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|-------------|----------|-----------|---------|-------------|---------|
| America | 5th 18 | Indonesia | Rp 2500 | Portugal | Esc 80 |
| Argentina | July | Ireland | £ 1300 | S. Africa | Rp 5.00 |
| Bolivia | July | Italy | 1,750 | Spain | Rs 10 |
| Canada | 12th 18 | Japan | Yen 150 | Sweden | Rs 10 |
| Cyprus | 12th 18 | Kenya | Fr 500 | Switzerland | Fr 2.20 |
| Denmark | 18th 25 | Liberia | £ 2,000 | Thailand | Rs 6.50 |
| Egypt | 12th 18 | Malta | Fr 4.25 | Tunisia | Rs 1.00 |
| Finland | Fr 1.00 | Malta | Fr 6.00 | U.S.A. | Rs 6.50 |
| Germany | DM 2.20 | Malta | Fr 6.00 | U.K. | Rs 6.50 |
| Greece | Dr 2.70 | Malta | Fr 6.00 | U.S.A. | Rs 6.50 |
| Hong Kong | HRS 1.25 | Malta | Fr 6.00 | U.S.A. | Rs 6.50 |
| India | Rs 15 | Malta | Fr 6.00 | U.S.A. | Rs 6.50 |
| Philippines | Pes 20 | Malta | Fr 6.00 | U.S.A. | Rs 6.50 |

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,737



Thursday September 26 1985

D 8523 B

World news

Business summary

China pushes for freer enterprise

Further decentralisation, the promotion of individual enterprise and an expansion of foreign trade contacts emerged as the three main planks to China's seventh five-year plan.

The full version of the draft proposals to take effect next year showed that the Chinese leadership was aiming for a freer marketplace and greatly reduced government intervention in the management of enterprises.

Zhao Ziyang, the Chinese Premier, said China's economy had reached a turning point in its development. Page 12

Minister quits

Marcel Masse, the Canadian Communications Minister, has resigned from the Cabinet after allegations of electoral malpractice. He is the second minister to resign from Prime Minister Brian Mulroney's Cabinet this week.

Clausen succession

Speculation is growing about who will succeed A. W. Clausen, president of the World Bank, when his term of office expires next June. Page 4

Gandhi's new team

Indian Prime Minister Rajiv Gandhi named his first Foreign Minister in the biggest shake-up of the Government for 16 years. He is Bal Ram Bhagat, a veteran politician. Page 3

Funeral protest

Chilean police fired tear-gas grenades and rubber bullets at stone-throwing mourners during the funeral of a young Communist whose body was found showing clear signs of torture.

Rome bomb attack

At least 14 people were injured, one seriously, in a bomb attack on the British Airways office in Rome.

Afghans 'kill 350'

Afghan government forces reportedly killed 300 guerrillas and 50 armed Pakistanis in fighting in the past few days in the south-eastern province of Paktia.

Chirac pledges

Three bombs exploded in Noumea, capital of the French territory of New Caledonia in the Pacific, hours after former French Prime Minister Jacques Chirac promised to reverse the Socialist Government's moves to grant limited independence. Elections, Page 2

Three shot on yacht

Three gunmen, believed to be Palestinians, seized a yacht at the marina in Larnaca, Cyprus, and shot dead three Israelis before surrendering to police.

Baby survives quake

A man and an eight-day-old baby were rescued alive from ruined buildings six days after the Mexico City earthquake. The latest official death toll was given as over 4,500. Incompetence amid rubble, Page 4

Manhattan protest

Nine members of an anti-apartheid group occupied the mid-Manhattan offices of South African Airways for three hours before being arrested by police and FBI agents.

Hurricane alert

U.S. weather forecasters warned that a major hurricane was heading towards the eastern seaboard from the Carolinas to Boston.

Car sold for \$1m

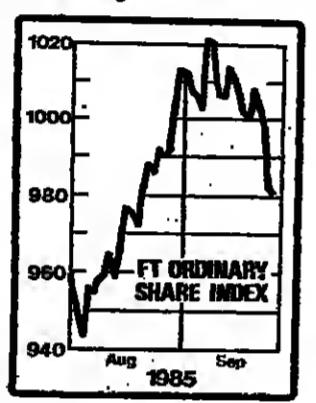
U.S. tycoon Thomas Monaghan, founder of Domino's Pizza chain, bought a 1934 Duesenberg touring car for \$1m, the highest documented price ever paid for a classic car. Page 13

Saudis order more Tornados

SAUDI ARABIA wants to buy a further 24 Tornados from British Aerospace. The value of the extra aircraft, with spare parts, would be about £500m (£715m) bringing the total value of the deal in prospect to nearly £2bn. Page 12

DOLLAR closed in New York at DM 2,675.00, FF 8.16, SwFr 2,196.00 and £228.10. It fell in London to DM 2,681.00, FF 8.20 (FF 8,274.00), SwFr 2,208.00 (SwFr 2,228.00) and £228.90 (£229.70). On Bank of England figures, the dollar's index fell to 134.1 from 134.4 Page 25

STERLING closed in New York at \$1,447.00 rose 80 points to London to close at \$1,441. It fell to DM 3,36 (DM 3,285.00), FF 11,807.50 (FF 11,947.50), SwFr 3,177.50 (SwFr 3,192.50) and £328.75 (£329). The pound's exchange-rate index fell to 82.6 from 82.8. Page 25



LONDON was depressed for the fourth consecutive day with the FT Ordinary Share index 2.1 down at 980.6. Page 32

WALL STREET: The Dow Jones industrial average closed 9.7 down at 1,210.5. Page 32

TOKYO: Prices fell back after four sessions of gains. The Nikkei 225 market average lost 50.79 to finish at 12,704.11. Page 32

GOLD rose \$0.23 on the London bullion market to close at \$328.75. It also rose in Zurich to \$328.50 and in New York, the Comex December settlement was \$324.30. Page 24

HONG KONG's Law Society joined the ranks of the territory's government tax reform proposals with an attack on the planned reforms, intended to clamp down on tax avoidance. Page 14

SOLVAY Belgian chemicals group, recorded a 7 per cent profits rise in the first six months, compared to the 1984 figure, to reach Brf 4bn (£72m). Page 13

CANADIAN Imperial Bank of Commerce, one of the six big banks involved in an abortive attempt to bail out a failed Alberta institution in March, is threatening to sue the Government for the return of its C\$225m (US\$187m) contribution to the Tenth. Page 13

U.S. Federal Home Loan Bank Board is considering allowing healthy savings-and-loan associations to merge across state lines, putting them on a par with banks. Page 13

SIME DARBY, Malaysian diversified group, has good long-term potential, although immediate prospects are not bright, Tun Tan Siew Sin, group chairman, said. Despite the wide gap between the two sides over the adjustment of Brazil's public accounts, the biggest

BURNS, the Australian trading and foods group, was helped by lower tax charges to a net earnings improvement of 40 per cent for the year ended June 30. The figure was A\$34.5m (£24.7m), up from A\$24.6m. Page 14

KAISER Aluminum and Chemical, the loss-making U.S. group, is the subject of a plan to "restructure and recapitalise" launched by an investment group that includes three of its failed partnerships. Page 13

CONTENTS

M LAURENT FABIUS, the French Prime Minister, last night brushed aside objections from President François Mitterrand and named M Charles Hernu, the former Defence Minister, as having given the orders that resulted in the blowing up of the Rainbow Warrior, writes David House in Paris.

He said that after speaking to M Hernu and Admiral Pierre Lacoste, the dismissed head of the foreign intelligence service (DGSE), he was convinced that both had been responsible but "had acted out of a certain conception they had of the interests of our country."

M Hernu denied earlier this week that he had given any orders for the sinking, which he called "a scandalous act."

M Fabius described the decision to sink the boat as a "bad one". The Prime Minister believes that the only way the Government can be rid of the affair is by demonstrating that it is sincere in its determination to establish the truth. M Mitterrand has been loth to discard a long-time friend such as M

Hernu and believes also that the military must be protected from blame.

M Fabius was speaking in a television broadcast in which for the first time he gave the Government's account of the operation. His statement ended immediate speculation that he was about to resign.

M Fabius' decision to name M Hernu despite President Mitterrand's objections reflects the considerable strains that have arisen between the Prime Minister and the President over the handling of the affair.

In advance of the broadcast, M Mitterrand had still had reservations before the broadcast about M Fabius's naming M Hernu, even in the context of "ambiguous" orders. M Mitterrand feared that that might still implicate the Elysée Palace in that M Hernu was closely in touch at the time with General Jean Saulnier, then head of the President's personal military staff and now chief of staff of the armed forces.

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EUROPEAN NEWS

Agreement on Mediterranean accord urged

BY QUENTIN PEEL IN BRUSSELS

THE POLITICAL stability of some Mediterranean states could be threatened if the European Community fails to agree on a new trade and investment deal before the end of the year. M. Claude Cheysson, the European Commissioner and former French Foreign Minister, warned yesterday.

He made an urgent appeal to the 10 present EEC member states to honour their promise to negotiate a new package before the accession of Spain and Portugal to the Community on January 1, 1986.

M Cheysson was presenting the plans drawn up by the European Commission for EEC programmes to boost investment in both agriculture and industry in the Mediterranean trading partners, including the Maghreb countries of North Africa, Egypt, Israel, Jordan and Syria, Lebanon, Cyprus, Yugoslavia and Malta.

The proposals would help the Mediterranean countries reduce their massive food import bills, which have helped make them the EEC's third largest market, and the area with which the Ten enjoy their largest export surplus.

They represent the second part of a combined package put forward by the Commission to the member states, which would at the same time seek to maintain EEC imports of Mediterranean products like citrus fruit, olive oil and tomatoes at their current levels.

Commission bid to involve states in Eureka research

BY QUENTIN PEEL IN BRUSSELS

THE European Commission yesterday launched a new effort to involve the EEC and its institutions in the Eureka initiative for European research co-operation.

It called for the present scientific research effort of the Community, embodied in such schemes as the Espace programme for co-operation in information technology, and the Brite programme for basic research in industrial technologies, to be extended from 1987 to 1991.

The new effort, intended to give substance to the European Technology Community approved in principle by EEC leaders at their Milan summit in June, would include new fields such as the use of space, marine sciences, transport engineering and services and

NZ rules out deal on Rainbow Warrior

BY DAVID HOUSEGO IN PARIS

WELLINGTON. — MR DAVID LANGE, the New Zealand Prime Minister, yesterday rejected any prospect of repatriating two French agents facing murder and sabotage charges in New Zealand in exchange for compensation from France in the Rainbow Warrior affair.

The white settler population on the other hand, which wants New Caledonia to remain part of France, is counting on it.

The French right wing opposition to reverse the results of the poll they win power in the French parliamentary elections in March.

Speculation in Wellington and Paris that the Government would intervene to stop the trial of the two DGSE secret service agents was unfounded and irresponsible, Mr Lange said.

He said New Zealand judicial processes would proceed without outside interference.

Mr Lange was commenting on television and radio suggestions that French compensation payments could be tied to the release of the two agents, Mme Dominique Priore and M Alain Mafart, who face trial in connection with the July 10 sinking of the Greenpeace protest ship Rainbow Warrior in which a crewman was killed.

Mr Lange said the speculation was unhelpful to dialogue with Paris which began formally in New York on Tuesday with a meeting between Mr Geoffrey Palmer, New Zealand Justice Minister, and M Roland Dumas, French External Relations Minister.

The bombing of the ship in Auckland harbour has already strained relations and shaken the French Government. M Laurent Fabius, the French Prime Minister, admitted on Sunday the DGSE agents acted under orders.

M Charles Hermé, France's Defence Minister, resigned and the DGSE chief was sacked in the wake of the scandal.

Mme Priore and M Mafart are being held in tight security in Auckland. A six-week preliminary hearing of prosecution evidence is due to start on November 4.

The fact of the matter is that the two accused are now subject to the judicial process which will pursue its ordinary course without influence, Mr Lange said.

The statement made no direct reference to calls in New Caledonia by French opposition leader Jacques Chirac for the pair to be freed.

The two agents entered New Zealand shortly before the protest ship was sunk, calling themselves Sophie and Alain Turenge and carrying false Swiss passports.

The Vega, a Greenpeace organisation protest yacht watched by a French naval vessel, was anchored off the Mururoa Atoll yesterday awaiting a new series of French nuclear tests which it expects could start within a week. Reuter

It is the Commission plan stresses the importance of involving the Community in the European research effort—and particularly the "necessity to ensure co-ordination and coherence of work carried out by the Eureka ad hoc committee.

Prague sees one of the best grain crops this year

BY DAVID BUCHAN

CZECHOSLOVAKIA will reap a grain harvest this year of 11.5m tonnes, its second best crop ever, and will thus need virtually no hard currency food imports, Mr Miroslav Toman, Agriculture Minister, forecast yesterday.

The new effort, intended to give substance to the European Technology Community approved in principle by EEC leaders at their Milan summit in June, would include new fields such as the use of space, marine sciences, transport engineering and services and

communications infrastructure.

It calls for the second phase of Eureka to be brought forward, in the light of the "highly successful" progress with EEC-wide co-operation in information technology research.

Approval of the latest plans by the Commission coincided with the publication yesterday of the 95 projects approved for contract negotiation under the second year of the Eureka programme, bringing to 173 the total number of research schemes now involved.

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UK warning on terrorism

By Andriana Terdakianou in Athens

MR JEREMY THOMAS, the British Ambassador in Athens, called yesterday for closer co-operation between Greece and Britain against terrorism, warning that the phenomenon could hurt the largely British-supported Greek tourist industry.

"British and Greece have to work together to pool resources, skills and information. It is important for Greece to demonstrate its capacity to play its part in tackling what is a direct threat to its tourist industry," Mr Thomas said in a speech to the British-Hellenic Chamber of Commerce.

In September a bomb attack at a beach hotel close to Athens injured 19 British holidaymakers.

The party leadership for the city, which has a population of

after achieving an 8.10 per cent increase in basic meat and grain products in the past five years.

The Prague Government has recently decided to permit, for the first time since World War II, direct foreign investment in its agriculture and industry in the form of joint ventures.

Mr Toman said he would be visiting Denmark, where he worked on a farm 20 years ago, at the end of next week.

This would be to conclude an industrial co-operation deal on behalf of the Czechoslovak enterprises, Agrozel and STS, for the purchase of sugar-beet machinery from the Danish company AEG Hansen. He hoped this and other deals might soon be translated into joint ventures.

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AMERICAN NEWS

Incompetence laid bare in rubble

THE TWO huge earthquakes which ripped through the centre of Mexico City last week succeeded in laying bare the problems of overcrowding, bad planning, sub-standard building techniques and a corrupt official.

Entire areas of the six central districts which took the full force of the quake were razed, but there are relatively undamaged buildings still standing amid the rubble of others which went down like wedding cakes from which the columns had been pulled out.

The destruction seems almost to have followed some eerie path through certain districts, types of structure and Mexico's history.

The Aztecs who centralised most of their temples and central Mexico built well on this high-land valley despite the seemingly eccentric decision to site their capital, Tenochtitlan, in the middle of a lake; so did their Spanish conquerors who built Mexico City on the same foundation.

The shell of the colonial city and its important monuments, centrally located in the quake's hotzoycotl, the slum in the heart of the old lake, (which was developed for 23,000 people and now holds 4m).

According to one leading architect employed by the Mexican Government, Lomas was saved by being on the lake on solid mountains while Nezahualcoyotl, the Government says have collapsed on the 1,000 now being demolished, did not.

There is also a problem of corruption. Another prominent architect pointed out that any good design can be undermined by bad construction and doubly so if there is collusion between private contractors and corrupt officials whose commission for awarding the contract comes out of the building's budget. The architect said he saw evidence of such gerry building in the rubble of the central neighbourhood.

The problem is simply one of abuse of the land, which can take all day and we have tried to make it do," said the architect. "There has been no government here as far as construction is concerned."

The Government itself was brought to a standstill by the disaster, overwhelmed by its magnitude and hampered by the loss of so many of its officials. Some Ministries are being relocated—Trade and Industry has moved to the

Mexico is still counting the cost, both financial and human, of last week's earthquake, writes David Gardner

above the original lake bed and Nezahualcoyotl, the slum in the heart of the old lake, (which was developed for 23,000 people and now holds 4m).

There is also a problem of corruption. Another prominent architect pointed out that any good design can be undermined by bad construction and doubly so if there is collusion between private contractors and corrupt officials whose commission for awarding the contract comes out of the building's budget. The architect said he saw evidence of such gerry building in the rubble of the central neighbourhood.

The problem is simply one of abuse of the land, which can take all day and we have tried to make it do," said the architect. "There has been no government here as far as construction is concerned."

The Government itself was brought to a standstill by the disaster, overwhelmed by its magnitude and hampered by the loss of so many of its officials. Some Ministries are being relocated—Trade and Industry has moved to the

Foreign Trade Institute—and the business of daily government is resuming slowly.

After the last major earthquake in 1957, which registered in the capital at 5.8 on the Richter Scale, contractors were required by law to construct all buildings to resist an 8 point shock. Plainly, the 7.7 buildings the Government says have collapsed on the 1,000 now being demolished, did not.

Contingency plans against metropolitan disaster also proved to be woefully inadequate. The army's so-called DNS plan for national disasters came nowhere near the requirements of the capital.

The DDF, Mexico City's Government, which is now co-ordinating the relief effort, has a Disaster Unit. It produced a report in May, warning that geological data pointed to the danger of major earthquakes in the near future. It also warned that the city did not have the capacity to deal with the possible destruction and that many lives would be lost as a result of improvised rescue attempts.

The report's author, according to a Government source, was accused of alarmism by his superiors. He was sacked in July, when the Government announced major public spending cuts.

It is also unclear whether officials include the Tlatelolco high-rise development near the Foreign Ministry, which was state-built but privately-owned apartments. An estimated 2,000 people died when the 13-storey

building collapsed: residents had been campaigning for months for badly-needed structures.

Mr Manuel Alonso, the presidential spokesman, said last week that investigations had started into whether such buildings had met safety standards and that "anybody found guilty of infractions will be in very big trouble."

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U.S. first lady Nancy Reagan on a tour of the devastated area earlier this week

structures underground such as water works, sewage and the metro.

Possible inflows from insurance cannot be estimated at the moment. One local expert believes there is \$13bn re-insured abroad covering liabilities here, in the neighbouring state of Mexico, and in Acapulco, which suffered minimal damage.

Clausen's chances of second term fade

By Stewart Fleming in Washington

THE REAGAN Administration's decision that the World Bank should play a larger role in helping to tackle developing country debt problems has sparked growing speculation about who will be nominated to succeed Mr A. W. Clausen, the president of the World Bank, when his term of office ends next June.

The most common analysis is that, now that the U.S. is looking more sympathetically towards the World Bank, the chances of Mr Clausen being re-appointed for a second term are fading.

Whatever his virtues, Mr Clausen is not generally seen either within or outside the bank, as an inspiring or imaginative leader with the stature internationally to transform the role of the bank. He has frequently, but not always fairly, been criticised for failing to involve the bank more aggressively in the debt crisis in the past three years.

For months there has been speculation in Washington that Mr Paul Volcker, the Federal Reserve Board chairman, will be chosen as successor. Yesterday morning, Washington Post reporters were told that White House officials were toying with the possibility of asking Mr Volcker if he is interested in the post which is traditionally filled by an American.

Mr Volcker is known not to be bubbling over with enthusiasm at the idea, and the fact that the White House is debating it may make him less keen still.

Some White House officials bitterly regret President Reagan's decision to re-appoint Mr Volcker in 1983 and would dearly like to get the Fed chairman out before his term expires in August 1987.

Mr Volcker, however, is said to be not so lacking in friends or influence in Washington that he could not be chosen. Some officials, including Mr James Baker, are said to be fearful of the impact of a Volcker resignation on the financial markets ahead of next year's mid-term elections.

Mexico calls for better response to debtor's needs

BY OUR UNITED NATIONS CORRESPONDENT

THE FOREIGN Minister of Mexico, Sr Bernardo Sepulveda, yesterday added his voice to the clamour of Latin American criticism against world financial institutions and the response of creditor countries to the region's debt burden.

Acknowledging that debtor nations must also confront their problems through their own internal efforts, he said, "Ironically, our adjustment measures have not with no equivalent counterpart in the most developed economies."

Efforts to export ore met with little success and the need for resources from the bank, as an inspiring or imaginative leader with the stature internationally to transform the role of the bank. He has frequently, but not always fairly, been criticised for failing to involve the bank more aggressively in the debt crisis in the past three years.

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Latin America's foreign debt problem could not be definitively solved through re-scheduling that granted only temporary relief to the debtors and the international community, Sr Sepulveda said.

In the field of international trade, and particularly in the next round of negotiations which will begin in October, he said, "it is essential to obtain preferential treatment for the products of developing countries, so as to allow them to export and thereby reach a rate of development that will make it possible for them to meet their growing domestic demands and fulfill their commitments abroad."

David Gardner adds from Mexico City: President Miguel de la Madrid, on his eighth tour of devastated downtown areas of the city issued an appeal yesterday to the international financial community for "extraordinary understanding" of Mexico's financial problems and reconstruction needs after last week's two earthquakes.

UK fishing lure fails to tempt Argentina

BY REGINALD DALE IN NEW YORK

BRITAIN IS trying to lure Argentina into a joint international effort to conserve fisheries stocks in Falklands and South Atlantic waters, but so far, Buenos Aires has refused to bite.

The British initiative was revealed yesterday by Sir Geoffrey Howe, the Foreign Secretary, who took the shipments destined for Venezuela to deliver them when Venham wanted.

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Britain has enlisted the support of the Rome-based United Nations Food and Agricultural

Organisation (FAO) for the international effort, which in Britain's view would ideally also include Spain and the East European countries fishing in the area.

Argentina would not need to recognise British sovereignty over the Falklands and its waters to participate in the plan, according to UK officials. A mechanism could be set up that would not prejudice Argentina's claims, they say.

The UK regards the problem as urgent because of intensive factory fishing by the East European nations in the area. Argentina, however, has not yet responded to the suggestion.

Shell write-off refinery leased

BY RICHARD JOHNS IN LONDON

PETROLES de Venezuela (PDV) is to lease for five years the Curacao oil refinery, with its capacity of 320,000 barrels a day (b/d), which was written off by Royal Dutch Shell in August.

The Venezuelan Government yesterday approved a letter of intent to the Netherlands Antilles proposing that the state oil corporation should take over the facility for a period of three years at a rental of \$11 annually.

It has taken the decision with some reluctance to save the Netherlands Antilles from another devastating economic blow following the closure in March of Exxon's Aruba refinery and possible political upheavals in the islands.

Apart from the loss of jobs and revenue resulting from a closure, it is estimated that dismantling the

refinery would cost as much as \$30m.

PDV plans to refine about 150,000 b/d of its crude in the facility which the Netherlands Antilles is purchasing from Shell, when it finally ends its operations there at the end of September, for one guilder. Maraven, one of PDV's affiliates, would take over the facility for the refinery.

The leasing arrangement will raise PDV's refining capacity to 1.5m b/d; about twice its domestic requirements and current products exports.

Canute James adds from Kingston: A disagreeable over price has stalled shipments of 250,000 tonnes of alumina being purchased by the state-owned Velenum of Venezuela from the Jamaican Government. The shipment is the remainder of

the contract for 1m tonnes of alumina over seven years, and which was started in 1978. Mr Hugh Hart, Jamaica's Mining Minister, said Velenum had not taken delivery of any alumina since the start of this year.

Mr Hart said the price had been renegotiated "several times," always at the request of the Venezuelans.

He said the problem began in 1981 when Venezuela found itself with more alumina than it could process.

He said a "time swap" had been arranged with commodity brokers Marc Rich and Phillips Brothers, who took the shipments destined for Venezuela to deliver them when Venham wanted.

Since 1984 Marc Rich has been handling all alumina destined for Velenum, the Minister explained.

WORLD TRADE NEWS

Iraq orders 24 Mirage fighters from France

BY PAUL BETTS IN PARIS

IRAQ HAS ordered 24 Mirage F1 fighter jets and Exocet missiles from France to reinforce its airborne strike force in its prolonged war with Iran.

No financial details of the transaction were disclosed but Arab officials claimed that the order for the Mirage aircraft was part of a broader FFr 13bn (\$1.25bn) financial deal.

This sum would cover the cost of the new jets and missiles as well as payment for arms already supplied by France to Iraq. France is a leading arms supplier to Iraq and has kept up military and economic aid for Baghdad throughout the Gulf War.

Mr Marcel Dassault, the 83-year-old founder of the Dassault aircraft group, confirmed the order last night.

Mr Georges Valloires, the current chairman of Dassault-Breguet, said the group expected payment for the 24 F1 jets in coming days. He claimed oil was not involved in the sale of the aircraft, but could not comment on the other aspects of French military equipment sales to Iraq.

M. Valloires said Dassault was pursuing negotiations with Iraq over the sale of its latest Mirage 2000 jet fighter. But eventual sales of Dassault's Alpha jet training aircraft to Iraq appear at this stage premature.

M. Dassault held yesterday his first press conference in nearly

China set to sign \$500m gas field deal

CHINA will sign a \$500m (£357m) deal with two US companies to develop a natural gas field near Hainan Island, the biggest single foreign investment in the country under Peking's 7-year-old Open Door policy, industry officials said yesterday. AP-DJ reports from Peking.

The Atlantic Richfield Co, which discovered the field in 1983, and Santa Fe Minerals (Asia), a subsidiary of the Santa Fe International Corp, will sign the contract this week with the state-run China National Offshore Oil Corp, the officials said.

The Chinese would put up \$25m, Arco \$170m, and Santa Fe \$73m.

The field is expected to go into production in four years and reach a maximum daily output of 9m cubic metres a day by 1992.

Alusuisse group in link-up with Pechiney

THE SWISS-owned Alusuisse group is to go into a joint venture with France's Pechiney to manufacture aluminium slugs, semi-products used in the making of impact-extruded aerosols.

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The Chinese would put up \$25m, Arco \$17

An advertisement for the BBC, written by some of its sternest critics.

"At first glance *Tender is the Night* is an intelligently written and sumptuously packaged tale of doomed lives that is bound to draw the crowds.

Mary Steenburgen is so far unfaultable as the delicate, tremulous Nicole. Location shooting in the cloudy Swiss mountains is breathtaking. Period detail looks immaculate. You can see where the money went.

Unlike *Brideshead* and *Jewel*, both rooted in British character, *Tender* has the glossy look of a product designed for global merchandising. As such it is an expert piece of work, certain to keep millions at home on Monday nights."

DAILY MAIL

"And for a £6 million story of love between rich Americans, you'd expect a car chase, a collapsing skyscraper and a scheming tycoon.

Instead *Tender is the Night* has bright mountain light, ragtime music, a child-woman in a white lace dress and a feeling of risk and passion which is both tender and tough. Perfectly scripted, filmed and acted – writer F. Scott Fitzgerald and his own mad wife Zelda must be smiling in their graves."

THE MIRROR

"Performances are totally in character, not a word of the script seems out of place, the sense of period is confident, the locations beguiling and the dramatic drive relentless.

For television purposes, Dennis Potter has triumphantly turned Scott Fitzgerald's romantic novel of the ragtime era inside out and rearranged events in their chronological order."

DAILY TELEGRAPH

"Dennis Potter has begun at the beginning so *Tender is the Night* now begins sweetly and like a fairy story in which a semi-crazy young girl is kissed back to sanity by a young prince of a psychiatrist.

It looks and sounds bewitching too. Mary Steenburgen's dresses look as if she has walked through cobwebs and clouds of fireflies. The light catches her cheekbones and eyeballs and teeth and glitters off them. Her face flutters like a little girl. On the white icing of a Swiss hotel, they look like a bride and groom on a sugar cake."

GUARDIAN

"It is too early for a final assessment, but on this showing, the BBC drama department have come up with something as compelling and distinctive as their own recent *Hard Times*, or Granada's *Jewel in the Crown*.

The novel's awkward narrative pattern is shaped and buttressed by the disciplines of television. The dialogue, spare, even abrupt, assumes a new coherence when matched with Ken Westbury's lyrical camera work and Robert Knight's carefully paced direction.

Already the drama has the stamp, the tone, and texture of a television classic."

DAILY EXPRESS

"This opening episode was full of delicacy and beauty, with images subtly used and the majesty of the Swiss landscape always in the background. The sense of place and period was precise but never overpowering, and the crisp phrases with which Fitzgerald crystallized his characters were tucked neatly into the dialogue.

If the lighter aspects of the tragedy are handled with the same confidence as this blighted beginning *Tender is the Night* will be a memorable adaptation."

THE TIMES

Episode One of 'Tender is the Night' will be shown again tonight at 10.00 pm on BBC2.

The BBC

The finest broadcasting service in the world.

UK NEWS

Services sector 'losing world market share'

BY MICHAEL PROWSE

BRITAIN'S trade performance in services is no better than its performance in manufacturing, according to an article in the September issue of the Bank of England Quarterly Bulletin.

The UK has been losing its share of world trade in services at roughly the same rate as it has lost markets in manufactured goods.

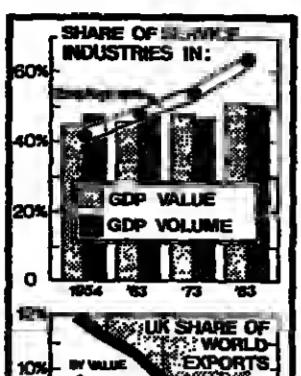
Between 1968 and 1983, Britain's share of world trade in manufactured goods fell from 9.8 per cent to 6.2 per cent. Over the same period, its share of trade in services fell even more sharply - from 11.9 per cent to 7.3 per cent.

Much of the decline is explained by Britain's dismal performance in shipping: the UK's share of the world shipping fleet fell from 11.3 per cent in 1968 to 3.8 per cent in 1984.

In 1974, "sea transport" exports accounted for 12 per cent of all UK exports and 41 per cent of service exports. By 1984, shipping represented only 4 per cent of all exports and only 17 per cent of service exports.

The overall share of services in UK exports fell from 20 per cent in 1974 to 23 per cent in 1984. The decline of shipping was not fully offset by the stability or expansion of other service sectors such as air transport, tourism and "producer services" (banking, insurance, consultancy, telecommunications and so forth).

The Bank article finds that the UK's performance in financial services - the preserve of the City of London - has been unimpressive. In real terms, financial services exports have grown by only about 0.1 per cent a year over the last decade.



The article also examines the changing role of services in the domestic economy. It points out that if adjustment for price changes is made, the relative growth of the service sector has been slow.

In 1954, for example, service industries accounted for 47.9 per cent of the volume of gross domestic product. By 1984, the proportion had risen only to 50.3 per cent. The growth of services in volume terms has been similarly slow in other big economies.

However, services have been an increasingly important source of employment. In 1954, 42.3 per cent of the workforce was employed in service industries; by 1984 the proportion was 63.6 per cent.

Services in the UK economy. Bank of England Quarterly Bulletin, September 1985. Issued by the Economic Division, Bank of England, London EC2R 5AH.

● Banks, securities firms, fund management groups and other financial companies in the City of London believe that overseas financial institutions will win market share in the de-regulated British securities market, John Moore writes.

According to a survey, prepared by Vain Paffen, the financial public relations firm, British financial groups also believe that there will be an increase in trading in securities outside the London Stock Exchange.

Seven out of eight respondents believe that staff will be tempted away from the firms in which they now work. Half the sample agrees strongly that the new City conglomerates will have trouble holding on to their employees.

Swedish group seeks oil buyer

By Dominic Lawson

THE SWEDISH energy company, Ojeckonsverkarna AB is attempting to sell its 1 per cent stake in BP's giant Forties field. The company spent about £26m on buying the interest from BP in 1983.

The Department of Energy stated last year that it would block the sale of North Sea licences by companies which had not contributed to the development of the area.

To get round this embargo, the Swedish parent has also held discussions with at least two UK oil companies with a view to selling its North Sea oil subsidiary, OK Exploration.

OK Exploration holds the Forties stake together with three exploration licences, two of them awarded this year in the 9th round of UK offshore licences.

Exploration could be worth up to £30m. It is believed that the UK companies, Premier Consolidated Oilfields and Clyde Petroleum have been in takeover discussions about OK with the Swedish parent company, but that these have not resulted in a deal.

The Forties stake would be highly desirable to North Sea explorers short of production. The interest would provide cash flow, while future exploration costs can be funded by the tax payable on the Forties production.

● North Sea oil prices rose sharply yesterday in sometimes frenzied trading as a result of the announcement of a fall in U.S. crude oil stocks, and delays in crude oil shipments from Iran's Kharg Island, after bombing raids by the Iraqi air force.

The project will receive no financial backing from the U.S. parent, which in recent months has suffered the loss or suspension of major

Airline harmonisation in Europe seen as threat by BA chief

BY LYNTON MC LAIN

MR COLIN MARSHALL, chief executive of British Airways, yesterday attacked ideas for harmonisation of working conditions among European airlines. He said it would "threaten rather than nourish the mutual needs and interests of airlines."

Harmonisation would restrict the freedom of choice for airlines and customers, he told a conference of the British Air Lines Pilots' Association (Balpa) in London.

"I would suggest that there is only one harmonisation we should seek and that is for equality of opportunity," Mr Marshall said. "It puts us all on an equal basis to compete as we best think fit."

The main impediment in Europe, he said, was the wide degree of regulatory control. "But I am not arguing for airline deregulation that is in anyone's best interests. A sensible level of some continuing control is necessary to contain dumping of

capacity at low prices. But such a safety net needs to be widely spread to enable individual freedom of action without unnecessary hindrance."

Lord King, chairman of British Airways, expressed caution about future growth prospects for air travel. Air travel markets have ceased to grow at their past spectacular rates. In Britain, airways employment level within the industry, according to a study by Mintel, the market research group.

The study said that further rationalisation, within the weak UK manufacturing sector in particular, was inevitable.

Mintel identified replacement parts as the market's largest single sector, accounting for sales of £1.8bn a year. Of these some 50 per cent were direct retail sales to motorists, who would spend £400m on tyres and £25m on replacement exhausts this year.

The fastest growing sector, it was said, was that for accessories, tools and in-car entertainment. It was worth £52m a year.

Market growth would be helped by the increasing car population, longer car replacement cycles (cars use more replacement parts as they grow older) and more maintenance by owners. It is estimated that 10m motorists carried out all or part of their vehicle maintenance.

It identified another substantial sector as being engine oils, worth £160m a year, and paints and polishes, worth £110m.

The Mintel report is the latest of several warning that the automotive aftermarket, though large, is ripe for restructuring.

A recent study from analysts Frost and Sullivan said that only the most flexible, alert and internationally-oriented independent component suppliers would survive the next 10 to 15 years.

More cuts in car part sector 'inevitable'

By John Griffiths

THE UK market for car replacement parts and accessories is now worth £2.7bn a year. It is set for further growth, but this will be insufficient to sustain the present 300,000 employment level within the industry, according to a study by Mintel, the market research group.

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OCLI plans £10m Scottish factory

BY TONY JACKSON

OCLI the UK subsidiary of Optical Coatings Laboratory of California, is to invest £10m in a new factory making optical coatings at Dunfermline in Scotland. The project will double the workforce to 160 over five years.

The aim is to make OCLI Europe's largest manufacturer of optical coatings. Sales by the UK company are about £3.1m, split equally between classified defence work for the UK and European governments and commercial production for computer and scientific equipment manufacturers.

The project will receive no financial backing from the U.S. parent, which in recent months has suffered the loss or suspension of major

of market share.

Optical Coating has also withdrawn funds for its marketing effort in Europe. This is to lead to the closure of OCLI's sales office at High Wycombe, Buckinghamshire, with the loss of five jobs. All OCLI activities will now be located at Dunfermline.

The new factory of 57,000 sq ft will replace two existing factories with a total area of 21,000 sq ft on the same Hillend industrial estate.

Due for completion in February 1987, the building will be used for research and development into areas of thin film technology at present covered neither by OCLI nor the U.S. parent.

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Exports decline after period of steady growth

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A PERIOD of steady improvement in Britain's exporting performance may be coming to an end, according to official figures published yesterday.

They show that in the three months to August, exports other than oil were running at 2 per cent below the volume achieved in the previous three months. That deterioration followed a healthy expansion that pushed non-oil exports in the spring to a level 10 per cent above the level in the early part of 1984.

The poorer export performance follows warnings from the Confederation of British Industry (CBI) that high interest rates and the appreciation of the pound since February would worsen the prospects for exports.

The most recent CBI survey of manufacturing industry has confirmed that export order books have become less full than earlier in the year.

Yesterday's figures, from the Department of Trade and Industry, showed that total exports in the latest three months were about 8 per cent lower than in the previous three-month period. However, much of that fall was represented by a reduction in oil exports, which have been broadly matched by lower imports of oil.

The fall in exports of manufactured goods in the period was £500m, representing 3% per cent in value terms.

BALANCE OF PAYMENTS

| BALANCE OF PAYMENTS | | | |
|----------------------------|-----------------------|-------------------|------|
| (£bn, seasonally adjusted) | | | |
| Current balance | Visible balance (£bn) | Invisible balance | |
| 1983 3.17 | 6.98 | -7.81 | 4.00 |
| 1984 0.94 | 7.14 | -11.24 | 5.04 |
| 1984 Q2 -0.11 | 1.54 | -2.71 | 1.08 |
| Q3 -0.36 | 1.80 | -3.42 | 1.25 |
| Q4 0.42 | 1.47 | -2.78 | 1.74 |
| 1985 Q1 -0.53 | 1.85 | -3.14 | 0.75 |
| Q2 1.18 | 2.37 | -2.59 | 1.41 |
| Three months to: | | | |
| Aug 1984 0.30 | 1.88 | -2.77 | 1.19 |
| May 1985 0.23 | 1.78 | -2.77 | 1.21 |
| Aug 1985 0.80 | 2.20 | -2.67 | 1.27 |

Recent figures for invisibles are estimates subject to revision

Lawson and CBI in clash over economy

BY JOHN LLOYD, INDUSTRIAL EDITOR

TENSION between the Government on the one hand, and business and the unions on the other, flared yesterday at a meeting of the tripartite National Economic Development Council.

Mr Nigel Lawson, the Chancellor of the Exchequer, tried to stop Sir Terence Beckett, director general of the Confederation of British Industry (CBI), from making a highly critical statement calling on the Government to "untie our shoe-laces" and allow British business to compete on equal terms with those of other countries.

Mr Lawson, momentarily halted by the Chancellor's protest, was given strong support from Mr Norman Willis, general secretary of the Trades Union Congress (TUC). He sharply reminded Mr Lawson that issues like exchange and interest rates were of immediate importance to workers and to the creation of jobs.

Sir Terence was then allowed to finish his statement. But the Chancellor, who chairs the council, did not allow any debate on broad economic issues - much to the discomfiture of Sir Terence and Mr Willis.

Both felt that these were of pressing importance and that, under the

guidelines for the council agreed by the three sides earlier this year, any issue of importance could come up when appropriate.

The conflict, described by one participant as "taw", followed a report by Mr Lawson of the meeting of the Group of Five economic ministers in Washington at the weekend.

The Chancellor told the Council that the subsequent movements in the pound - rising against the dollar and falling against the D-Mark - were in line with the agreement reached. But he would give no indication of further expected exchange rate movements or hope of a fall in interest rates.

Sir Terence then made his plan that, "if America is passing the baton of world growth back to the other leading industrial nations including Britain, we cannot afford to have our shoe-laces tied together by uncompetitive interest rates and an uncompetitive rate of the pound against the mark."

Sir Terence said that the CBI supported the agreement to avoid protection reached by the finance ministers at the weekend.

High earners would pay more tax under Labour

THE NEXT Labour government will abolish the ceiling on employees' national insurance contributions as part of a tax reform package aimed at increasing the tax burden on higher income earners. It may also include income from investments in the calculation of national insurance contributions.

Mr Roy Hattersley, shadow Chancellor of the Exchequer last night included these points as he detailed some of the measures by which Labour intends to ensure that the richest 5 per cent - defined as those earning £20,000 or more - pay more tax.

The money, he said, would go towards revitalising British industry and reducing unemployment.

■ METRO-CAMMELL, a subsidiary of the Laird Group, has won a £30m contract to supply 75 railcars for the Kowloon-Canton Railway (KCR) in Hong Kong. The company said the order was won against Japanese competition.

Metro-Cammell has shed 750 workers since it failed last year to win the £280m contract for railcars for the Singapore rapid transit system.

It was also part of a consortium that last July lost a battle for the £97m contract for the first phase of a rapid transit system in Hong Kong's Northwest New Territories.

TAXPAYERS GETTING POOR VALUE FOR MONEY, SAYS MPS' COMMITTEE

Profit 'too easy' at warship yards

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

BRITAIN'S WARSHIP builders have found it too easy to make profits in the past few years, with the result that the taxpayer has had poor value for money, an all-party House of Commons Committee has concluded.

The conclusion comes in a special report from the influential Public Accounts Committee (PAC) which is critical both of the Ministry of Defence (MoD) and the sole customer for British-built warships, and of British Shipbuilders, the state-owned company with a monopoly of warship building which is due to be privatised next spring.

The PAC, parliament's watchdog on Government spending, says that the warship yards of British Shipbuilders (BS) have a record of low productivity. They have also failed to sell major warship abroad for more than 12 years. The committee

adds, however, that the Government's decision to privatise the warship building yards "will not necessarily lead to improved productivity." The PAC criticises the MoD for failing to press home its strong bargaining position in relation to the yards and warns that the ministry must remain vigilant even after privatisation has taken place.

The defence ministry spends more than £300m a year on the procurement of warships, principally from the five main BS yards of VSEL, Yarrow Shipbuilders, Cammell Laird, Vosper Thornycroft and Swan Hunter.

The committee says that there have been recent changes of management at VSEL and steps taken to correct particularly poor productivity. However, it says it is "convinced there is scope for further substantial savings in the proposed £2bn programme for nuclear submarines, the contracts for which will continue to be let on a non-competitive basis."

Speaking of all five yards, the PAC says that with an assured customer and many non-competitive contracts, BS has had little incentive to modernise plants and working practices. "It is clear from all the evidence we have seen on productivity, estimating and outcome on contracts that the warship builders have found it all too easy to make their profits in the past and that the taxpayer has not received value for money."

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35th report from the PAC 1984-85. Design and Procurement of Warships £4.46. HMSO.

Peat Marwick and KMG drop merger talks

THE ACCOUNTANCY firms Peat Marwick Mitchell and KMG have abandoned their merger talks at the conclusion of two days of unsuccessful negotiations on Tuesday night, Clive Womersley writes.

Negotiations were held between the 12 partners of the two firms from several countries in Amsterdam, where the head office of KMG is

based. If it had gone ahead, the merger would have created the world's largest accountancy firm with annual revenue of about \$2.5bn.

Partners of the two firms said the negotiations had highlighted the difficulties of bringing together two firms controlled by several thousand partners with divergent interests and concerns around the world.

Last year, merger talks between accountants Price Waterhouse and Deloitte, Haskins & Sells, which would also have produced the largest international accountancy firm, were aborted for similar reasons.

Mr Jim Butler, senior partner of Peat Marwick Mitchell in the UK

where it is the second largest accounting firm, said that the talks broke down over a variety of general issues before they reached any discussion on the details of how the merger would be effected. "We are not on the hunt for merger partners," he said. "But if one comes up which would be of strategic benefit to us, we will consider it."

Union move to avert crisis over Liverpool

BY JOHN LLOYD AND NICK BUNKER

LEADERS of the six unions with members employed by Liverpool city council are to meet in London today to attempt to defuse the potentially damaging political crisis ahead of the Labour Party's annual conference next week.

The initiative, launched by Mr Bassett, is likely to result in a request by the union leaders to see Mr Kenneth Baker, the Environment Secretary. They will also seek a meeting with leaders of the Liverpool council and with Dr John Cunningham, Labour's environment spokesman.

All the union leaders are concerned that the issue may dominate the Labour Party conference.

Mr Derek Hatton, a supporter of Militant, the far-left group, is deputy leader of the council and has already signalled that he wants full backing from the conference.

The Labour-controlled council has set a budget of £255m for the year but has illegally set the rate (property tax) too low to cover this expenditure, and as a result the city faces bankruptcy. The Government has rejected demands that it should meet the deficit.

The national union leaders will today meet their senior regional officials who have been dealing with the strike.

The initiative follows a brief meeting yesterday between the six general secretaries - Mr Ron Todd of the transport workers, Mr David Bassett of the general and municipal workers, Mr Rodney Bickerstaffe of the public employees, Mr

They aim after a council meeting tomorrow to send out 90-day redundancy notices but to promise redundancy statement after April 1, the start of the next financial year.

The move will have the backing of the General and Municipal Workers, the council's largest union, but it will face stiff opposition from Nalgo, the second largest, and from the teaching unions.

NOW YOU'LL FIND THE FIVE STAR TREATMENT EVEN MORE REWARDING.



AND YOU DON'T HAVE TO BE A STAR TO GET IT.

£500+

£2,000+

£5,000+

£10,000+

INSTANT ACCESS NO PENALTIES

Just £500 gets you all the benefits of our new Five Star Account and earns you an above average rate.

8.75% NET P.A.

From Sept 23rd, when you've this much invested, all your funds will earn our new higher level of interest.

9.00% NET P.A.

Invest more than this and without lifting a finger you'll enjoy an even better return on all your money.

9.25% NET P.A.

When you reach this level, your total investment will automatically attract Five Star's top rate.

9.50% NET P.A.

To: Dept. FS2, Abbey National Building Society, FREEPOST, 201 Grafton Gate East, MILTON KEYNES MK9 1DA.

I would like Five Star treatment for my money and apply immediately, enclosing a cheque for £_____ to be invested in a Five Star Account at my local branch in _____.

Please send full details and an application card. I understand the rates might vary.

I understand that the interest will be credited annually on 1st September to this account. Full name(s) Mr/Mrs/Miss _____ Address _____

Postcode _____ Telephone _____ Signature(s) _____ Date _____ FT/21

Get the
Abbey
Habit

ABBEY NATIONAL'S NEW FIVE STAR ACCOUNT

MANAGEMENT: Marketing and Advertising

Consumer durables

Keeping Middle America cool

Christopher Parkes describes Whirlpool's drive to improve its marketing

"CAN YOU see the wig-wag?" Bob Barton spoke calmly and authoritatively down the phone as he guided a caller to the washing machine grotto which had tied his shirts in knots.

Senior man in a full-time team of 18 consultants on Whirlpool Corporation's toll-free customer "Cool Line", Barton takes about 80 calls a day from Whirlpool domestic appliance users who ring in from all over the U.S.

The team will handle more than 350,000 queries this year, helping customers cope in their laundry rooms and kitchens: how to remove melted crayon from the dryer drum, how to wash unusual fabrics, where to contact one of the company's 5,000 franchised service agents, advice on do-it-yourself repairs for the adept, and even comfort for the lonely.

On call from 8 am to 9.30 pm, the team is in the front-line of the company's marketing drive which aims to ensure that old customers remain faithful to the brand and that they pass on the good word to potential new buyers.

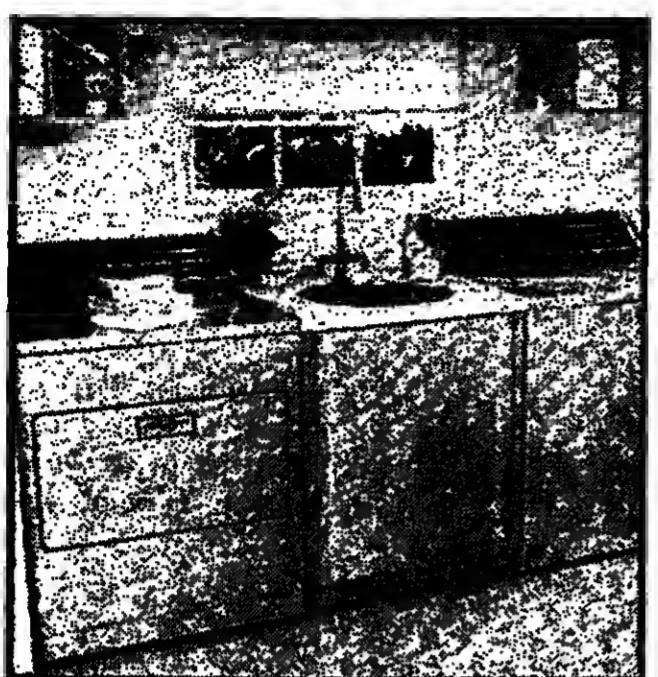
Occupying a central position in Whirlpool's offices at Benton Harbour, Michigan, the team's booths are flanked by service manuals dating back to the 1950s, cookery books for micro-wave users, pamphlets and a modest range of complementary spin-off products which will be needed to help do-it-yourselfers. Staff also help monitor the performance and punctuality of authorised service agents, who are obliged to answer customer calls within three working days.

There is even a special "diplomatic" team, assigned to dealing with the inevitable, sometimes irate, calls and mail addressed directly to company chairman, Jack Sparks.

Planted squarely in the middle-price range of the U.S. appliances trade and intent on keeping in touch with Mr and Mrs Middle America, Whirlpool shares leadership of the business with General Electric.

Its ambitious manufacturing and corporate development plans have been under way for two and a half years. The manufacturing base has been reduced by 15 per cent and the workforce trimmed by 10 per cent to 20,000 (see yesterday's *Management Page*).

Now it is building out onto and around its established Cool Line. The aim is clear. "We are in



The American laundry room: customers can use Whirlpool's "Cool Line" to ask for advice on their laundry and kitchen equipment

the business in up-market dishwashers and other appliances.

"Whirlpool as it stands is not a Miele," says Whitwam, comparing the company's range with one of KitchenAid's classic appliance companies, and clearly aiming at the upper end of the market at present dominated by Maytag of Des Moines, Iowa.

Whirlpool's own education process has contributed towards making consumers more demanding and style conscious. Generally finely engineered, though never the most elegant of machines, U.S. appliances are becoming sleeker and more sophisticated. The computerised, micro-control programme is now a trademark on washing machines. Retrievers feature computer graphics or gentle buzzers to show if the door is not closed properly.

Recent rationalisation and consolidation in the industry has heightened competition, and Whitwam is constantly on the alert for new demands from consumers and new niches to fill.

"Innovation speeds up the purchase cycle in that it helps make less sophisticated models obsolete more quickly."

The "education" budget is not, however, confined to the consumer. Employees form a vital link in Whitwam's strategy. At the launch of the new school from his office and with a fine view of Lake Michigan, Richard Herrmann, staff vice-president of corporate education, presides over a new \$5m training centre where new staff, agents and servicemen are put through the Whirlpool school.

Downstairs, six management trainees are being inculcated into the mysteries of the wig-wag and assorted entrails of a washing machine. A former assistant basketball coach was persistently explaining the programme switches to his fellow students, clearly dreading the coming critique of his presentation and cross-questioning from his peers.

Instilling the principles of team management has caused Herrmann a few headaches, he admits. In particular, former military, who are used to the "do it because I say so" approach find it difficult to adapt to "do it because I need your help". "Marines are the worst," says Herrmann, ex-USAF himself.

The change of direction started in 1983 when the company, already boasting one of the fattest advertising budgets in the consumer durables business, increased promotional spending by 35 per cent. The programme is continuing, says Whitwam. "In support of our long-term commitment to building brand name awareness."

"We need to describe to people what we are doing in total: the kind of product we build, the kind of quality we

are devoted to, the kind of people we are."

Many Whirlpool products are now sold before the customer even enters the shop, he claims. "People come in and know what they want. An educated consumer eases the pressure of 'price' shopping. He or she no longer goes in and simply asks for the cheapest."

For the near-term future, the company has its eye on the process of demographic and economic polarisation which is overtaking the U.S. consumer products market.

The trend towards condominium living and smaller houses, for instance, has raised demand for appliances smaller than the bulky U.S. norm. The ageing population wants machines with easy-to-read graphics and larger print.

Perhaps most significantly, monitoring has shown rapid growth in the more affluent sections of U.S. society. The rich are getting richer and, as a result, more aware of what prompted Whirlpool to launch its litigation-battered bid for the KitchenAid division of Dart & Kraft, which has a substantial chunk

of its business in up-market dishwashers and other appliances.

Whirlpool as it stands is not a Miele," says Whitwam, comparing the company's range with one of KitchenAid's classic appliance companies, and clearly aiming at the upper end of the market at present dominated by Maytag of Des Moines, Iowa.

Whirlpool's own education

Marketing abstracts

Telephone directories and the business adviser. *Industrial Marketing Digest (UK)*, Vol 10 No 1 (8 pages)

Discusses the role of the local telephone directory in advertising, acknowledging that it cannot create demand, but only point the person in whom demand has already been stimulated, in the direction of a local supplier. It suggests how, within these limitations, advertisers can shape their directory entries.

International direct marketing ideas. *J. Tressider in Direct Response (UK)*, February, 1985 (3 pages)

Discusses the direct market for information from various European countries, as well as Australia and U.S.; sees a re-awakening interest in sweepstakes and an interesting example — from the States — of building a mailing list at the customers' expense (Maybelline Cosmetics) to get customers to pay to fill in a "beauty" analysis questionnaire; identifies countries in which a retailer could divide their 60-second commercials between two different products from the same advertiser.

Digital revival of the Schneider Trophy. *Industrial Marketing Digest (UK)*, Vol 10 No 1 (10 pages)

Tells why Digital Equipment Corporation — second largest computer manufacturer in the world, but rated only ninth by the UK public — decided to move into sponsorship; examines the choices it considered, and describes how, in the end, it revived the Schneider Trophy air race.

Spotting a market gap for a new product. *B. E. Mattson in Long Range Planning (UK)*, February (61 pages)

Considers that many new products fail because they have entered markets too late or with too little price/perform-

ance advantage. Suggests that for each product there is an "entry window" and discusses how the boundaries of this window can be defined.

How rational are your sales territories? *R. Price in Industrial Marketing Digest (UK)*, Vol 10 No 2 (5 pages)

Describes a computer-based service capable of assisting in working out recommended patterns of sales territories by finding the best balance between sales potential and driving times.

Points out the model's

These abstracts are condensed from the abstracting journals published by Anhur Management Publications. Licensed copies of the original articles may be obtained at £4 each (including VAT and p and p; cash with order), from Anhur, PO Box 24, Wembley HA8 8DJ.

U.S. TV advertising

Standards are crumbling

Frank Lipsius reports on the advent of 15-second commercials

FEDERAL court judge ruled that the National Association of Broadcasters' code restricting network commercial schedules violated anti-trust laws.

Alberto-Culver, a shampoo manufacturer, presented networks with split-spots, a practice that has been followed by more than two dozen major advertisers, including Nabisco, Coca-Cola and Gillette.

Until now about a quarter of CBS's prime-time advertising has been offered for use as split-30s, but only a quarter of the time available has been sold as such. This prompts some industry executives to forecast that 15-second spots will take time to catch on. As with the change away from the 30-second standard, the CBS initiative is expected to have far-reaching implications for the advertisers could divide their networks and their affiliates, and not least for viewers.

The move, which its arch-rival ABC will soon follow, is the most dramatic of several recent breaches of the 30-second standard for commercials, which was set 20 years ago. As with that change, away from the 30-second standard, the CBS initiative is expected to have far-reaching implications for the advertisers could divide their networks and their affiliates, and not least for viewers.

While denying that the CBS move was aimed on the network, vice-president of sales for television, Jerome Domizzi, says it was done "at the behest of many clients . . . who can now afford the price of admiring."

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THE ARTS

Musee Picasso/William Packer

A home at last

Next Saturday the Hôtel Salé in the Marais opens its doors to the public at last as the Musée Picasso, permanent home of the *Donation*, Picasso and the latest jewel in the crown of la Réunion des Musées Nationaux. *Donation*, however, is not quite the first word that springs to mind to describe a collection, magnificent as it may be, that has been given by the heirs in settlement of tax upon an estate. And there is, too, a certain irony to savor in that this, perhaps the most spectacular celebration anywhere—pace our own Turner Museum—devoted entirely to the achievement of a single artist, should be given in the name to an artist not French at all but one of the most conspicuous expatriates of our century.

Picasso's heirs have not had to wait as long as Turner's for their affairs to be resolved, but the 12 years since his death are long enough, and a long delay and a great fuss at its conclusion may conspire to generate not only relief but also a certain sense of anti-climax.

The interval has been occupied by a Picasso industry of criticism and presentation, more active and prolific than ever, with the severest aspects of the posthumous re-appraisal to establish and confirm in book and show upon show. The ceramic work that occupied him from the 1940s to the 1960s, for example, has been closely considered for itself, as has the later sculpture, and all the graphic work. Most important has been the critical re-evaluation of the paintings of his old age, of the sixties and seventies, as what had been received at first as sad evidence of declining powers and out of tune with the times, came to be seen, as practice and craft, as a presentation changed as extraordinarily prescient and relevant works.

They were works moreover which, far from being at odds with what had gone before, rounded off and drew together the Oeuvre of a lifetime, entirely fresh and original in themselves yet throwing the mind and eye back directly even to the work of his extreme youth, the period of *les Demoiselles* and proto-cubism in the mid-1900s.

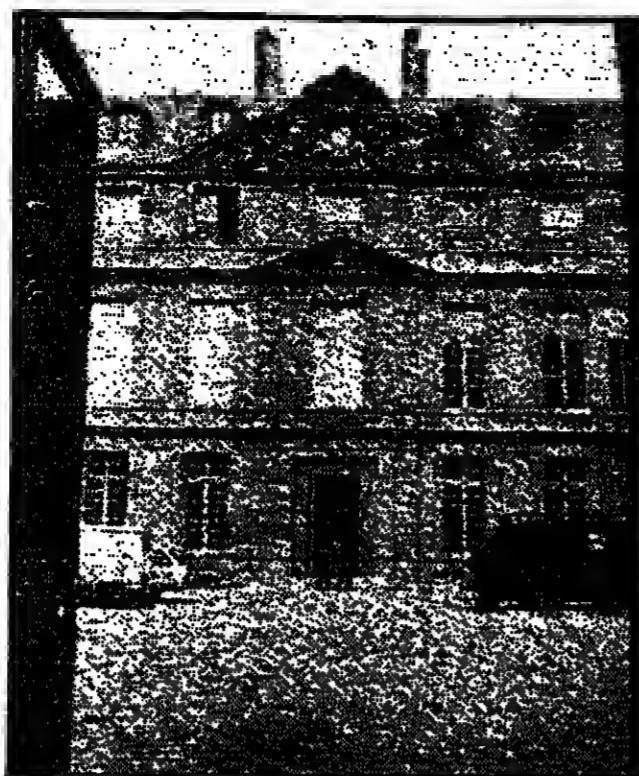
And then, as the delay continued, came the definitive exhibitions that drew upon the residual collections themselves.

We saw Picasso in his role as collector, with the works he owned of his great contemporaries, and of the old masters who intrigued him. Thus we could speculate upon the nature of the particular interest that might be a direct influence here, as with the putative *les Nains* that seem so close in imagery and feeling to the vagrants of his blue and rose periods, or the exquisite Degas monotypes of *les maisons closes* or there a more general sympathy and respect, as with Matisse, Vuillard, Balthus or Derain. All these things are here on view.

There followed too the massive selection (that went on international tour in the early 1980s) of those works of all kinds that Picasso held back for himself, or never finished, or barely started, the sum of constant creative play and experiment, all of which formed the substance of the *Donation* as it presents itself to us. To say that we have seen it all before is neither true nor fair, but what is true is that the opportunity of full assessment and perhaps final comprehension of this manifestly great artist, while the Musée Picasso so handsomely affords us, has already been well received.

The one quality we might have hoped for in a museum which is to be the permanent home of so much of the artist's most personal work, with his hand poised as it were above the canvas, and so much memorabilia and documentation besides, is also missing. For the Hôtel Salé, grand as it is and very special, is nevertheless a museum conversion of the most modern kind, the display historical and curatorial and the ghost of Picasso fled away.

We cannot have everything, and in setting down my own immediate response I would add that the Musée Picasso gives us a very great deal indeed, a view of Picasso whole at any time we care to step across the threshold. The circuit of the galleries is somewhat maze-like but clearly marked, following room by room the rough chronology of Picasso's career with occasional diversions and asides. And since Picasso, though so various an artist overall, was inclined to work broadly within a given theme at a time, each room for the most part accommodates a particular coherent display: youth and the



The Picasso Museum in Paris

blue period in Room 1, and so on through the rose period, les Demoiselles d'Avignon and the prelude to cubism, cubism itself of course, and then the classical phase of the early 1920s, and on into surrealism, and on and on.

Room 5 is given over to a handful of works by his immediate contemporaries, including three magnificent paintings by Cézanne, who was his great exemplar in his early move towards cubism, and the most ravishing Matisse you ever saw, a still life of 1912 of a bowl of fruit on a pink, flowered table-cloth. The top floor has more of the collection of assorted masters, important early Miro, Balthus, Degas, Renoir, Corot, all represented by choice where not by major exhibits. And two rooms are given over to the Voléen suite of engravings, and in the basement an alcove holds the mass of the ceramics and ceramic sculpture. But the rest—Picasso's own sculpture, and his collection of primitive sculpture and artefacts—is scattered through the museum, in alcoves in halls and stairways as well as in the galleries proper, where the important pieces do hold their chronological position.

The impression we carry away from all this material is of obsessive, uninterrupted invention, with the sculpture no diversion at all from the painterly preoccupations of Picasso's creative life. Just as collage was brought in to augment the surface in later cubism, and the creative freedom it conferred never abandoned, so with sculpture it came to be that anything would go, if indeed it would go—that is to say, if it was immediately useful, relevant or necessary. The waste-paper basket for the goat's ribs, the toy car for the gorilla's skull, and the bicycle saddle bull's head are merely the most famous examples of this constant creative unreliability and cannibalism.

As for the paintings, there is nothing to say that would not require a book. We have to embrace the full compass of Picasso's achievement. Particular images hang in the memory, but even here, to pick them out is merely to impose a personal preference. The vitality, at times the desperate vitality—so fraught is it with tragic possibility—that sustains him through 70 years of activity is clear enough, and too the astonishing facility, a command of medium and material, that allowed him at least to try anything, on any scale.

Philharmonia/Festival Hall

David Murray

In another newspaper, Andrei Gavrilov was promising that his Rakhmaninov Second Concerto on Tuesday would sound like a quite different piece; no such luck. Not that there is anything wrong with the concerto as it stands, but the Philharmonia programme originally announced (Bach, Bach-Weber, and Ravel) was about four times as interesting as the one that replaced it (Rakh 2, Chak 4 and the *Flight of the Dutchman* Overture) and a really perverse performance would have been some kind of consolation.

Gavrilov imagines that Rakh 2 is always subjected to gratuitous swoons and whimsical rubatos. That argues a limited experience of other people's Rakh 2 (though domestic Russian performances may, for all I know, go like that). In fact many manners are visited upon the Concerto, not all of them so very different from Gavrilov's sternly up-tempo reading. That was impressive in its own right, with its steel-curved preludial crescendo leading into a toughly elegant account of the entire piano-part—and the conductor Guido

The Hunchback of Notre Dame

Martin Hoyle

The mixture just failed to set. One of Scotland's brightest young groups, Communicado, has launched another season of the cream of Edinburgh's theatrical fringe sponsored by Pfeiffer at the Donmar Warehouse, Covent Garden. Andrew Dallmeyer's adaptation of the monstrous, on Hugo's Gothic swashbuckler runs an entertaining yearning with musical fervor. Gavrilov made little distinction between them.

Almone-Marsan was a last-minute replacement for Giuseppe Sinopoli, but he had time to make something personal and decidedly strange of Chaikovsky's Fourth Symphony. It was generally loud and bard-edged, but the harmonic underpinnings were deliberately underplayed. From the principal themes of the Moderate onward, the melodic material was allowed to wind almost freely, without strong phrase-shapes; the effect was remarkably non-Western, a series of brightly coloured, undeveloped episodes. The Hollander Overture sounded like a crisp, eighteenth-century sonata from an Italian opera pit.

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Othello/Royal Shakespeare, Stratford-upon-Avon

Michael Coveney

Ben Kingsley dropped a few hints of his Othello in his one-man Edward Keen show, but that was no preparation for his fully worked-out Moorish warrior in this fast and exciting revival by Terry Hands for the Royal Shakespeare Company in Stratford-upon-Avon. It is a performance in which serene strength is disrupted by animal passion and in which the green-eyed monster walks abroad as a symptom of a sense of disgrace rather than a sexual possessiveness.

When the casting was first announced, one felt that Kingsley and his Iago, David Suchet, might be ideally interchangeable. They proved to be of equal strength and the great climactic scenes are a thrilling duel. But there is no overlap, no convincing hint that the roles in this production might be fruitfully reversed. Kingsley's uncanny Eastern—and this is the most genuinely ethnic Othello since Olivier who was stage Negro rather than convincingly African—is achieved without make up in a costume of Arab head dress, Indian dhoti and Moorish accoutrements. The "sooty" Othello reference is cut. Kingsley sports a tuft of white chest hair that is complemented by his dangling beaded locks.

He is like a non-pacifist god from an opening entrance in which he creeps stealthily downstairs right through to the panther leap on to Desdemona's deathbed. A man apart, a magi and a soldier, Kingsley's Othello embodies the character's mixed background and exotic status in a highly competitive as well as resentful Venetian military set-up.

Suchet's Iago is a manipulator of young officers, as well as of his commander's weakness.

The point is well made in the energetic exploitation of a callow, besotted Roderigo (Gerard Logan) is surely the first actor in the role not to gain a laugh on "I'll sell all my land") and of the ambitious, unlikable but well delineated Cassio of Tom Mannion. This Iago breaks

entirely with the malevolent winking tradition and plays his villainy with the forceful sincerity it is sometimes taken for. This is a new one on me, and it lends the evening an extra potency as Suchet only allows black laughter into the role as part of a gradual process of displaying a heart on a sleeve with nothing up it.

Othello is often most compelling as a chamber tragedy but Raiph Kolai's design ingeniously combines the domestic and public elements in a black box, linking with an Advent calendar door tellingly occupied first by Joseph, Othello's Brabantio and, later, on the vengeful hero. An imposing pair of Perspex screens, at once reflective and transparent, are magically trimmed with neon lighting, and the door itself begins to glow as Kingsley steps upon its glacial midnight surface.

The superb costumes of Alexander Reid incorporate the predominant colours of white, black, gold and yellow, and the blinding of Roderigo and Clive Mowat include a blinding storm followed by a dense smoky crucifix later replaced by a dangerously resting gold lion.

The general efficiency is only marred by the Cassio/Roderigo fracas being entirely obscured from the stalls at least, by the doomed Desdemona on her

risen bed.

Niamh Guskal's wronged

Italian wife is neither soft nor tiresome. She is forceful rather than touchingly sympathetic but shows no love for one with whom Roderigo would not have stood the slightest chance.

Emilia of Janet Dale is a marvellous study in rejected sexuality, camouflaging her way for a fleet moment into Iago's favour with the procured handkerchief only to find herself spun from the embrace in a premonition of Kingsley's "turn, turn, turn" bummation of Desdemona which leads to a truly shocking slap in the face. There are fine

cameos from Arnold Yarrow as

a Cypriot clown in full traditional rig and from Roger Llewellyn as a silkily authoritatively Lodovico.

Finally, though this production will be remembered for

Kingsley's marriage of glinting inscrutability with daring theatrical extravagance, he starts his slow descent to frenzy with a caesura dividing "excellent" from "wench" that is full of

cross-cultural but curiously symbiotic relationship with

Suchet's very fine Iago.

Alastair Muir

David Suchet and Ben Kingsley

David Bintley/Sadler's Wells

Clement Crisp

The autumn ballet season is upon us with Sadler's Wells' own half of the Royal Ballet installed for a season in Rosebery Avenue, and showing on Tuesday night a programme by its resident choreographer, the common thread running through the works by David Bintley which made up this attractive triple bill is a vitality, a dance energy, that speak of a talent still prodigiously youthful.

Evening dress and elegant

bearded Imperial lend Steve Ketley a decadently Grotesque air as he plays various instruments. As with this company's *Carmen*, music plays an important part (in the midst of bustle the cast suddenly burst enchantingly into "Il est bel et bon"). Plenty of pace, ingeniously spare set based on double gates topped by a rose window, I hope it hits its stride, preferably with an advanced less replete than the first-nighters with Pfeiffer's hospitality following the award to *Théâtre de Complicité* (already reviewed by Michael Cowen and Beck in a mid-evening slot).

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BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finantimo, London PS4. Telex: 8854671
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Fair play in world trade

AFTER MUCH shuffling of speechwriters, President Reagan has come up with a statement of U.S. trade policy that sounds more moderate than it was intended to be. The president hoped to pacify Congress by his militant talk of a "war chest" to be used against competitors who subsidise export credits and of a "strike force" of officials to uncover unfair practices by America's trading partners.

Such talk may be politically prudent for a free-trade president facing over 200 well-supported protectionist bills. The danger is that it will legitimise a shift mentality and leave his Administration with scant room when the palliatives announced this week fail to produce quick results.

By emphasising "fair" as opposed to "free" trade, Mr Reagan has echoed industry's mood and taken the traditional escape route of the hounded politician. Fairness in trade is an elastic concept, and its zealous application can so easily lead back to the protectionist quagmire Mr Reagan is trying to avoid.

The president nonetheless deserves to be congratulated on his determination to win his battle with the Congress. He should be applauded especially by those developing countries which have been most critical of U.S. trade diplomacy and which depend so much on their sales to North America.

Services

They have an early opportunity of showing their appreciation of what the American president is trying to do. A special meeting of the 90-member nations of the Gatt starts in Geneva on Monday. Its aim is to resolve a serious disagreement over the competence of Gatt to negotiate freedom of trade in services, a dispute that is blocking preparation of the agenda for another multilateral trade negotiation.

Many of the issues of "fairness" that Mr Reagan has highlighted can be properly tackled only by global negotiation in the Gatt. They include the trade-distorting effects of national subsidies for manufacturers and farmers. The need to control agricultural support systems has already been recognised by one of the Gatt working parties set up in 1982, but

A consensus on non-proliferation

THE THIRD review conference of the signatory states of the Treaty on the Non-Proliferation of Nuclear Weapons (NPT), which came into effect 15 years ago, has been more successful than was generally expected. In contrast to what happened after the last review conference in 1980, when it proved impossible to reach agreement on a joint final document, the meeting which ended in Geneva last weekend, managed to reach a consensus of sorts. That, in itself, is an achievement.

True, the consensus papers over large numbers of cracks and makings it clear that some fundamental differences remain between the nuclear weapon states and their non-nuclear partners, most of them members of the neutral and non-aligned group of nations, have not been solved.

Exasperated by the failure of the nuclear weapon states to make any real progress towards nuclear disarmament, the non-nuclear states have become more and more disenchanted with the NPT, to the point that some of them have even threatened not to renew it when it expires in 1995.

Agreements

Their main complaint is that the nuclear weapon states have not honoured the bargains which forms one of the cornerstones of the Treaty. Under the deal that was struck when the NPT was negotiated, the non-nuclear states agreed to forego the manufacture and acquisition of nuclear weapons in return for a firm undertaking by the nuclear powers actively to pursue negotiations on nuclear disarmament.

In other words, the non-nuclear states have given the nuclear powers one more chance to respect the bargain which is at the root of the NPT. At the same time, a strong signal has been sent out, not least to countries who stand on the threshold of nuclear weapons capability, such as Argentina, Brazil, India, Pakistan, Israel and South Africa, that the 130 signatories of the NPT intend to persevere in their enterprise.

Since the Treaty came into force in 1970, it has played an essential role in halting the spread of nuclear weapons with only one additional country, India, exploding a nuclear explosive device in the ensuing 15 years. That is no mean result and one which needs to be carefully busked.

the subsidies code in general badly needs refining.

The question is, is market access, not only to Japan but to more recently industrialised nations that enjoy the benefits of the Gatt rules without the corresponding obligations, must also be addressed. The safeguards permitting countries to defend their industries against import surges must be clarified, and in a non-discriminatory way. The tangle of "voluntary" quota restrictions undermining the spirit of the general agreement must be unravelled.

Reform of the Gatt disputes procedure, faulted by the U.S. as much as by others, would also assuage the sense of unfairness felt by many nations. Governments may have to cede further authority to the Gatt secretariat for that to work.

The job of controlling trade loan subsidies, of which Mr Reagan's "war chest" is only the latest example, falls mainly to the Organisation for Economic Co-operation and Development in Paris. Having capped the interest-rate ceiling available to poorer countries on officially-supported export credits, the OECD will have to once more to cark up mixed credits, the latest ploy. It is becoming routine for governments to buy project business for their manufacturers with timely offers of aid money to developing countries.

The message underlying Mr Reagan's speech has not gone unrecognised in Geneva, where diplomats and officials have been working overtime to prevent another procedural wrangle breaking out when the Gatt countries sit down to work next week. An accommodation on the services issue must be reached with Argentina helping to allow important countries like Brazil, Argentina and India to accept Gatt's competence in this area but entails no advance commitment on their part. Services are an important topic, certainly, but cannot be allowed to jeopardise the wider negotiation.

As they prepare their speeches, Gatt delegates will not underestimate the danger of letting President Reagan lose his domestic battle. They will remember that open trading is best defended by international standards that politicians can invoke against unreasonable domestic pressures. And if fate is to play the issue, the Gatt is still the best umpire we have.

IT HAS taken the Bank of England almost exactly a year to correct the failings so painfully exposed in its banking supervision by the collapse of Johnson Matthey Bankers at the end of last September.

Some will say that the delay shows the same lack of urgency which allowed the Bank to miss the huge loan losses of £250m run up by JMB—Britain's worst banking crisis in a decade.

But while the changes announced by Mr Robin Leigh-Pemberton, the Governor, yesterday are designed to prevent a recurrence of that nightmarish event, they go further than that. He has seized the opportunity of top-level changes at Threadneedle Street to reign in the whole of the Bank's supervisory function to take account of the big changes caused by the City Revolution, which is drawing banks into the UK securities business. The hope is that this will repair some of the damage to its reputation since the JMB affair.

The surprise—and key—appointment is that of Mr George Blunden as successor to Mr Christopher McMahon, the deputy governor who is leaving to become chairman of the Midland Bank after being passed over for the governorship and being grazed by some of the political sulping over JMB.

Mr Blunden returns to the Bank from semi-retirement with impressive credentials and a reputation for courageous appropriate action. On the day when he was brought in to sort out the UK secondary banking crisis in 1974-76. In his time, he has run almost every department of the Bank, though in intellectual stature and international experience, he is considered by bankers not to

match up to Mr McMahon.

Whether he was proposed for the job by Downing Street, in whose hands the appointment lay, or put forward by the Bank to their manufacturers with timely offers of aid money to developing countries.

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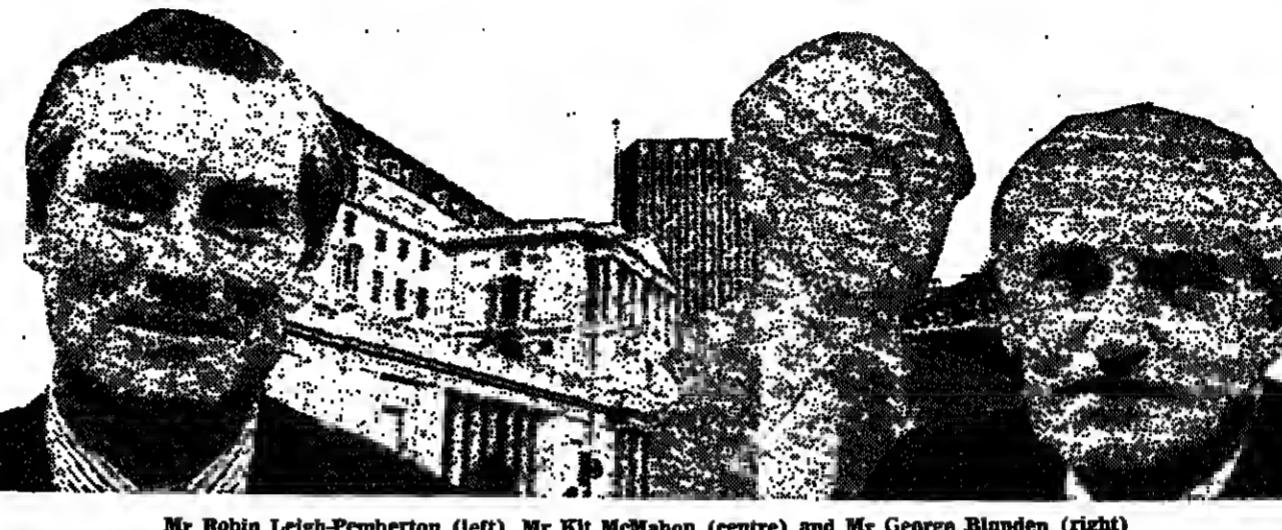
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Bank of England changes

The Old Lady tries to shake off a ghost

By David Lascelles



Mr Robin Leigh-Pemberton (left), Mr Kit McMahon (centre) and Mr George Blunden (right)

The shadow of JMB looms over the changes

force to the Bank's supervisory role, and helping it recover some of its lost prestige. Judging by the initial reaction of the City yesterday, he should do well.

Mr Cooke's responsibilities for UK banking supervision

have been transferred to Mr Robin Leigh-Pemberton, the associate director in charge of banking supervision.

His responsibility is narrowed to the specific task of running the Badle Committee, the forum where international banking supervisors meet and co-ordinate their activities.

With Mr Cooke's changed status and the departure of Mr Christopher McMahon, but of Mr Cooke's most direct influence in the JMB ring line have moved on. This is not how the changes were presented yesterday. Mr Leigh-Pemberton has asserted in the past that saw no need for heads to roll and tributes paid, yesterday both to Mr McMahon and Mr Cooke.

However, much of the controversy in which the Bank has been caught up since JMB stemmed from its apparent refusal to allocate specific blame

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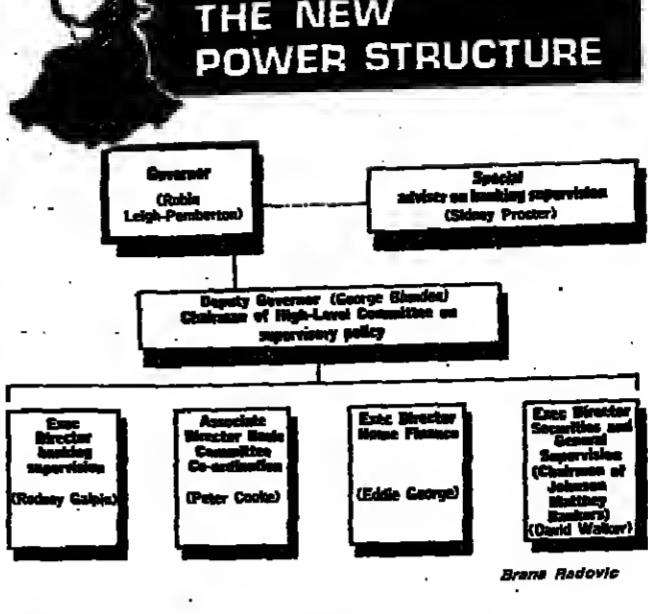
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THE NEW POWER STRUCTURE



ECONOMIC VIEWPOINT

Don't expect lower U.S. deficit

By Samuel Brittan

WHATEVER else may be thought of President Ronald Reagan, he has shown courage on the trade front.

In a little publicised interview a week ago there occurred the following exchange:

Question: If the Congress gives you a trade protectionist bill, having either a tariff or a surcharge or some other name, will you veto it? (There are over 300 such bills.)

President Reagan: I'll have to. That's one of the advantages of being my age. I was looking for work in a great depression, and I know what the Smoot-Hawley bill did, the trade war—the world trade war—that it created. There is no way that we can win.

The pragmatists in the White House managed to tone down the free trade sentiments in the President's major trade statement last Monday, even though the threat of veto was reasserted at the last moment.

But the French, trying to help the President, and the Congress, what else did the five finance minister agree in New York?

The individual country statements mostly reiterate familiar policies. The nearest to a concession are the Japanese hints about increasing local government spending and taking more account of the need to raise the yen in its monetary policy. How much they are worth remains to be seen.

Putting a curb on the President

As far as policy is concerned, the only section that matters is the final paragraph 18 of the main communiqué. Here we find the central bankers calling for some "further orderly appreciation of the non-dollar currencies" i.e. a dollar devaluation. Here, too, is the statement in central bankspeak that they "stand ready to cooperate more closely to encourage this, when to do so would be helpful."

The markets were intended to decode these words as a threat of more intervention against the dollar, with the U.S. for the first time participating fully and enthusiastically. The dollar was duly marked down on Monday. But despite some modest intervention by central

WORLD CURRENT BALANCES

| | \$bn | 1985* | 1986† |
|----------------|------------|--------------|--------------|
| U.S. | - 7 (-0.3) | - 120 (-3.1) | - 145 (-3.5) |
| Japan | 8 (0.6) | 39 (3.2) | 48 (3.7) |
| W. Germany | 3 (0.5) | 12 (2.1) | 19 (2.0) |
| Total OECD | - 28 | - 72 | - 74 |
| OPEC | - 15 | - 4 | - 4 |
| Dev. Countries | - 64 | - 29 | - 33 |
| Others | 8 | 8 | 4 |
| Total | - 99 | - 97 | - 107 |

*Estimate † Forecast

Figures in brackets are percentages of GNP. "Total" represents errors and omissions.

Source: OECD

action to cut the U.S. budget deficit—will not occur.

Although the five power committee makes the usual remark that budget deficits should be reduced "where they are too high," President Reagan still refuses to budge on the three crucial points in setting UK monetary policy. A fall in UK interest rates might thus be both necessary and desirable to bring this about.

The Administration hopes that the fiscal package already enacted will reduce the budget deficit by 1 per cent of GNP in 1986 and again in future years. But nothing has been done to allay the scepticism of the Congressional Budget Office and other fiscal students.

The best hope is that the U.S. structural budget deficit will be stabilised at around \$200bn and will thus gradually fall as a proportion of a growing national product. In addition, there are various developments which could lead to a higher private savings bill or a lower trend of investment. This is all very likely.

Where early macroeconomic action is much more likely is in monetary policy. The British Chancellor said that he does not expect U.S. interest rates to rise. This is a minimum requirement.

If the package is to work, the Fed will have to prevent interest rates rising, when purely domestic considerations—such as faster economic growth or

concern over an above-target rise of the money supply—might have pushed them upwards. In addition, the Fed will have to let interest rates fall further and more quickly than they otherwise would have done in the face of recession or slow growth. No wonder Paul Volcker is reported to be not too keen on the whole package.

A dollar rate objective—however, conditions of value—sceptically suggests that the Fed must adjust monetary policy in the light of what is happening in the foreign exchange markets, but it also calls for responses by the other central banks to maintain the new realities. In other words, European and Japanese nominal interest rates should, if they fall at all, fall less than American ones.

Central bank intervention to depress the dollar has the automatic effect of easing monetary policy in the U.S. and tightening in Europe and Japan. The point of "sterilised intervention" is to allow these automatic shifts in the right direction to occur. If Europe and Japan find the resulting policy tightening undesirable, they should offset it by fiscal easing.

But above all, we must be aware that a lower nominal exchange rate for the dollar will not itself do much to reduce the U.S. current account deficit—i.e. its deficit on trade and services. The U.S. deficit is smaller than it appears and a large and West German surplus largely because of under-recording by balance of payments statisticians which produces a non-negligible \$100bn per annum current deficit for the world as a whole. Nevertheless, that is a pretty large imbalance.

But fences have to be taken at a time. The five finance ministers first have to see how successful they have been in leveraging the dollar down before they can give a green light for the Bank of England to strike out on its own. The Treasury and Bank have also to look out for other influences on the world—*for instance, the oil market*. Policy cannot be made by instant reaction to Sir Terence Beckett's television calls for a competitive pound.

But above all, we must be aware that a lower nominal exchange rate for the dollar will not itself do much to reduce the U.S. current account deficit—i.e. its deficit on trade and services. The U.S. deficit is smaller than it appears and a large and West German surplus largely because of under-recording by balance of payments statisticians which produces a non-negligible \$100bn per annum current deficit for the world as a whole. Nevertheless, that is a pretty large imbalance.

It is far from extreme to suggest that a fall in the dollar to say DM 2.4 to 2.5 could push the U.S. inflation rate from 3 per cent to 5 or 6 per cent.

Such a risk is a second best to tackling the structural U.S. budget deficit, but it is far better than protection. Only do not pretend it is not there.

The rapid rise in the dollar

At last, a chance for the pound

made U.S. inflation fall unusually quickly in 1981-84, by putting downward pressure on prices and wages in the traded sector which radiated outwards. Similarly, a falling dollar could add to inflation.

The weakness of world commodity prices makes the present the best possible time to run the risk. But risk there is.

It is far from extreme to suggest that a fall in the dollar to say DM 2.4 to 2.5 could push the U.S. inflation rate from 3 per cent to 5 or 6 per cent.

Such a risk is a second best to tackling the structural U.S. budget deficit, but it is far better than protection. Only do not pretend it is not there.

Lombard

A grand strategy that fell apart

By Richard Lambert

IT MUST have been one of the most carefully researched takeovers of all time. The bone work lasted for two years, and included an intensive study of some 16 countries and over 2000 different market sectors.

Economic trends and political risks were carefully assessed. Consulting companies like Booz Allen were hired to help sift through the mountains of data and give advice. The humble corporate planning department was revamped into a smart new "group strategy centre."

A current deficit has, by definition, to be financed from overseas. But whether the finance is available at a higher or lower exchange rate depends on investors' expectations and on the monetary policy of the deficit country.

A lower dollar can stimulate the production of exports and import substitution in the U.S. and that can in turn promote savings and investment by boosting aggregate output and employment.

But this effect is likely to be small in relation to the total payments deficit. If protectionist pressure is to be held at bay it is important that policy is judged by reference to its growth and output and not to the trade deficit per se. It is also important that the inflation risk is faced.

The first clue might have been spotted at the glossy presentation which Imps gave at the time of the deal. Young Mr Johnson was there, wearing the slightly stunned smile of one who had just stubbed his toe on a rock of gold. The bid was worth nearly twice Hojo's previous stock market price.

Imps largely dismissed such short term considerations. In "Howard Johnson," an Imps spokesman said, "We are dealing with the next decade—and the one after that."

The trouble was that in reality Hojo's golden decade was probably nearer 1960 than 1990. Carried away with its grand strategic plans, Imps had forgotten a basic rule of the used car lot: never mind the paintwork, just give the tyres a good kick. All that expensive research had not told Imps what it might have picked up for the price of a Big Mac hamburger. Hojo's restaurants were, to an increasing extent, selling the wrong things in the wrong places to the wrong people.

Imps went about the take-over the wrong way around like someone walking into a department store with money in their pocket. The conclusion from Imp's painful experience may simply be this. If you have to hire a consultant to tell you what to acquire, you may do better to stick the money in the Post Office.

Conservative compassion

From Mr R. Shaw

Sir—One reads with dismay your correspondent's report (September 23) of "growing disenchantment with Mrs Margaret Thatcher's style of leadership" shown by constituency party motions calling for more clear reflection of "the compassionate side of the Conservative Party."

Not since Disraeli has the country had a leader with such real compassion for the future of Britain and its people as the present Prime Minister who has had the courage to ask the country to accept the hard discipline of productive work and fiscal responsibility. At the same time, she has asked her party to be brave enough to ignore the easy path to popularity of buying votes by artificial job creation and subsidies which only temporarily hide the reality of need to build a lasting viable economy for all the country.

Her opponents, Labour, Liberal and SDP, cheapen themselves by their jibes about her lack of care and concern and concern are measured by her bewilderment in seeking to bring about a permanent state of well being for all—to replace the atrophied welfare state which has diminished Britain for the last 40 years.

Sadly, the City of London too often supports the short-term views of parties to the left, preferring quick cash profits to the creation of the lasting infrastructure which could rebuild Britain for the benefit of future generations. Would that the City could forsake its golden bellies, goodbyes and bangs to show the same compassion for Britain which so manifestly motivates the Prime Minister.

Roland C. Shaw,
29, Lower Belgrave Street,
S.W.1.

Sparkling success

From the Sales and Marketing Manager, Hightown Spring

Sir,—It was fascinating to read of Thames Water Authority's sparkling success (Men and Matters, September 24 1985). Really the extraordinary value for money portrayed conceals an additional "benefit" for the consumer—high values of additional minerals, notably nitrates from fertilisers.

Even if the agricultural process was to be changed now, the build up of nitrates in drinking water will continue from the fertilisers already present in the soil.

The informed reader should refer to the 1983 Royal Society group report: "The nitrogen cycle of the United Kingdom"

which projects nitrate concentrations in Thames water at Walton as a matter of concern (page 134). Cross-references

should be made to the World Health Organisation safety limit on nitrates.

Commercially, too, Thames Water, despite its new sparkling chlorine-free taste could not be water in the 1985 regulations, so we British producers have little to fear!

S. Young,
Blackford, Perthshire.

Exchange control

From Mr L. Jackson

Sir—Mr Hattersley's renewed advocacy of a National Investment Bank funded by repatriation funds (your report September 20) raises a number of questions.

The UK abolished exchange controls in 1979, in comply with Community rules on freedom of capital movements. Penalties induced to reverse or encourage investment abroad could only offend against the spirit of the rules. A retrospective step for a party now committed to continued EEC membership!

Pension funds and building societies switch funds rapidly to centres where higher interest rates prevail. If this source of profit were removed or penalised, pensions would cost more or become smaller and mortgages could be expected to become dearer. This would be to everyone's disadvantage.

It looks more like a step in the right direction than the name of a future Labour Government.

Find it slightly disturbing that Mr Hattersley appears to be obsessively concerned with outflows and ignores inflows. The trick is, of course, to try to balance them. In the early 1970s, for example, exchange control restrictions were imposed on inflows. There appears to be no calamitous shortage of capital for viable projects in the UK to justify calling for investments abroad—a crisis strategy. There is a large amount of foreign investment in British industry. The outflow of funds reduces the UK's net indebtedness to outside countries and, incidentally, brings in foreign currency earnings.

Mr Hattersley is reported as saying that repatriation of institutional funds would strengthen sterling. It is worth reflecting that the rate of exchange is a price tag put on

our currency by foreign holders of sterling—a market rate.

Apart from oil and a strong dollar, the single factor most affecting the level of exchange rates is world confidence in particular economies. The prospect of a Labour Government, with a more inflationary posture and a "Little England" economic profile, might well lead foreign holders to switch out of sterling and so render discussion of exchange rates and interest levels academic.

Leonard A. Jackson,
Stable Cottage,
Speidhurst Road,
Langton Green, Kent.

Tit-for-tat with spies

From Dr I. McLean

Sir—Ian Davidson (September 23) rightly draws attention to Robert Axelrod's important work on the strategy of tit-for-tat in repeated prisoners' dilemma games in connection with the explosions in London and Moscow. Axelrod, however, does not claim as much as Ian Davidson attributes to him, nor are all his claims as strong as they look!

Tit-for-tat is not the best bargaining strategy there is, tout court. It is the best provided that most other players are also conditionally prepared to cooperate, that everybody's discount rate is low enough, and that the games are continuing into the indefinite future. If one or more of these conditions does not apply, the strategy always defeat tit-for-tat. Always defeat obviously defects on the first move, where tit-for-tat cooperates and therefore does worse.

Tit-for-tat involves the risk of parties getting locked into cycles of mutual retaliation started by mistake or miscalculation. It is one thing to announce in advance, "you can't win any of our 'spies,'" we will enter the same number of your spies in the hope that the other will be deterred from expelling any. It is quite another to decide what to do if deterrence has failed. If you regard your decision as the latest move in an ongoing game you should defect; if you regard it as the first of a new sequence you should co-operate. Tit-for-tat, as Axelrod presents it, is time-inconsistent.

The Axelrod model is, as Ian Davidson says, far too simple. The brute fact that there were more of them than of us forced Mrs Thatcher to back down.

That is not a new-fangled Pri
soners Dilemma super game; it is an old fashioned poker game between the rich and the poor.

Dr I. S. McLean,
University College, Oxford.

Abolition of Serps

From Mr T. Arthur

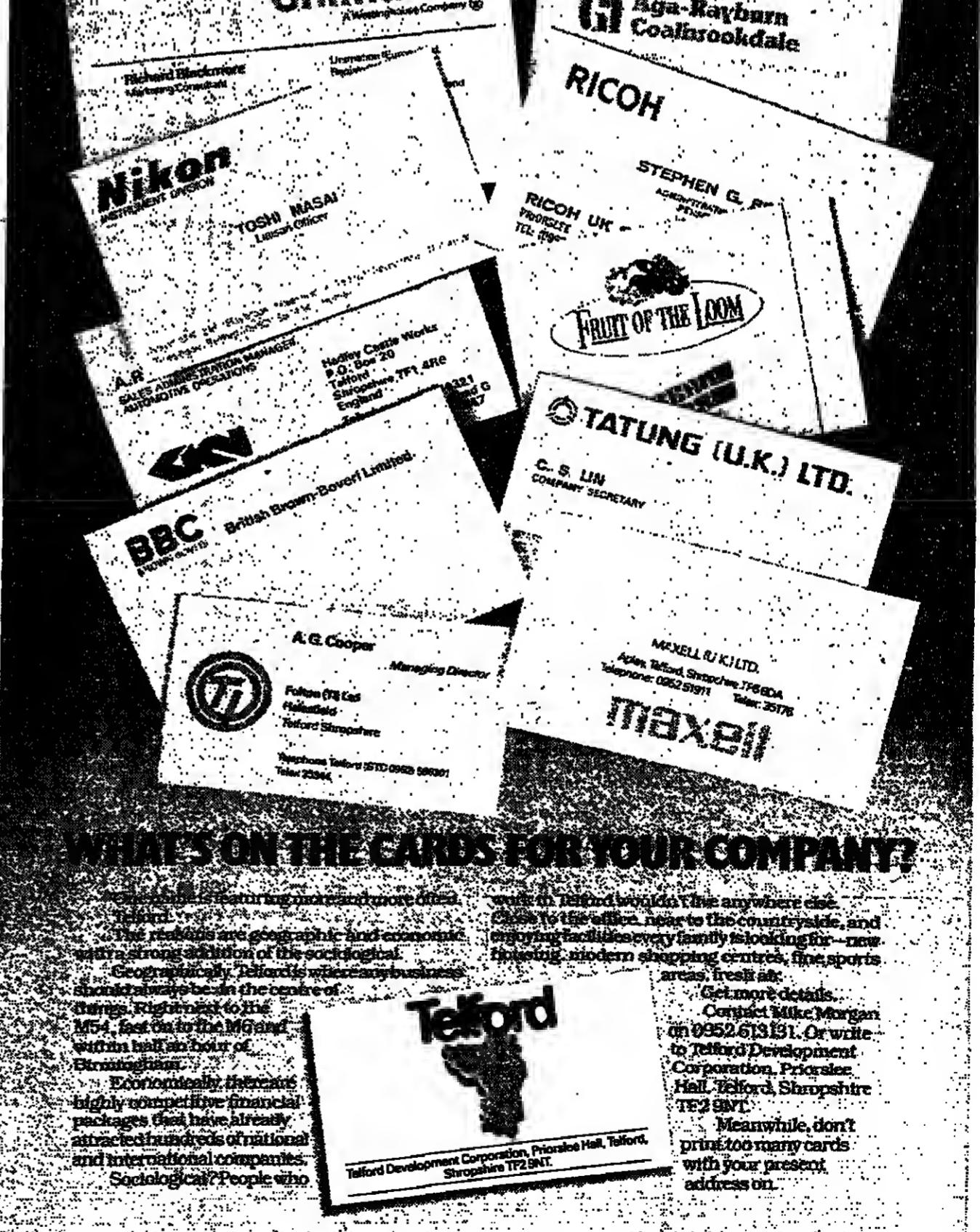
Sir—One reason why it appears that so few people wish to join the Fowler bandwagon (Michael Powys, September 20) is that the media have produced distorted reports of the major responses in the Green Paper. For example, contrary to suggestions in at least one of last week's headlines, neither the Institute of Actuaries nor the National Association of Pension Funds has argued in favour of retaining the state earnings scheme (Serps). Mr Fowler has more friends than even be may.

Most reports have failed to distinguish between criticism of Serps' abolition on the one hand and its proposed replacement on the other. The media's earlier euphoria about personal pensions has disappeared (could it be because the false premise underlying the appeal of personal pensions has been recognised for what it is?); thus because the replacement is disliked, so is the abolition. Yet Serps can hardly be said to be a major part of the "half-a-century of progress" which people feel is being "impeded"; there was no Serps until 1978.

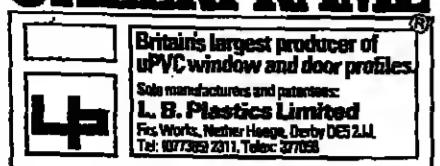
The only argument against abolishing Serps given any attention by Mr Powys relates to its projected costs over the next 50 years. Here the Green Paper uses a "sight of hand" in failing to give any estimate relative to likely GDP. Perhaps it did, but insignificant growth in costs is still growth; a major purpose of the Government was (avowedly) to make large reductions in public expenditure (so far the opposite has occurred).

The real argument against Serps has little to do with projected levels of expenditure on certain dubious assumptions as to growth. The simple fact is that Serps has already been a nonsense, in with its contracted-out form. It is little more than a feebly complicated version of the old trick (pulled repeatedly since the last world war) of writing cheques in favour of this generation on the bank account of the next one. If that dishonesty must continue, then at least it should do so under a guise which is simpler to understand, cheaper to operate and contains fewer other cross-subsidies than Serps. Index-linked gilds look models of virtue by comparison!

T. G. Arthur,
40-43 Chancery Lane, WC2.



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\$6bn loan for Philip Morris fuels bid speculation

By Michael Duggan in London and William Hall in New York

PHILIP MORRIS, the U.S. tobacco group, was arranging a \$6bn loan in the international capital markets as speculation intensified on Wall Street yesterday that it had already made a secret bid for General Foods.

European bankers said yesterday that they had been teleaxed by Citicorp, the New York investment bank, seeking their participation in a four-year revolving credit facility being put together for Philip Morris. The loan carries several different pricing options but is basically offering 4% percentage point spread over a choice of either London interbank offered rates (Libor) or U.S. certificate of deposit rates. Citibank NA is the agent for the loan, which will be in the form of a four-year bullet.

The proceeds of the revolving credit facility will be used for general corporate purposes "including the acquisition of shares or assets of another corporation through a tender offer of other means". Philip Morris might also use the proceeds to buy back some of its own shares. Philip Morris refused to confirm yesterday that it was raising a \$6bn loan and Citibank also declined to comment. General Foods, which on Tuesday announced that it had received an "unsolicited telephone proposal to negotiate for the purchase of its outstanding shares at a premium over current market value", refused to confirm or deny that Philip Morris was the mystery suitor.

However, shares in the packaged foods group continued to rise sharply on Wall Street in heavy trading yesterday as speculation mounted that Philip Morris was poised to announce its bid. General Foods' shares, which had jumped by 16% to \$101/2 on Tuesday, had risen by another \$3 to 104 1/4 by early yesterday afternoon, valuing the company at \$4.9bn.

Philip Morris' shares fell by another \$2 1/4 to \$74 1/4 early yesterday, within a dollar of their year's low. The combination of Philip Morris and General Foods would create the biggest consumer products group in the U.S. with annual sales of \$22bn and earnings of \$1.2bn.

Imperial may join bid for Allied-Lyons

By Martin Dickson in London
IMPERIAL GROUP, the tobacco and brewing conglomerate, is considering an invitation to join Elders IXL's proposed consortium bid for Allied-Lyons, the large British food and drinks company.

Imperial disclosed that yesterday, 24 hours after announcing an agreement to sell Howard Johnson's troubled U.S. hotel and restaurant business, to Marriott, the American hotel chain, for \$341m. The disposal of Howard Johnson gives it the freedom to embark on big new acquisitions.

Elders, an Australian pastoral, trading and brewing group, is about a quarter of the size of Allied and is trying to entice others to launch a consortium bid for it. In particular, it is seeking potential buyers of Allied's food division, J. Lyons. Market sources have suggested it could fetch \$600m (\$860m) or more.

Imperial, in reviewing acquisition possibilities, is believed recently to have run its eyes over many food companies, although not Lyons.

However, it has not been approached by Hill Samuel, Elders' merchant bank adviser, to see if it is interested in joining the consortium and it is now taking a closer look at Lyons.

The statement produced a sharp rise in Allied's share price, which closed at 283p, up 16p on the day. Imperial rose 3p to 189p.

London's Takeover Panel has given Elders until October 17 to clarify its intentions.

China opts for further freedoms in economy

By ROBERT THOMSON IN PEKING

FURTHER relaxation of central control, the promotion of individual enterprise and an expansion of foreign trade contacts emerged yesterday as the three main planks to China's seventh five-year plan.

The full version of the draft proposals to take effect from next year were released yesterday and showed that the Chinese leadership is aiming for a freer marketplace and greatly reduced government intervention in the management of enterprises.

Premier Zhao Ziyang said in a speech introducing the proposals, which were approved by the national Communist Party conference which has just ended, that China's economy has reached a turning point in its development.

"From here on," he said, "the economy will gradually shift from meeting people's basic needs to enhancing the quality of their lives, so that by the end of this century the Chinese people will achieve a relatively comfortable standard of living."

However, both Zhao and the proposals themselves, which will be



Zhao Ziyang

fleshed out in coming months, indicated that serious economic problems have arisen in the past year.

Zhao said: "In the fourth quarter of last year a number of problems arose, such as an excessive rate of growth of industrial production, excessive investment in fixed assets, over-expansion of credit and consumption funds, sharp increases in

commodity funds and a drop in state foreign currency reserves."

Zhao, aware of the effects on business confidence at home and abroad of sudden policy changes, called for a "gradual solution" to existing problems" in the next two years or so" rather than concentrating our efforts in the second half of this year, or "slamming on the brakes".

A continuing question will be how the leadership's plans might be compromised by those problems.

Already problems with poor provincial management have forced central authorities to take back some of the autonomy previously granted to the provinces and the slump in foreign exchange reserves has led to tighter controls on the use of foreign exchange.

This week's critical speech by senior Politburo official Chen Yun clearly pointed to the existence of a conservative, more ideological faction within the party; albeit of limited strength. Its presence, however, will keep pressure on the present leadership and its pragmatic policies.

Marconi managing director to become STC chief executive

By GUY DE JONQUIERES IN LONDON

MRI ARTHUR WALSH, managing director of GEC-Marconi, is to become chief executive of STC, the troubled British telecommunications and computer company.

The appointment ends a six-week

search which was triggered by the sudden resignation last month of Sir Kenneth Confield as STC's chairman and chief executive.

Mr Walsh, aged 50, is a main board director of GEC and has worked for the company for 34 years. He became managing director of its Marconi group of companies, which includes most of its extensive defence businesses, in 1984.

Several analysts also pointed out that most of Mr Walsh's career with GEC has been spent dealing with government customers. However, one of STC's biggest challenges is how to adjust to the loss of secure public orders from British Telecom, on which it has relied heavily in the past.

STC has conceded that its marketing presence outside the public sector is weak. Its £100m (S\$160m) annual sales of STC.

purchase last year of ICL, the only British mainframe computer manufacturer, was intended to help it find new customers in competitive markets.

STC would not disclose Mr Walsh's salary, although it said it would be below the £207,000 paid to Sir Kenneth Confield last year.

STC plans to dispose of a number of marginal businesses after reporting a £1.5m attributable loss in the six months ended June 30. It has omitted its interim dividend and hopes to save at least £7m a year through further cost-cutting.

STC also appointed two non-executive directors yesterday. They are Mr George Dunkerley, who will shortly retire as deputy senior UK partner of accountants Peat Marwick, and Mr John Robb, chairman of Beecham Products.

The appointments have been approved by FIT of the U.S. which owns 24 per cent of STC.

Finnish paper group may build UK mill

BY OLLI VIRTANEN IN HELSINKI AND MARK MEREDITH IN EDINBURGH

KAUKAS, a leading Finnish forest products company, will decide by the end of the year whether to build a new integrated pulp and paper mill in Scotland at a cost of about £100m (S\$143m).

The mill would produce 150,000 tonnes of magazine paper a year and be the third major foreign paper mill project in the UK in the 1980s and the second from Finland.

The forest industry in Scotland has been trying hard in recent years to attract foreign paper companies to invest in the country and make use of its extensive timber resources.

No comment was available yesterday from the UK Government, with which Kaukas has been holding talks on development assistance. Maximum grants for setting up in development areas were cut last year from 22 per cent to 15 per cent.

The Highlands and Islands Development Board (HIDB) said Kaukas was interested in setting up a plant in Scotland, though a decision had yet to be made. No agreement on grants had yet been reached.

The HIDB is the aid dispensing body for the Highlands and a member of the Scottish Forest Product Development Group, which with the Scottish Development Agency, the Forestry Commission and private forest owners, has been trying to find downstream industries for Scotland's maturing forests.

Bid to bolster UK banking supervision

Continued from Page 1

He appears to have chosen in preference to one of the Bank's own staff because of the need for a figure with an established reputation in banking supervision. The choice was also said to reflect Mr Leigh-Pemberton's feeling that it would be difficult to move any of his executive directors out of their posts while the financial markets are undergoing profound changes.

The initial reaction among bankers last night was that Mr Blundell would help to restore some of the authority the Bank has lost since the TMB crisis, but that his international experience and intellectual range were less extensive than Mr McMahon.

Within the Bank, the governor has reaffirmed some supervisory duties among his directors.

Eightight of banking supervision is to be shared between Mr Rodney Galpin, who has been sorting out Johnson Matthey Bankers since it became a subsidiary of the Bank of England a year ago. Mr Peter Cooke, the associate director for banking supervision, has been asked to concentrate on his work as chairman of the Basic Committee of international bank supervisors.

Mr Eddie George will supervise the new government securities market and the discount market, as well as Fort William. Arthur D. Little, the U.S. consultancy firm, in a report for the Scottish paper industry, identified several investment prospects based on local timber.

Confidence in the Scottish industry was hurt by Wiggins Teape's decision in 1980 to close its pulp mill near Fort William, though a paper mill still operates there.

Among sites mooted for the proposed Kaukas plant are areas near Glasgow, Dundee, Arbroath and Inverness, as well as Fort William. Arthur D. Little, the U.S. consultancy firm, in a report for the Scottish paper industry, identified several investment prospects based on local timber.

The four will be grouped in a new high-level committee formed by the governor to make policy and coordinate work within the Bank and with other regulatory bodies. It will also act as a focal point for supervision of the new activities in which banks are now engaged through their alliances with securities firms.

Other steps to strengthen banking supervision include the hiring or re-employment of more staff and the appointment of Mr Sidney Porter, the retiring chief executive of the Royal Bank of Scotland, as a special adviser to the governor.

The changes were greeted by bankers last night as necessary to raise the effectiveness of banking supervision at a time of mounting risk in the banking business. Mr Peter Leslie, the chief general manager of Barclays Bank, said: "We welcome the strengthening of the supervision team."

The crisis was caused when U.S. banks decided not to roll over the short-term credits to South Africa.

The country's total foreign debt is estimated to be some \$22bn, of which \$14bn would fall due within a

Saudis plan to order 24 more Tornados

By Richard Johns in London

SAUDI ARABIA wants to buy another 24 Tornado aircraft from British Aerospace (BAe). The kingdom had been expected to commit itself today to buying 48 of the strike variety of the aircraft but the order for a further 24 of the interceptor version came as a surprise to the British Ministry of Defence and BAe.

A continuing question will be how

the leadership's plans might be

compromised by those problems.

Already problems with poor provincial management have forced central

authorities to take back some of the

autonomy previously granted to the

provinces and the slump in

foreign exchange reserves has led to

tighter controls on the use of for-

ign exchange.

The Bank of England did its ut-

most yesterday to dodge the sug-

gestion that anyone was taking the

rap for the Johnson Matthey Bank-

ers affair but, while there was a flur-

ry of explanation for each of

the management changes, it is diffi-

cult to imagine that the package

would have emerged as and when it

did but for JMB.

If there is a scapegoat, it is not

Mr Kit McMahon. Having been

passed over so conspicuously for

the governorship, it was only natural

that he should be attracted to a

job in the private sector. Had either

the Treasury or the Bank entertain-

ed any serious doubts about his

qualifications as a supervisor, the last

post he would have been encouraged

to occupy is the chairman

of Midland Bank.

Taken as a whole, however, the

changes appear to imply a strength-

ening of the Bank's supervisory

role at the expense of its policy

making function. Even with the

JMB backdrop, the Bank would

have needed to enhance its supervi-

sory department in order to cope

with the challenges presented by

the pace of change in the City of

London. The creation of a high-level

committee to monitor and imple-

ment supervision looks an eman-

ation of the growing problems of

overlap and under-

control.

It would be in the present circum-

stances, however, to be very awkward

to promote any of the existing execu-

tive directors to the deputy govern-

orship. But the return of Mr

George Blundell from semi-retire-

ment will inevitably leave the im-

pression that the Chancellor of the

Exchequer and the governor have

gone for the safest of options.

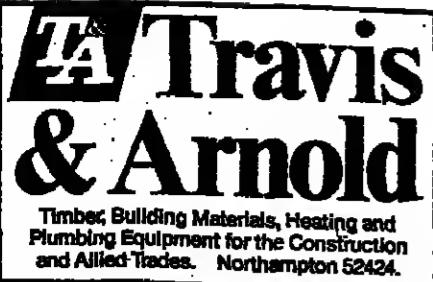
Mr Leigh-Pemberton and Mr Blundell

will not, for all their strengths, car-

ry the authority - spiced with a

touch of intellectual arrogance -

which characterised the Richard-</p



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday September 26 1985



INTERNATIONAL CLEARING SYSTEM EXPANDS TO MATCH EUROMARKET GROWTH

Euro-Clear rewards its clients

BY PAUL CHEESERIGHT IN BRUSSELS

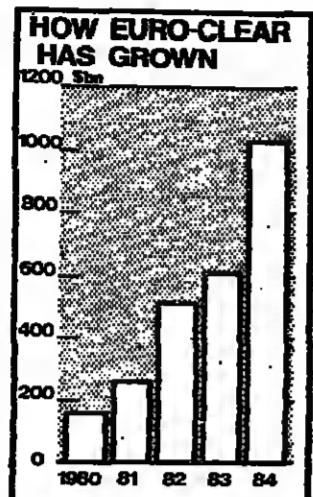
THE VALUE of transactions handled by Euro-Clear, the clearing system for securities traded worldwide, is likely to climb by 17 per cent this year after topping \$1.00bn in 1984.

Compound growth of over 50 per cent a year since 1980 in the amount of business passing through the system has meant a move to a new headquarters in Brussels, which is to be officially inaugurated tomorrow.

This is testimony to the growth of trade in international securities and more particularly to the growth of the Eurobond market. The number of transactions handled each day by Euro-Clear runs between 12,000 and 25,000.

To avoid the need for motorcycle couriers to chase pieces of paper and collect cheques, a fledgling computerised system of clearing was started by Morgan Guaranty Trust in 1984.

Only 5 per cent of transactions are now cleared physically. Euro-Clear itself handles in Brussels about 80 per cent of all international securities transactions.



"A typical transaction," explained Mr Peter Culver, general manager of the Brussels operation, "might be the sale of a Eurodollar bond by a Japanese securities house to a bank in Switzerland. The seller may send its instruction via electronic tele-

communications link to Euro-Clear in Brussels, the buyer may send its instruction by telex. On the settlement date, the bond and payment for the bond are transferred by book entry here in Brussels, and records of the transaction are immediately sent to both parties. The clearing costs \$1.50."

Morgan Guaranty still manages the system, but not on its own account. It acts for the London-registered Euro-Clear Clearance System, which is owned by 125 securities trading institutions across the world. The chairman is Dr Rolf-Ernst Breuer of Deutsche Bank.

There is no shareholder with more than 3 per cent of the equity, and the general public has not and will not be invited to subscribe.

Last year these professionals received a final dividend of \$50 a share and a special dividend of \$15 a share, against respectively \$40 and \$10 in 1983.

Profits on present trends should grow from \$7.85m net recorded in 1984 after the payment of fee rebates of \$7.8m to 1,720 financial institutions which use Euro-Clear.

The rebate policy springs from Euro-Clear's role as a service company to the markets, which in effect it is.

For the last three years, it has been handing back all the \$1.50 fees on normal clearing business. Lately it has handed back a portion of the fees on holding securities for customers. It has, however, held on to the income from its other two forms of business bond lending and making.

Mr Culver makes no promises about future rebates because no one knows how the market will move. A fall-off would hurt, but it might hurt Centrale de Livraison de Valeurs Mobiliers (Cedel), Euro-Clear's main competitor, more.

Cedel, based in Luxembourg, is much smaller, and a competitor with a difference. Many of its shareholders and participants are the same as Euro-Clear's, and the two have a co-operation agreement dating back to 1980. This allows participants in one system to have transactions with a member of the other, cleared through a computer link.

SME well ahead as bid battle heats up

BY JAMES BUXTON IN ROME

SME, the Italian state-controlled foods group, which is at the centre of a long drawn-out and highly politicised takeover battle, yesterday presented figures indicating that the health of the once heavily loss-making company is continuing to improve.

The Naples-based company, which both produces and retails food products, says its sales in the first half of this year rose 14.2 per cent to L1.245bn (\$786m). The company's net financial profit at the end of June this year was L28.5m, compared with L1.1m at the end of last December.

SME said yesterday that none of its operating subsidiaries was in loss in the half-year and that better results were expected for the year as a whole, compared with 1984, when SME made a profit of L50.2m on sales of L1.08bn - its first profit since 1973.

But the future ownership of the company became, if anything, more uncertain yesterday with the announcement of new legal moves by two companies seeking to buy a 40 per cent stake in it. Last April, IRI, the state industrial holding company, agreed to sell its stake in SME to the Buitoni group.

But the deal met political opposition, and three other companies put in higher bids for SME. In June the whole issue was postponed for further consideration by IRI until after September 30.

With only a few days to go to the deadline no new bids have been received for SME, and the board of IRI should next month choose between different bidders, possibly by means of an auction.

Yesterday, however, it emerged that Cifima, a food group, which has offered L620m for SME, compared with the L497m bid by Buitoni, has become associated in a legal action which Buitoni is pursuing against IRI.

EUROBONDS

New repackaging of UK floater fails to inspire

BY MAGGIE URRY IN LONDON

A HOST of borrowers came to the Eurodollar bond market yesterday, headed by another \$100m deal re-packaging a tranche of the UK floater. This is called MECS - Marketable Eurodollar Collateral Securities - and the lead manager is Merrill Lynch.

The swap for the floater to the fixed rate is arranged by Prudential Global Funding, giving the bonds a AAA rating, and at the end of its three-year life Barclays Bank is guaranteeing repayment of the bonds at par. Terms are the same as for the earlier BECS issue, a 9 per cent coupon and a 100% issue price.

With fees at 1% per cent the all-in yield is around 40 basis points above the US Treasury yield curve.

Like BECS, though, the new deal did not inspire great interest, and the bonds were trading only just above the issue price. The floater itself gained once more to 99.95 compared with the par issue price. With major investors taking large slices of the issue, as well as the two repackagings, this issue's liquidity is draining away.

Three other fixed-rate deals appeared in a slightly firmer market following the improvement in New York the previous day. Swiss Bank Corporation International brought a \$100m issue for Hospital Corporation of America. Terms looked on the tight side at a 10% per cent coupon for 10 years with a par issue price, but the bonds were trading within 2 per cent fees, thanks to strong support from the lead manager.

Societe Generale launched a \$100m issue for Solvay, the Belgian chemical group, through its Sofinier-Bermuda company. This is not just party-paid; investors do not have to put up any cash until January 8 1986, when they will pay 14% of the 99% issue price, with the balance due at 10 basis points over three-month Libor. Morgan Guaranty set the issue price at 100.10, and fees to

talled 14 basis points. The bonds were quoted around the total fees at the close yesterday.

In the Australian dollar market a \$40m issue for GMAC was launched by Hambros Bank. The five-year bonds pay a 13 per cent coupon and are priced at 100%.

Opinion is divided over investors' appetite for this type of name, and the bonds were quoted outside the 2 per cent fees.

The Euro-French franc market is back on an even keel, and the European Investment Bank set a coupon of 11.14 per cent for a seven-year FFr 500m issue. Led by Credit Commercial de France, the bonds were priced at par and traded around 98.9%, within the 1.5% per cent fees.

In the Swiss franc foreign bond market SEC had a busy day. The bank led a SwFr 200m public issue for Japan Highway with a 10-year life and an indicated yield of 5% per cent. It also led another zero-coupon private placement, this time a SwFr 50m deal for Bergen Bank. With a seven-year life the 6.90 issue price gives a yield of 5% per cent to maturity.

SEC also announced a SwFr 80m convertible private placement for Gun-El Chemical which matures in April 1991. The yield is indicated at 14 per cent, and redemption will be at a premium, indicated at 104%.

UBS is managing a SwFr 100m five-year private placement for Shimizu Construction. Terms were fixed at a 5% per cent coupon and 99% issue price.

The secondary market was unchanged on average in medium turnover.

Oberosterreichische Kraftwerke's SwFr 100m, 12-year, 5% per cent issue ended its first day's trading at 99% against its 99% issue price.

An expected D-Mark deal for Credit Commercial de France was postponed. The secondary market saw prices maintained with a firm undertone.

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Solvay profits climb 7% in first half

BY OUR BRUSSELS CORRESPONDENT

NET PROFITS at Solvay, the international Belgian chemicals group, rose 7 per cent in the first half over the same period of 1984 to reach Brf 40m (\$7.2m).

An interim dividend would be announced in November, Solvay said yesterday, recalling that in previous years the interim has been Brf 70. Total dividends, were Brf 270 net for 1984, following a rising trend established in 1982.

During this year's first half there was a 3 per cent increase in turnover over the first six months of 1984 to Brf 117.1m, largely in line with expectations that the strong growth of 1983 and 1984 would tend to slow.

M. Jacques Solvay, chairman, made clear at the June annual

Investor group seeks facelift for Kaiser

By Our Financial Staff

THE "RECAPITALISATION and restructuring" of Kaiser Aluminum and Chemical, the loss-making U.S. aluminum producer, is being sought by an investment group including three affiliated partnerships.

The group said yesterday it holds only 11 per cent of Kaiser's stock but has obtained the limited cooperation of Jamie Securities, a New York investment firm which holds an additional 4.5 per cent.

Kaiser's shares closed at \$17.60 on Tuesday, valuing the group at \$780m.

In a filing with the U.S. Securities and Exchange Commission the investment group said it was also seeking "the feasibility of various strategies" to increase its influence over the company or obtain control.

The partnerships are Asset Management Associates, a New York investment partnership, and Equivest Associates and KACC Associates, both based in Oklahoma. They said they were working with Bear Stearns, the Wall Street investment bank, to develop a proposal for the recapitalisation of Kaiser. Under this plan shareholders would receive cash and "publicly traded securities" including a continued interest in the recapitalised company.

Kaiser, the third biggest U.S. aluminum producer, made a net loss of \$32.8m, or 79 cents a share, in the first half of 1985. Analysts are expecting a loss for the full year as aluminum prices remain depressed.

Move to allow interstate S&L mergers

THE U.S. Federal Home Loan Bank Board is considering a plan to allow mergers of healthy savings and loan associations across state lines, AP-DJ reports from Washington.

Until now, the bank board has permitted interstate acquisitions only of financially strained or failing savings and loan associations (S&Ls), even though it has the authority to authorize nationwide operations.

The bank board is under pressure to change its stance because commercial banks in many regions are buying other banks in surrounding states. The board is also worried about its dwindling insurance fund, which could be helped if a change in merger policy resulted in stronger, better capitalized S&Ls.

It is preparing a proposed policy change that would permit interstate S&L acquisitions in those states that allow out-of-state banks to operate within their borders.

The board will be considering whether federally chartered S&Ls should have merger parity with banks under regional banking compacts.

THE COST OF
IR COMPANIES

Argentus eyes Beijer equity

BY KEVIN DONE IN STOCKHOLM

ARGENTUS, the Swedish investment company dominated by Mr Anders Wall, is seeking to tighten its grip on Investment A. B. Beijer, an allied investment company, through a tender offer for some 10 per cent of the equity.

Argentus is using an unfamiliar financial instrument in Sweden, convertibles with the dividend premiums, in the deal which has a value estimated at around Skr 337m (\$41.6m). It is offering two such convertibles for each Beijer up to a maximum of 2.5m shares. The convertibles will have a maturity of 40 years and a yield of 11.5 per cent

it also responded to demand from banks which use Philadelphia to lay off the risks assumed in writing non-traded options to other banks and corporate customers.

Philadelphia objects strongly to the CBOE contracts which it says contradict the Chicago exchange's own vigorous opposition to trading similar products on different exchanges.

But Mr Arnold Staloff, the driving force behind Philadelphia's options, expects the CBOE to take business from the CME rather than from Philadelphia, which hopes to establish formal trading links with

the London Stock Exchange in November.

The CBOE's new twist is that its options are so-called "European-style," meaning that they can only be exercised at expiry. "American-style" options traded on other exchanges, including London's, can be exercised at any time before expiry.

In theory, the reduced flexibility afforded to the buyer and the removal of the seller's worry about early exercise should translate into a lower premium at the CBOE.

The CBOE contends that this feature will aid the liquidity of the new contracts.

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UK COMPANY NEWS

RMC plunges by 20% midway

BAD WINTER weather in the UK and the building recession in West Germany are blamed by RMC Group for a 20 per cent reduction in pre-tax profits to £31.7m last time.

The group, manufacturer of ready-mixed concrete, and with other interests including sand and aggregates, building materials, road surfacing and housing, and industrial sub-contracting, increased turnover by 9.5 per cent to £201.8m (1984.8m).

Earnings a share were down to 14.7p (16.6p) but the interim dividend is being raised 0.3p to 4.6p.

Mr John Camden, chairman, says trading levels for the second-half are expected to be broadly in line with the same period of last year, which produced pre-tax profits of £46.9m on turnover of £263.5m.

In West Germany, where operating profits dived to £14.4m (£26.7m) on turnover of £161.8m, 1984, volumes of ready-mixed concrete fell by more than 25 per cent. The cement company lost £5.5m compared with a £7.2m profit.

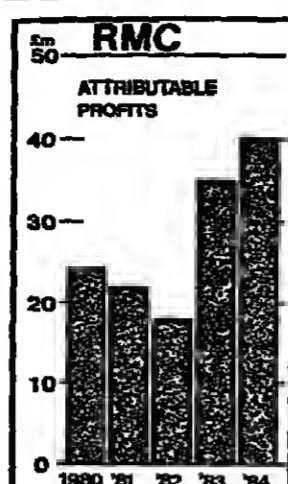
Mr Camden says that, while a rate of deterioration is not expected to continue, the second-half, the level of construction activity will remain low for the foreseeable future.

To counteract the decline, he says, Readymix AG, its West German subsidiary, has radically revised its operations, which account for 40 per cent of the group's turnover of £1.1m. RMC expects the company to return to profit in the second-half.

Rheinisch-Westfälische Kal-



Mr. John Camden, chairman of RMC



including investment income of £0.2m (£0.3m).

Tax accounted for £0.6m (£14.8m) and minorities 10.8m (£2.1m). Attributable profits were £12.9m (£14.8m).

Depreciation and depletion of land accounted for £2.4m (£2.6m).

Group activities in other countries fared better than those in the UK and West Germany, with operating profits up 30 per cent to £10.5m (£9.5m).

In the U.S. says Mr Camden, operations continue to progress, in France and Spain, rationalisation in previous years led to increased profits. There was also improvement in Austria, Belgium and the Republic of Ireland, Israel, too, achieved a satisfactory result.

However, trading in Trinidad and Hong Kong continued to be difficult. Share in Ready Mixed Concrete (HK), a related company in Hong Kong, were sold to a local company for £1.2m, or 50 per cent (wholly-owned subsidiaries of Hutchinson Whampoa) for a total consideration, including loan repayments, of HK \$86.5m. The result of the transaction will be included in the accounts for the year.

Mr Camden has amalgamated the posts of chairman and group managing director since 1974. He will be replaced by Mr P. J. Owen, who is in charge of the construction division. Operations in the UK and U.S. are generally below those of a year ago, but exchange rate movements resulted in maintained, or

See Lex

werke AG, in limestone operation, continued to trade satisfactorily, making profits of £1m. In January, RMC bought a controlling interest in it and a majority of its operations in West Germany and the Netherlands are consolidated in the interim figures; previously, RMC's 49 per cent interest was included under related companies.

In the UK, he says, where operating profits were down to £20.9m (£26.8m) in the first half, turnover of £229.8m (£229.8m) the level of work in the construction industry remains far from satisfactory.

See Lex

Bank of Scotland increases 25% to £45m

Bank of Scotland, the fast growing Edinburgh-based clearer, has increased first-half taxable profits by just over 25 per cent from £35.5m to £44.7m.

All of the advance stemmed from the parent bank, Bank of Scotland, while North West Securities contributed slightly less at £8.6m, against £8.7m, and the British Linen Bank fell 10.5m to £1.2m.

The interim dividend is being raised from 5.5p to 5.8p, which is covered four-fold by earnings up from 18.8p to 21.9p per share after tax of 19.6p (£17.6p).

The profit for the six months to end-August 1985 was in line with the £44.8m attained in the second half of last year, which benefited from several exceptional factors, and was struck after a 10.7m reduction to £34.3m in bad debt provisions—the specific provision was £15.7m (£15.5m) and the general provision was £2.5m (£3.5m).

The parent bank's domestic

branches continue to service higher volumes of business; earnings in International Division were buoyant, the directors state.

Despite that mortgage rates "were deliberately not raised" in line with building society rates during the early months of this year, the results for the period were ahead of the preceding six months.

The British Linen Bank, the group's merchant bank, continues to build net connections in the corporate finance and investment banking fields.

Comment

Those in the market who thought Bank of Scotland could make a £100m profit this year may have to shave their forecasts in the light of yesterday's interim statement.

The increase in expenses arose largely from a requirement to take on additional staff. The bank's money market cheque account, the directors say, has progressed well since its launch

(growth) and the year end might be closer to £95m. The core banking business produced a 38 per cent profits increase with the help of a major contribution from the international division which was given an extra 10 per cent currency gains. Domestic banking has fared well enough but the decision of earlier years to clamp down on costs has had to be relaxed as the infrastructure has come under pressure and the bank finds itself promoting more new products. So costs are rising, even if it is a more moderate rate. North West Securities had a disappointing interim which may have more than a little to do with the strain of satisfying the massive demand for M & S cards while British Linen has been equally disappointing—but perhaps for less good reasons. Assuming that the dividend increase is put through the year for a total of 13.7p the yield is 5 per cent at 330p—a premium to the sector which is looking hard to justify.

Net interest earnings grew by 14 per cent and commissions were 24 per cent higher although in monetary terms the benefit was more than offset by a 13 per cent increase in expenses.

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UK COMPANY NEWS

Development costs delay Associated Book growth

COSTS of improving distribution and other facilities have trimmed back the half-time profit at Associated Book Publishers. But in view of the expected benefits, the directors are lifting the interim dividend from the equivalent of 15p to 18p.

In the first half of 1985, the pre-tax profit came to £2.15m, compared with £2.3m. However, the underlying performance of the group continues to be strong and the directors are confident that the second half, subject to the usual dependence on seasonal trade, will see a resumption of growth.

The acquisition of Routledge & Kegan Paul was completed in the period. Its contribution to the group will be substantial and fully match that anticipated when the offer was made, the directors say. In the three months to June 30, the turnover and trading profit were above expectations at £1.3m and £81,000 respectively.

The group's interim profit has stood one-off relocation costs of the two subsidiaries and increased costs of operating in the new facilities, the new senior facilities and US editorial costs connected with the acceleration of academic publishing.

Turnover in the half year rose by 23.2% to £21.67m, while the operating profit came through at £1.65m, against £2.11m. The latter was split as UK publishing £1.07m (£838,000), US, loss £828,000 (£100,000), UK book-selling loss £446,000 (£86,000), Australia £180,000 (£416,000).

New Zealand £66,000 (£11,000), Canada £1.47m (£1.31m), less administration costs £222,000 (£201,000).

UK publishing enjoyed an excellent half year, the directors report. The US made further progress but the loss included £28,000 from RKP. Plans are well advanced for the integration of RKP Inc and Methuen Inc.

In the booking of the relocation of Hammick's headquarters to Frimley took place in February. Therefore, it was known that the normal seasonal loss would be aggravated by the attendant costs. In addition, however, trading conditions were less buoyant than expected.

In Australia, exchange rate changes and an abnormal debt were adverse factors, and in New Zealand relocation costs were incurred. In both companies the publishing and import trading units are more heavily weighted towards the second half than last time. Therefore, the directors look to a better and more representative performance for the year as a whole, although note has to be taken of the current weakness of the Australian dollar.

The directors have decided to use an average exchange rate when converting overseas profits into sterling, and this comes into figures in the interim figures. Financially, the position is not bad, but it is felt that relying on one isolated day in a year can have a distorted effect in times of rapidly changing rates. On the old basis, the pre-

tax profit for the half year would have been £2.02m (£2.27m). After tax £1.5m (£1.19m) and minority £273,000 (£327,000), the attributable profit is £267,000 (£220,000).

• comment

Associated Book Publishers' figures are disappointing in any language. On the period-end exchange rate basis only used, with Routledge's contribution stripped out and with the "exceptional" currency loss above the line they look still worse.

It was not surprising to see the share price beating a hasty retreat to 239p yesterday. The picture presented by the chairman of a company beset by a number of unavoidable one-off losses appears slightly flawed.

True, the £60,000 bad debt in Australia was sheer bad luck; and the repositioning of Hammick's towards the second half was a good move.

The directors look to a better and more representative performance for the year as a whole, although note has to be taken of the current weakness of the Australian dollar.

The recovery, the directors say, is continuing into the current year. They are holding the dividend at 75p net, with a final dividend of 65p.

Turnover in 1984/85 came to £15.83m (£15.6m) from which an operating profit, after investment income, of £851,000 (£845,000) was earned. Interest charges, however, were vastly increased to £741,000 (£530,000), reflecting higher rates.

The directors say that the integration of Routledge and the expensive investment in the U.S. will pay off. The underlying trading position appears good but Associated is nonetheless going to be hard pushed to reach 75p this year, given the current December Christmas.

The share price, yesterday, was well up on unrealistic bid speculation but even after yesterday's tumble were looking pricey with the prospective p/e ratio at 13.3p. After tax £85,000 (£116,000) the net profit comes to £242,000 (£49,000) for earnings of 1.33p (£210p) per share. On closure of subsidiaries there is £112,000 charged as an extraordinary item.

Associates' project costs restrict Juliana's growth

THE COSTS of establishing projects at associated companies have restricted profits growth at Juliana's Holdings at the interim stage.

At the pre-tax level they rose by only £19,172 to £581,709 having absorbed a £296,837 share of the associates' losses compared with £80,837 previously.

Dramatically affected by the miners' strike, the first half saw up a loss of £57,000. But by the year end, and boosted by an exceptional £288,000 from the sale of surplus land, this had been turned into a pre-tax profit of £408,000, compared with £61,000.

The recovery, the directors say, is continuing into the current year. They are holding the dividend at 75p net, with a final dividend of 65p.

Overall, the directors expect the group to show further satisfactory progress in the second half of the year and mean while are proposing to lift the interim dividend from 1.1p to 1.25p gross, an increase of almost 14 per cent.

The group is a contract discotheque operator and the opening of the new discotheque division and in the group's non-motorised vehicles.

For the half year amounted to £237,357 (£150,874) to leave the available balance £67,311 lower at £244,332. Earnings per share emerged at 2.09p, against last time's 2.49p.

The directors say that follow-

ment income.

For the 1984 year as a whole Juliana raised its pre-tax profits from £1.16m to £1.54m and paid a final gross dividend of 1.75p.

• comment

Investors who stumped up £7m for Juliana's rights issue three months ago must be feeling thoroughly browned off. The shares are down by 25 per cent since then, as the market reacts with Supersport has been a continual source of problems; and these latest results leave the company's promises of imminent profitability at Raffles and Hotel International looking pretty silly.

This time, the City may be trading profitably by the end of 1985.

Gross profit increased to £739,000 against £476,000. Administrative expenses of £321,000 (£226,000) and operating profits amounted to £82,000 (£226,000) and there was a £5,000 loss in a joint venture £51,000 profit.

Interest receivable was £34,000 (£22,000).

From £6,500 against £130,000 but there were no extraordinary items compared with a £8,000 charge.

Mr James Matheson, chairman, says that, following the sale of its interest in Fort Smith,

Chairman of a paper manufacturer, the group is now involved exclusively in property development and investment.

He says the sale proceeds of £650,000 less expenses, attributable to the group, will be applied to working capital needs.

Profits fall by 35% at Clarke, Nickolls & Coombe

Clarke, Nickolls & Coombe, property investors and developer, blames a combination of higher interest rates and higher borrowings for a 35 per cent fall in pre-tax profits in the six months to June 30.

In spite of an increase in turnover from £303,000 to £321,000 pre-tax profits fell to £21,540 against £62,000. Interest charges rose to £296,000 (£115,000).

Earnings per share were down to 2.83p compared with 3.79p but the interim dividend is maintained at 2.1p.

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Unigate bids for Arlington

BY DAVID GOODHART

Unigate, the milk and food-based group, has made an agreed offer of 234p a share for Arlington Motor Holdings, a motor dealer, based in north London.

The offer, which values Arlington at £10.45m, has been accepted by shareholders controlling just over 40 per cent of the share capital.

The Arlington board is recommending the deal, which represents an increase of about 40 per cent on the market price before the announcement. Arlington's shares were suspended at 187p yesterday morning.

Unigate said yesterday that Arlington would complement its Wincanton Group, a transport, garages and engineering concern, which made pre-tax profits of

£2.8m last year on turnover of £260m.

Arlington, with turnover last year of £20m and profits of £1.46m, sells cars and lorries from 16 main sites in the Home Counties.

Unigate says it intends to operate Arlington within the Wincanton group but maintain its identity. It also says that the rights, including pension rights, of Arlington employees will be safeguarded.

A company controlled by Mr N. C. Hounsell, chairman of Arlington, and Mrs H. T. Povitt, the wife of a director of Arlington, has already sold 1.3m shares (20.99 per cent) to Schroder Waggs, Unigate's financial advisers. Unigate's share price fell 1p to 186p.

Bespak settles out of court

Bespak, a manufacturer of aerosol valves, said yesterday that it had reached an out-of-court settlement of a dispute with an unnamed British company which had been handling sales of its fire extinguishers.

Bespak's shares plummeted last week when it revealed that the dispute was likely to seriously affect its first-half results.

However, the company said yesterday that the speed of the settlement would mitigate the effects of the dispute on profits.

Bespak's shares rose sharply on the news, closing at 175p up 5p on the day but still well below the 225p they stood at before last week's announcement.

Bespak said the settlement meant that, effective im-

mediately, it was able to resume sales of fire extinguishers, which had been halted by the effects of the dispute.

Satisfactory terms had been agreed with the sales company for repayment of the debt owed to Bespak over the next six months. Bespak would resume supplying fire extinguishers to the company over the six month period, while at the same time pursuing other sales outlets.

Mezzanine electronics deal

BY CHARLES BATCHELOR

Mezzanine Capital Corporation, the specialist UK financing company set up to fund takeovers and management buy-outs in the U.S. yesterday announced its most ambitious deal, a \$94m (£56m) takeover in the electronics field.

Mezzanine is joint partner with Vishay Intertechnology, which makes electronic and optical strain measurement instruments. In the purchase of Dale Electronics, a manufacturer of electronic resistors, from Lionel Corporation.

The two companies are paying \$7.86m for 82 per cent of Dale and will offer to buy the remaining shares at the same price of \$26.05 a share within 30 days after the closing of the deal.

Mezzanine and Vishay will each put up \$3m for a 50 per cent stake in the Dale equity and will both provide a further \$1.2m each of "junior" subordi-

nated notes, described as high-yielding debt instruments near equity in terms of risk.

The remaining \$64m of funds will come in the form of debt from U.S. commercial banks and "senior" notes provided by U.S. institutions.

Dale had net earnings of \$3.78m on revenues of \$60.6m in the first six months of 1985. It is being sold as part of the reorganisation of Litel, which earlier this month confirmed a plan under chapter 11 of the

U.S. bankruptcy code. Dale was not part of the chapter 11 proceedings.

Vishay had net earnings of \$7.9m in the year ended June 1985 on revenues of \$66.5m.

Mezzanine was set up in June 1983 by means of an offer for sale on the London Stock Exchange sponsored by Chancery Jephcott, the merchant bank, and Electra Investment Trust.

It has made 12 investments, including Dale, and has sold out two of them at a profit.

KIO reduces stake in Hanson

The Kuwait Investment Office yesterday announced a further small drop in its holding in Hanson Trust. It now holds 85.2m shares about 6.07 per cent.

In July the total holding was valued at £207m. The sale of just under two per cent has realised about £30m.

After Hanson's July rights issue the Kuwait Office emerged as the biggest shareholder with just under 8 per cent.

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RMC

Interim Results 1985

Financial Highlights

| | 6 months to 30.6.85 | 6 months to 30.6.84 | Year to 31.12.84 |
|------------------------|---------------------|---------------------|------------------|
| | £m | £m | £m |
| Turnover | 601.8 | 549.9 | 1174.9 |
| Operating Profit | | | |
| United Kingdom | 20.9 | 22.8 | 54.7 |
| West Germany | 0.4 | 5.7 | 15.5 |
| Other countries | 9.9 | 5.5 | 15.2 |
| | 31.2 | 34.0 | 85.4 |
| Related companies | (0.1) | 1.7 | 5.1 |
| Profit before taxation | 25.4 | 31.7 | 81.3 |
| Earnings per share | 14.7p | 16.6p | 45.1p |

Dividend The Directors have decided to declare an interim dividend of 4.6p per share (1984 4.4p per share) payable on 2 December 1985 to shareholders on the Register at the close of business on 1 November 1985.

RMC Group p.l.c.

RMC House, High Street, Feltham, Middlesex TW13 4HA.

Operating internationally in Austria, Belgium, France, Holland, Israel, Republic of Ireland, Spain, Trinidad, United Kingdom, U.S.A. and West Germany.

NOTICE OF MATURITY
To the Holders of

Amoco Oil Holdings S.A.

5% Guaranteed Bonds Series A Due 1985

NOTICE OF FINAL MATURITY IS HEREBY GIVEN pursuant to the Indenture dated as of October 1, 1985 made between Amoco Oil Holdings S.A. and Manufacturers Hanover Trust Company, as Trustee, of the above described Bonds.

Payment of the redemption price plus accrued interest on October 1, 1985 will be made in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debt. Payment will be made by a check drawn on a bank in New York City or by a transfer to a dollar account maintained by the payee with a bank in New York City.

The Bonds are payable on or after October 1, 1985 upon presentation at the Corporate Trust Office of the Principal Paying Agent, Citibank, N.A., 111 Wall Street, New York, New York 10015, or, at the option of the holder thereof, at the following:

Citibank, N.A., Citibank House, 336 Strand, London WC2R 1HR, England
Citibank, N.A., Herengracht 545/549 Amsterdam, Netherlands
Citibank, N.A., Neue Mainzer Straße 40/42 D-6000, Frankfurt/Main 1, Germany
Citibank, N.A., Cifcenter, 19 Le Parvis, La Defense 7, Paris, France
Citibank, N.A., Foro Bozaespase N. 16, 20121 Milan, Italy
Citibank, N.A., Avenue de Tervuren 249, B-1150, Brussels, Belgium
Kredietbank S.A., Luxembourg, 43 Boulevard Royal, Luxembourg

The October 1, 1985 coupon should be detached and presented for payment in the usual manner.

AMOCO OIL HOLDINGS S.A.
By Manufacturers Hanover Trust Company, Trustee

Dated: September 20, 1985

AT NOVA
WE'RE BUILDING THE FUTURE
WITH ENERGY.

NOVA is a major Canadian energy company headquartered in Calgary, Alberta. Activities of the NOVA companies extend into several industry sectors, including gas transportation and marketing, petroleum, petrochemicals, manufacturing, consulting and services. The NOVA companies employ more than 7,000 people and our assets exceed C\$ 6.4 billion.

Through NOVA's gas transmission and pipeline development expertise is marketed around the world through NOVAcorp International Consulting Ltd. NOVAcorp's CanOceans Division develops, manufactures and services high technology oil and gas production equipment and consults in specialized engineering fields.

NOVA owns and operates the Alberta natural gas transmission system—one of the largest systems of its kind in the world. NOVA is also co-owner and operator of the Canadian segments of the Alaska Highway Gas Pipeline. The C\$ 1 billion Phase I of this project is currently supplying surplus Canadian gas to American markets.

Through Husky Oil Ltd. (57% owned), NOVA pursues conventional exploration and production, heavy oil development, enhanced oil recovery and offshore drilling activities.

NOVA produces basic and derivative petrochemicals at world-scale facilities managed by Novacor Chemicals Ltd. Novacor also works to market these products internationally.

NOVA

NOVA, AN ALBERTA CORPORATION

P.O. Box 2559, Postal Station M, Calgary, Alberta, Canada T2P 2N6

UK COMPANY NEWS

Hunting Petroleum leaps but warns on second half

Hunting Petroleum Services more than doubled pre-tax profits from £1.45m to £2.62m in the first six months of 1985. However, the company warns that the second half figure is only expected to be similar to that now reported.

This follows changes in oil prices and exchange rates, particularly the recent weakness of both the U.S. and Canadian dollars. A full year result of around \$20m will compare with \$15.5m in 1984, of which \$4.5m came in the second six months.

Improved results from most of the group's activities contributed to the interim advance. As a result of the better trading performance, the net interim dividend is being raised from 2.5p to 3.5p per share—last year a total of 80p was paid.

The board believes that shareholders should be given the opportunity to receive fully paid ordinary shares in lieu of a cash dividend and details will be given soon.

Turnover for the six months was £119.4m (£115.8m). Group trading profits climbed from £1.5m to £3.0m, before share of associates' losses of £8.000 (£11.000). After tax of £1.27m (£1.000) and minorities of £405,000 (£425,000) the attri-

TODAY

Internationals: Aberdeen Construction Services, Belfast; Canterbury Investments and Construction, London; Thomas Marshalls (Luton); Micro Systems, Newbold and Burton; Rockwood, Birmingham; St. John's Rock, William Sandell, Stag Furniture; Superdrill Stores, Victoria, W.W. Warr, Isle of Scilly; Whiteman, Reeve and Whiteman, London; and Mafins.

Finances: A.G. Electronic Products, Dowding and Miles, Gravata, Miles and Allen International, Samar Textiles.

Manufacturing and Development: Hines and Hill, Lorin Electronics, Martin (Albert), Minico International, Simeon.

Future Dates: Bristol Channel Ship Re-

pairers, Marston (Luton), Murray Ventures.

BOARD MEETINGS

City of Oxford Invest. Trust, Oct. 16
Comex Oct. 8
Fothergill and Harvey Oct. 8
Gor (Cecil) Oct. 31
Grandman Holdings Oct. 3
Hammerhead Property Invest. Oct. 14
Hines and Hill Oct. 15
Lorin Electronics Oct. 27
Martin (Albert) Oct. 22
Minico International Oct. 22
Simeon Oct. 2

Consumer Goods: Invest. Oct. 10
Indus. Oct. 10
Eng. Oct. 10
Retail Oct. 10
Unemployed Vacancies Oct. 10

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (minerals and fuels); engineering output, metal manufacture, leather and clothing (1980=100); housing (1980, monthly average).

Consumer goods: Indus. Oct. 10
Eng. Oct. 10
Retail Oct. 10
Unemployed Vacancies Oct. 10

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance; current balance (fm); oil balance (fm); terms of trade (1980=100); excluding reserves.

Export Import Visible Current Oil Terms Revn. US\$bn.

volume volume balance balance trade US\$bn.

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Export Import Visible Current Oil Terms Revn. US\$bn.

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August 198.9 198.9 198.9 198.9 198.9 198.9

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance; current balance (fm); oil balance (fm); terms of trade (1980=100); excluding reserves.

Export Import Visible Current Oil Terms Revn. US\$bn.

volume volume balance balance trade US\$bn.

1984 1985 1984 1985 1984 1985

2nd qtr. 198.1 198.2 198.1 198.2 198.1 198.2

3rd qtr. 198.2 198.3 198.2 198.3 198.2 198.3

4th qtr. 198.5 198.5 198.5 198.5 198.5 198.5

1985 198.5 198.5 198.5 198.5 198.5 198.5

1st qtr. 198.3 198.4 198.3 198.4 198.3 198.4

2nd qtr. 198.4 198.5 198.4 198.5 198.4 198.5

January 198.5 198.6 198.5 198.6 198.5 198.6

February 198.6 198.7 198.6 198.7 198.6 198.7

March 198.7 198.8 198.7 198.8 198.7 198.8

April 198.8 198.9 198.8 198.9 198.8 198.9

UK COMPANY NEWS

Bristol Oil stays confident in spite of £1.4m losses

Bristol Oil & Minerals, troubled oil and gas explorer and developer, recorded pre-tax losses of £1.44m in the six months to June 30 compared with profits of £1.37m last time.

It blames the result on a £61.000 in trading losses on barite sold from China to the U.S. and on net interest expenses of £465,000 (2236,000).

Earlier this year, Bristol's accounts for 1984 were qualified by its auditor, Price Waterhouse and an unaudited attributable profit of £9.2m was turned into a £3.8m loss following write-downs and provisions totalling £7m.

The group says it has made considerable progress this year in building up its business and in selling assets "to reduce drawings. It expects to make further announcements soon.

The second half should show a significant improvement, it says. In the first half turnover was increased to £3.66m (£3.44m).

Comment

Losses of hope springs eternal at Bristol Oil. One is a producer and seller of barite, that's dabbled in oil exploration, to say it's an onshore discovery in Indonesia, but some of this had to be sold off to Singaporean interests to help keep Bristol going. At the year-end what joy there is will lay below the line—some Medway acreage will be sold and there will be other bits and pieces, no one is risking a forecast for the pre-tax. It would be unlikely that the losses could be recovered in spite of lower interest charges and administration bills. The City has also not forgotten last year's clash over the accounts with Price Waterhouse. Speculators have been involved in the market from time to time but they like to see a sharp rise every now and then to keep them interested. At 17p the shares are for hardened gamblers only.

John Howard lifts Doris stake

BY ANDREW FISHER

John Howard, the UK civil engineering company, has paid £750,000 for a further 5 per cent stake in Howard Doris, the offshore rig-building concern, and intends to buy a further 20 per cent to bring its shareholding up to 75 per cent.

It bought the latest 5 per cent from C. G. Doris, the French partner. Early this year, it paid £4m for the 25 per cent of Howard Doris held by Fairclough Construction, part of Amec. It will buy the extra 20 per cent on May 1 1986.

Howard Doris recently bought two yards on the UK east coast for £7.5m. It already has a large

Irish Wire losses down sharply at £107,000

LOSSES AT Irish Wire Products were cut sharply in 1984-85, and in the current year to date the Limerick-based group has traded at break-even.

The loss for the 12 months to March 31 1985 was reduced by £513,000 to £107,000 at the pre-tax level and reflected measures taken to improve profitability. Turnover for the period fell from £3.85m to £2.6m.

The directors say the results reflect the delay in publishing the results for the past two years,

fabrication centre at Loch Kishorn in north-west Scotland. It said yesterday it had also sold its 25 per cent stake in RGC Offshore, with a yard at Methil Fife, back to Trafalgar House for £5m.

The east coast facilities bought this summer by Howard Doris were Wallsend Slipway Engineering on Tyneside and Seal and Land Pipe Lines (SLP), based in Lowestoft, Suffolk.

John Howard, whose shares floated on the over-the-counter market nearly a year ago, said Howard Doris, with its new acquisitions and present facilities, was now capable of building

a wide range of structures and accommodation and equipment modules for the offshore oil and gas industry.

Demand for Howard Doris's products and services was expected to be at a high level, said its new majority owner.

This month, Sedco of the U.S. chose Howard Doris as the site to build a new design of semi-subsurface oil production vessel.

Work at the Kishorn yard, however, awaits an oil company order placed with Sedco. The yard, with a workforce of some 800, is working on a film order for modules to go on the top of Texaco's Alyn "B" platform.

It is intended, subject to shareholders' approval, to finalise the capital restructuring. The main elements will be the conversion of £409,036 of the Foir Teorants loan into redeemable convertible preference shares and the conversion of £109,000 temporary shares from the two main shareholders into ordinary shares.

The directors remain committed to developing the product range in the frozen and chilled food sectors, particularly and by acquisition, and by developing own label markets in the UK and abroad.

The group, based at Grimsby, specialises in own label retail snacks for High Street multiples.

It also has ancillary food processing consultancy and engineering activities, expanded by the acquisition of M & P in March of this year.

Earlier this month Wold purchased Fresh Foods (North), based in York and a producer of chilled cassolaw and other salad products for multiple retailers and the catering market.

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BUSINESS LAW

U.S. trade: neither free nor fair

By A. H. HERMANN, Legal Correspondent

IF THE dollar could be simply taken down, the Washington house party last weekend could fill U.S. industry with hope and put Congressmen's protectionist zeal at rest. But President Reagan does not seem to believe in this particular miracle.

So far he tried to pre-empt protectionist legislation by protectionist executive action which can be more flexible, and suspended or called off as required. Now he will also join in the legislative activities.

"No, only free but also fair" is a trade policy slogan coined to disguise that the protectionist measures of U.S. trading partners are being answered by the U.S. in the same vein. Exchange rates (and not only the dollar) which are out of step with ratios of purchasing powers create rapids of trade and regulate, mostly in contradiction of their free-trade aims.

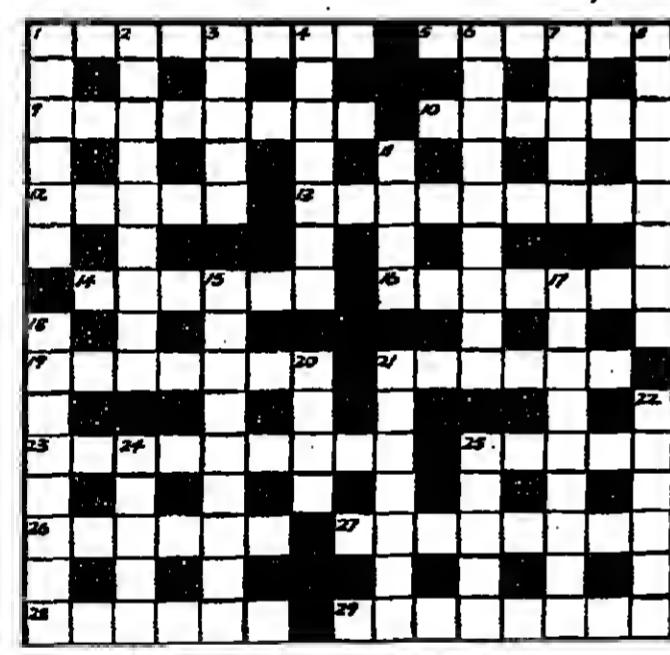
The legal activity in the U.S. is on a very grand scale, commensurate with trade rapids of Niagara dimensions, expected to produce this year a trade deficit of some \$150bn.

To cope with the marginal problems of subsidies real, imaginary or simply pretended, some 300 Bills are now before Congress. The declared aim of these Bills is to stop imports of goods enjoying some unfair advantages or originating from a country which puts obstacles in the way of U.S. products and services.

Seeing that he cannot beat them, the President has now obviously decided to co-operate with Congress on legislation which would enhance the protection of U.S. intellectual property, improve anti-dumping and countervailing duty laws and speed up the settlement of trade disputes. This is a new development, since for some time now the President has been trying to take the wind out of the legislators' sails by activating such executive powers as he has under the existing legislation.

The problems are not new. Early in 1984 an attempt was made to streamline the agencies dealing with trade, when Senator William Roth proposed that the Office of the U.S. Trade Representative should be merged with the trade division of the Department of Commerce. Don Bonker, a leading Democrat, expanded the proposal when introducing it into the House of Representatives by calling for the establishment of an Industrial Competitiveness Council.

F.T. CROSSWORD PUZZLE No. 5,831



ACROSS
5 Frozen, it takes half a day to dig out (6)
9 Place to resettle wbcn idle (3, 5)
10 A small pen, perhaps (6)
12 Live wires taken on stage, perhaps (5)
13 Shuns life in altruistic fashion (9)
14 On a winding road it shows skill (6)
16 When free, retire to a foreign country (7)
18 Sailor obtains marks for showing (7)
21 Put it on without being told? (6)
22 Lost again maybe, and longing to get home (8)
23 Put up as advertised, we hear (5)
24 Dress I put on about spring (8)
27 Visited, but spoke without entering? (6, 2)
28 G: down: KLM pilot tragically denied landing facilities? (6)
29 They may wait to make enquiries of course (8)

SOLUTION TO PUZZLE NO. 5,830

DESPITE PROBLEMS

IN THE AOGT

SCRIJPS PRIMERO

ASERDE POISONED

NETT SOTY

PACE BRITTR

BY CIR RDE S

SE RHE

GRANDE SCRIBBLE

QUINT HILLIA

TREASURE REFORM

C D A C A U E

HEADLAND PURSER

DO BRASIL

Mr Gordon Paul Matthews and Mr Frank Christian Wignall have been appointed directors of G.T. MANAGEMENT. *

BARING INTERNATIONAL INVESTMENT MANAGEMENT ("BIM") announces that head office has been moved from Hong Kong to London and Mr John Johnson has moved to London as chief executive of BIM. As a result of the changes in share ownership of BIM earlier this year, Mr John A. Morrell has now relinquished his position as chairman of the group and Mr Nigel R. L. Tuckey has been appointed non-executive chairman. Mr T. G. Abell and Mr A. M. L. Tuckey have resigned from the board and Mr P. S. Hartley, Mr D. A. Lyle and Mr R. J. M. Rawe have been appointed non-executive directors. Mr W. Bachelder, Mr J. McNamara, Mr M. J. Rivett-Carnac and Mr R. M. Shaw have been appointed non-executive directors. *

The new chairman of the BRITISH DIRECT MARKETING ASSOCIATION is Mr Colin Richards, senior marketing manager of Mercantile Credit. Mr Denis Jarrett steps down after nearly 13 years' service. *

Mr Coaracy da Silva, who for nine years has headed the international office of the Brazilian shipbuilder, Companhia Brasileira Naviera (CBN), has been appointed the European representative in London of another Brazilian shipbuilder, VEROLME DO BRASIL.

Mr Brian C. Gordon is to lead

the LLOYD'S AND INSURANCE GROUP of Dearden Farrow and Gilberts. He joined Fletchers Head and Gilberts in 1971 and made a salaried partner in 1981, and an equity partner two years

per cent in the first quarter of 1985. The President could impose the quota under the escape clause of the 1974 Trade Act which provides for the imposition of tariffs, quotas or the negotiation of "orderly marketing agreements" when world market prices of a particular commodity are continually increasing to the detriment of U.S. producers. Under Section 201 of the International Trade Commission has six months to determine whether the U.S. industry suffered an injury and the President has a further 60 days to decide whether he will accept the recommendations.

The footwear quota recommendation was rejected by the President on the grounds that it would be too costly, with adverse effect on many foreign suppliers such as Brazil, and that in any case, the U.S. industry is becoming more efficient by a process of integration. However, the President did use the powers he has under Section 301 of the same Act to retaliate against discrimination of U.S. products by the EEC. He increased the tariff on pasteurised milk opened it pending negotiations.

The President also threatened retaliation against EEC subsidies of canned fruit and Japanese quotas on leather products unless a negotiated solution could be reached by December 1. He ordered an investigation of Korean restrictions on U.S. fire and life insurance, of Brazilian restrictions on imports of U.S. computers and of Japanese restrictions on U.S. tobacco products. Such measures, if the Administration would violate GATT by countervailing "generally available government assistance" and not only subsidies to particular industries.

The latest batch of bills, now before the Congress, includes those that would put a 25 per cent duty surcharge on imports from countries which export to the U.S. substantially more than they import from it. Who does not, can ask, though Japan, the EEC, South Korea and Brazil seem to be singled out for immediate attention.

President Reagan's latest direction to the U.S. Trade Representatives urges Mr Clayton Yeutter to proceed against unfair trade practices of unfair traders who "unjustifiably, unreasonably or discriminatorily burden" U.S. commerce.

Last month the President rejected a recommendation of the International Trade Commission that a five-year quota should be imposed on footwear — the share of imports rose from 44 per cent in 1983 to 62

per cent in the first quarter of 1985. The President could impose the quota under the escape clause of the 1974 Trade Act which provides for the imposition of tariffs, quotas or the negotiation of "orderly marketing agreements" when world market prices of a particular commodity are continually increasing to the detriment of U.S. producers. Under Section 201 of the International Trade Commission has six months to determine whether the U.S. industry suffered an injury and the President has a further 60 days to decide whether he will accept the recommendations.

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The footprint quota recommendation was rejected by the President on the grounds that it would be too costly, with adverse effect on many foreign suppliers such as Brazil, and that in any case, the U.S. industry is becoming more efficient by a process of integration. However, the President did use the powers he has under Section 301 of the same Act to retaliate against discrimination of U.S. products by the EEC. He increased the tariff on pasteurised milk opened it pending negotiations.

The President also threatened retaliation against EEC subsidies of canned fruit and Japanese quotas on leather products unless a negotiated solution could be reached by December 1. He ordered an investigation of Korean restrictions on U.S. fire and life insurance, of Brazilian restrictions on imports of U.S. computers and of Japanese restrictions on U.S. tobacco products. Such measures, if the Administration would violate GATT by countervailing "generally available government assistance" and not only subsidies to particular industries.

The latest batch of bills, now before the Congress, includes those that would put a 25 per cent duty surcharge on imports from countries which export to the U.S. substantially more than they import from it. Who does not, can ask, though Japan, the EEC, South Korea and Brazil seem to be singled out for immediate attention.

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The latest batch of bills

AUTHORISED UNIT TRUSTS & INSURANCES

INSURANCE, OVERSEAS & MONEY FUNDS

COMMODITIES AND AGRICULTURE

Australia criticises U.S. sales policy

BY OUR COMMODITIES STAFF

THE AUSTRALIAN Wheat Board yesterday launched a strongly-worded attack on the U.S. over its recent subsidised sale of 300,000 tonnes of wheat to Egypt, Australia's largest wheat market.

Mr Leslie Price, the Wheat Board chairman, described the deal as "economic lunacy" and said it had worsened the world's wheat surplus problem. The sale, under the U.S.

export enhancement programme, is said to have been sealed at U.S. \$20 per tonne below world market prices.

Mr Price also expressed concern about the prospect of further subsidised U.S. exports to other Australian markets, and in particular Washington's decision to aim one of its next sales at North Yemen—a country which has bought no wheat from the

Ivory coast coffee crop sharply higher

By Peter Blackburn in Abidjan

THE IVORY COAST, the world's third largest coffee exporter, has announced a sharply improved crop in 1984-85 and there are prospects of another excellent crop next season. This season's crop totalled 300,000 tonnes, nearly quadruple the 1983-84 drought-affected crop of only 85,000 tonnes. Mr. D. Bra, Kanon, the Agriculture Minister, said the excellent coffee crop was due to "good rain fall and pruning."

The Government has launched a programme to prune 20,000 hectares a year between 1985 and 1995 with farmers receiving \$140 for each hectare pruned. Some 10,000 hectares of new bushes will also be planted.

In this way the Government plans to rejuvenate the country's ageing coffee plantations and increase productivity.

Trade points out that this season's coffee crop was higher than earlier forecasts of 270,000 tonnes and that this could be due to a lower-than-expected proportion of black cherries.

Another good crop is expected in 1985-86 following good flowering and setting.

Meanwhile the completion of the 1984-85 coco mid-crop harvest has been delayed by prolonged wet weather.

The main crop was estimated at some 480,000 tonnes and the overall crop has already broken the "historic ceiling" of 500,000 tonnes, according to government officials. Traders say the final total could even approach the Canadian record crop of 566,000 tonnes in 1985-86.

However, the continued wet weather and late arrival of the mid-dry season is raising fears of pod rot and creating considerable uncertainty about the size of next season's crop, according to traders and analysts.

Stocks of starch were

LONDON MARKETS

THERE WERE wide fluctuations in tin prices on the London Metal Exchange yesterday. In morning trading, three-month standard metal dropped under further heavy selling pressure from merchants and commission houses to a new 18-month low of \$3,450 per tonne before recovering on intermittent buffer stock support to the unofficial close of \$2,710.50. In addition, the premium for cash metal rose to about \$65 from \$45 the previous day. Dealers said the latest bout of selling may have represented another attempt to challenge the buffer stock manager's control of the market. Many of them were watching developments of this week's London meeting of the International Tin Council, where consumers yesterday suggested setting up a working group to study a producer request for more funds for the buffer stock.

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Stocks of starch were

INDICES FINANCIAL TIMES

Sep. 24 Sep. 25 Mar. 1985/Yearago

251.50 251.04 +0.12 +89.05
(Base: July 1 1982 = 100)

REUTERS

Sep. 24 Sep. 25 Mar. 1985/Yearago

1998.81 1998.1 +0.63 +1865.0
(Base: September 18 1981 = 100)

DOW JONES

Sep. 24 Sep. 25 Month Yearago

1019.11 1111.11 +102.05 +194.40
Fut. 1124.30 1124.05 +1.25 +184.55
(Base: December 31 1981 = 100)

MAIN PRICE CHANGES

In tonnes unless otherwise stated.

Sept. 25 + or - Month
1985 — ago

METALS

Aluminum

Free Metal

\$1095.00 +0.00 +899.675

Cash & Grade

2514.5 +0.00 +2896.0

3 mths

2517.5 +0.00 +2896.5

Lead Cash

2502.12 +0.75 +2301.0

6 mths

2502.12 +0.75 +2303.0

Zinc

2527.00 +0.40 +2487.0

7 months

2527.00 +0.40 +2489.0

Tin cash

2527.00 +0.40 +2489.0

3 months

2527.00 +0.40 +2489.0

Tungsten

2544.00 +0.00 +2550.0

Zinc

2516.00 +0.10 +2483.5

5 months

2516.00 +0.10 +2483.5

Producers

2530.00 +0.10 +2483.5

COPPER

Copper (I)P.M.

2544.00 +0.00 +2550.0

Copper (II)P.M.

2550.00 +0.00 +2550.0

COPPER

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar suffers late fall

The dollar fell sharply towards the close of trading in London, on rumours that an official from the Bank of Japan had suggested a possible 20 per cent devaluation of the U.S. currency. Suspicion that the Japanese central bank would intervene heavily again in the market drove the dollar lower, while expectations of lower U.S. interest rates were boosted when the Federal Reserve added liquidity to the New York banking system when Federal funds were trading at less than 8 per cent. There was no sign of open market intervention by European central banks yesterday, but the German Bundesbank continued to sell dollars at the Frankfurt fixing. After unsuccessful attempts to rally, the dollar fell through the previous resistance level of DM 2.70 to close at the lowest level of the day, and the weakest since June last year, but trading was generally quiet.

The dollar fell to DM 2.68 from DM 2.7140 FF 8.20 from FFY 8.2740; SwFr 2.0655 from SwFr 2.2265 and Yen 226.90 from Yen 228.70. The Bank of England figures show the dollar's index fell to 134.1 from 134.4.

STERLING — Trading range against the dollar in 1985 is 1.34/1.36 to 1.35/1.38. August average

1.3538. Exchange rate index fell to 92.6 from 92.8. It opened at 92.7, the highest level of the day, and was then steady, touching a low of 92.4.

Sterling closed at its highest level against the dollar since April 1984, gaining 80 points to 81.4385-1.4405, the peak of the day. On the other hand the pound was weak against most other major currencies, falling to DM 3.86 from DM 3.8850; FFY 11.8475; SwFr 3.1775 from SwFr 3.1925 and Yen 228.75 from Yen 232. In spite of the higher London market rates, sterling remained relatively stable, with the Bank of Japan on fears that a weaker dollar will reduce North Sea oil revenues, while the Opec meeting on October 3 also overhangs

the market.

D-MARK — Trading range against the dollar in 1985 is 2.6510 to 2.6800. August average 2.7035. Exchange rate index 127.5 against 119.5 six months ago.

The D-mark improved slightly against a rather depressed dollar in quiet Frankfurt trading. The dollar ended in the middle of the day's range of DM 2.71, compared with DM 2.7235 on Tuesday, as traders remained

quiet by central banks. The nervous about possible intervention by central bank when the dollar was near the day's high at DM 2.7160. It was previously

fixed at DM 2.7130. There was no sign of intervention by the

EMS EUROPEAN CURRENCY UNIT RATES

Sept 25

| | Country | % change from previous | % change adjusted for divergence | Divergence limit % |
|-------------------|---------|------------------------|----------------------------------|--------------------|
| Sept 25 | central | against Euro | central | |
| Belgian Franc ... | 44.6220 | 48.0717 | +0.53 | +0.57 |
| British Krone ... | 8.12257 | 8.07841 | -0.62 | -0.55 |
| French Franc ... | 6.86402 | 7.08451 | -1.16 | -0.82 |
| Dutch Guilder ... | 2.82208 | 2.80344 | -0.76 | -0.40 |
| Irish Punt ... | 1.16200 | 1.16200 | -0.03 | -0.03 |
| Italian Lira ... | 1520.50 | 1502.80 | -1.17 | -1.17 |

Changes are for Ecu, therefore positive change denotes a week's change. Adjustment calculated by Financial Times.

DOLLAR SPOT—FORWARD AGAINST POUND

Sept 25

| | Day's spread | Closes | One month | %. | Three months | %. | One month | %. |
|-------------|---------------|---------------|---------------|-------|--------------|-------|-----------|-------------|
| U.S. | 1.4205-1.4405 | 1.4305-1.4405 | 0.47-0.44c pm | 3.75 | 1.20-1.15pm | 3.28 | 3.75 | 1.20-1.15pm |
| Canada | 1.2287-1.2405 | 1.2405-1.2405 | 0.57-0.48c pm | 2.94 | 1.12-1.17pm | 2.58 | 2.94 | 1.12-1.17pm |
| Malta | 1.0585-1.0685 | 1.0685-1.0685 | 0.45-0.42c pm | 2.29 | 1.01-1.05pm | 2.27 | 2.29 | 1.01-1.05pm |
| Denmark | 1.1420-1.1420 | 1.1420-1.1420 | 0.45-0.42c pm | 5.39 | 1.11-1.15pm | 5.28 | 5.39 | 1.11-1.15pm |
| Ireland | 1.2289-1.2303 | 1.2305-1.2305 | 0.45-0.42c pm | 11.15 | 1.18-1.20pm | 11.15 | 11.15 | 1.18-1.20pm |
| Portugal | 2.2265-2.2411 | 2.2411-2.2411 | 0.45-0.42c pm | 40.26 | 2.15-2.18pm | 40.26 | 40.26 | 2.15-2.18pm |
| Spain | 2.238-2.241 | 2.241-2.241 | 0.45-0.42c pm | 56.35 | 2.25-2.26pm | 56.35 | 56.35 | 2.25-2.26pm |
| Italy | 11.15-11.18 | 11.18-11.18 | 0.45-0.42c pm | 1.71 | 2.1-2.1pm | 0.59 | 1.71 | 2.1-2.1pm |
| Austria | 1.1420-1.1420 | 1.1420-1.1420 | 0.45-0.42c pm | 5.18 | 1.11-1.15pm | 5.18 | 5.18 | 1.11-1.15pm |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 0.45-0.42c pm | 5.70 | 2.05-2.08pm | 5.05 | 5.70 | 2.05-2.08pm |
| Belgium | 3.165-3.19 | 3.175-3.19 | 0.45-0.42c pm | 7.32 | 2.1-2.1pm | 6.77 | 7.32 | 2.1-2.1pm |

Belgian rate is for convertible francs. Financial Times 78.20-78.30.

Six-month forward dollar, 2.00-1.95c pm; 12-month 3.10-2.85c pm.

OTHER CURRENCIES

Sept 25

| | Day's spread | Closes | One month | %. | Three months | %. | One month | %. |
|-------------|-----------------|-----------------|-----------------|----------|-----------------|----|-----------|----|
| Argentina | 1.1408-1.1431 | 1.1408-1.1431 | 0.8000-0.8010 | Austria | 87.10-97.40 | | | |
| Australia | 2.0685-2.0785 | 2.0785-2.0785 | 2.0785-2.0785 | Belgium | 75.75-75.80 | | | |
| Brazil | 10.0581-11.016 | 10.0581-11.016 | 7.860-7.720 | Denmark | 14.03-14.17 | | | |
| France | 1.2287-1.2405 | 1.2405-1.2405 | 1.2405-1.2405 | Finland | 76.20-76.25 | | | |
| Greece | 1.0675-1.0755 | 1.0755-1.0755 | 1.0755-1.0755 | Germany | 14.03-14.18 | | | |
| Hongkong | 1.10475-1.11025 | 1.11025-1.11025 | 1.11025-1.11025 | Iceland | 2.22808-2.23008 | | | |
| Italy | 1.1420-1.1420 | 1.1420-1.1420 | 1.1420-1.1420 | Ireland | 2.2265-2.2411 | | | |
| Japan | 1.1420-1.1420 | 1.1420-1.1420 | 1.1420-1.1420 | Portugal | 2.2265-2.2411 | | | |
| Malta | 1.1420-1.1420 | 1.1420-1.1420 | 1.1420-1.1420 | Spain | 2.238-2.241 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | Sweden | 11.15-11.18 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | UK | 11.15-11.18 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19 | 3.175-3.19 | 3.175-3.19 | U.S. | 1.4205-1.4405 | | | |
| Switzerland | 2.15-2.15 | 2.15-2.15 | 2.15-2.15 | U.S. | 1.4205-1.4405 | | | |
| Belgium | 3.165-3.19</ | | | | | | | |

WORLD STOCK MARKETS

AUSTRIA

| Sept. 25 | Price Knr % | + or -/- | Sept. 25 | Price Dm | + or -/- |
|---------------|----------------|-------------|---------------|-------------|-------------|
| Creditanstalt | 515 | -6 | AEG-Telef. | 144 | +5 |
| Gesamtbank | 515 | -6 | Alfa-Ver. | 1,650 | +4 |
| Landesbank | 515 | -5 | Alfabet | 1,650 | +1 |
| Permoser | 537 | -1 | Bayer | 1,650 | +1 |
| Reitz-Gamml. | 166 | +1 | Bayer-Hypo | 420 | +17 |
| Volksehr Mag. | 224 | +5 | BVR-Bank | 568 | +10 |
| | | | Brown Boveri | 271 | +12 |
| | | | Commerzbank | 256 | +14 |
| | | | Comit. Genitz | 154 | +1 |
| | | | Deutsche | 254 | +5 |
| | | | Degussa | 264 | +5 |
| | | | | | |

BELGIUM/LUXEMBOURG

| Sept. 25 | Price Fr. | + or -/- | Sept. 25 | Price Fr. | + or -/- |
|-----------------|--------------|-------------|----------------|--------------|-------------|
| B.E.L. | 1,650 | +6 | D'sche Babcock | 180 | +1 |
| Banq. Gen. Lux. | 1,650 | +6 | Deutsche Bank | 627.5 | +9.1 |
| Bekaert B. | 3,750 | +20 | Deutsche G. | 300 | +1 |
| Dimex B. | 3,540 | +20 | GHH | 140 | +1 |
| Dehalco | 5,650 | +160 | Hochfert. | 267 | +10 |
| EBIS | 5,028 | +10 | Hochsch. W. | 1,650 | +5 |
| Fabriek Nat. | 3,040 | +10 | Holzmann (P) | 495 | +3 |
| GS Inn. B. | 4,100 | +10 | Hofmann | 215 | +1 |
| Gevelsber. | 1,650 | +10 | Hofmann | 1,650 | +1 |
| Hoboken | 5,000 | +800 | Hofmeyer | 925 | +5 |
| Intercom | 2,500 | +6 | Holzmann | 1,650 | +1 |
| Man. P. H. | 304 | +4 | Holzmann | 1,650 | +1 |
| Pan Hida | 5,000 | +50 | Holzmann | 1,650 | +1 |
| Petrofina | 5,000 | +50 | Holzmann | 1,650 | +1 |
| Royal | 1,650 | +10 | Holzmann | 1,650 | +1 |
| Soc. Gen. Banq. | 1,650 | +10 | Holzmann | 1,650 | +1 |
| Sofina | 1,650 | +10 | Holzmann | 1,650 | +1 |
| Stanwick Int. | 4,055 | +5 | Holzmann | 1,650 | +1 |
| Waggon Lits | 5,085 | +80 | Holzmann | 1,650 | +1 |
| | | | | | |

DENMARK

| Sept. 25 | Price Knr % | + or -/- | Sept. 25 | Price Knr % | + or -/- |
|-----------------|----------------|-------------|------------------|----------------|-------------|
| Andelsbanken | 587 | +5 | Arbejd. Bank | 525 | +5 |
| Baltic Stand | 555 | +15 | Bog. Handelsbank | 500 | +5 |
| CogNordbank | 500 | +5 | Bog. Ind. | 500 | +5 |
| Den. Bank | 246 | +5 | Bog. Ind. | 500 | +5 |
| De Danske Luft. | 1,650 | +2 | Bog. Ind. | 500 | +5 |
| Forenede Brug. | 2,055 | +2 | Bog. Ind. | 500 | +5 |
| Forenede Dampf. | 905 | +2 | Bog. Ind. | 500 | +5 |
| Forenede Id. | 2,055 | +2 | Bog. Ind. | 500 | +5 |
| I.S.E.B. | 710 | +5 | Bog. Ind. | 500 | +5 |
| Jyske Bank | 710 | +5 | Bog. Ind. | 500 | +5 |
| Novo Ind. | 2,000 | +20 | Bog. Ind. | 500 | +5 |
| Provindebanken | 407 | +2 | Bog. Ind. | 500 | +5 |
| Superfor. | 255 | +3 | Bog. Ind. | 500 | +5 |
| | | | | | |

FRANCE

| Sept. 25 | Price Fr. | + or -/- | Sept. 25 | Price Fr. | + or -/- |
|----------|--------------|-------------|----------|--------------|-------------|
| Sept. 25 | Price Fr. | + or -/- | Sept. 25 | Price Fr. | + or -/- |
| Sept. 25 | Price Fr. | + or -/- | Sept. 25 | Price Fr. | + or -/- |
| Sept. 25 | Price Fr. | + or -/- | Sept. 25 | Price Fr. | + or -/- |
| Sept. 25 | Price Fr. | + or -/- | Sept. 25 | Price Fr. | + or -/- |
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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

continued from

Continued from Page 31

NYSE COMPOSITE CLOSING PRICES

Continued from Page 30

| 12 Month High | Low | Stock | Div. T.M. | P/ Sh. | 120s High | Low | Close | Change | 12 Month High | Low | Stock | Div. T.M. | P/ Sh. | 120s High | Low | Close | Change | |
|------------------|-----|-------|-----------|--------|-----------|-----|-------|--------|------------------|---------|--------|-----------|--------|-----------|-----|-------|--------|---|
| 195 | 125 | PHM | 1.25 | 14 | 128.00 | 144 | 141 | - | 195 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 196 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 196 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 197 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 197 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 198 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 198 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 199 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 199 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 200 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 200 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 201 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 201 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 202 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 202 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 203 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 203 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 204 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 204 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 205 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 205 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 206 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 206 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 207 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 207 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 208 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 208 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 209 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 209 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 210 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 210 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 211 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 211 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 212 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 212 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 213 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 213 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 214 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 214 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 215 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 215 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 216 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 216 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 217 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 217 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 218 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 218 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 219 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 219 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 220 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 220 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 221 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 221 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 222 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 222 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 223 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 223 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 224 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 224 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 225 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 225 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 226 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 226 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 227 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 227 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 228 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 228 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 229 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 229 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 230 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 230 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 231 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 231 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 232 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 232 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 233 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 233 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 234 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 234 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 235 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 235 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 236 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 236 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 237 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 237 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 238 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 238 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 239 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 239 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 240 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 240 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 241 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 241 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 242 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 242 | 185 | SPOTec | .50 | 2.7 | 14 | 14 | 204 | 204 | - |
| 243 | 125 | PHM | 1.25 | 14 | 210 | 185 | 204 | +2 | 243 | 185</td | | | | | | | | |

WALL STREET

Drifting along under the clouds

A FURTHER round of liquidity help to the U.S. credit markets by the Federal Reserve reinforced Wall Street's belief that the board may be about to ease its credit policies to help lower the dollar's foreign exchange rating, writes Terry Byland in New York.

A firm opening in the stock market was quickly reversed and prices fell steadily to show a fall of nine Dow points at mid-session.

A brief rally then proved unsuccessful and the Dow Jones industrial average ended a net 9.07 points down at 1312.05. Turnover remained brisk at 93m shares, and stocks were lower across the broad range of the market.

The Fed's intervention, for the third successive session, included action on its own account, and was seen as heightening prospects for a cut in the 7% per cent discount rate. Bond prices rose smartly, although retail demand slackened after mid-session.

Help was given in two tranches - first by overnight system repurchases and then by the purchase of 500m bills on the Fed's customer accounts. Tuesday's \$3bn customer repurchases represented the highest daily injection from the Fed for nearly two years.

Short-term rates eased again. The market's key long bond is now about

half a point higher than before the announcement of the plan by the U.S. and its trade partners to reduce the dollar exchange rate.

General Foods' stock made a delayed start, as traders faced an avalanche of orders. As soon as trading started again, General Foods jumped 55 to \$1064, and nearly 3m shares changed hands before lunchtime.

Speculation was heightened when Philip Morris raised a substantial loan which seemed to point to an impending offer for General Foods. At \$754, Philip Morris stock fell \$1.

There was another spurt of heavy block trading in bank stocks. Two blocks of 1m shares each in Manufacturers Hanover left the stock 3% up at \$35. About 14 per cent of bank's equity has been traded this week in several massive block trades.

There was weakness in the insurance sector, where analysts were computing the potential insurance costs of the Mexican earthquake and of Hurricane Gloria, which is now heading for the U.S. east coast.

Among those insurers which have admitted expecting claims on the Mexican calamity, Aetna Life & Casualty fell 1% to \$444. Travellers Corp. fell 1% to \$40. Continental Corp. fell 1% to \$384, and General Re 2% to \$794.

Technology issues again undermined the market. IBM, disclosing the expected reshaping of the sales effort, lost 2% to \$124 on moderate but persistent selling. Also on the slide again were Honeywell, down 1% at \$61.9, and Digital Equipment, 1% off at \$107.4.

Commodore International, announcing a \$124m loss on the final quarter, ended unchanged at \$9. Locked in dispute with Mr Steven Jobs, its founder and former boss, Apple Computer eased

3% to \$157 in nervous trading.

With sales gains still strong in mid-September but beginning to slow down, the Detroit carmakers were a shade easier. General Motors eased 3% to \$664, and Ford shed 3% to \$434.

Profits takers moved into the pharmaceuticals, bringing falls of 5% to \$1086. Merck, of 5% to \$464 in Pfizer and of 3% to \$35 in Bristol-Myers.

Chemicals, however, held steady with minor losses of 3% to \$45 in Monsanto and of 1% to \$564 in Du Pont. There was support for Union Carbide, up 5% to \$54.

Stock in Richardson Vicks jumped 2% to \$474 after the Richardson family disclosed that it has increased its stake, a move seen as putting pressure on Unilever for better terms.

In the credit markets, federal funds traded erratically after opening at 8 per cent. Analysts were cautious about interpreting the Fed's moves, pointing out that the Yom Kippur holiday coincides with the usual weekly bank settlement operation.

Three-month Treasury-Bills held steady but other money market rates eased again.

LONDON

Unsettling influence of firm pound

WORRIES about the firmer pound's impact on major exporters' profitability depressed London yesterday for the fourth consecutive day.

The market was not helped by fading hopes of lower interest rates and the Jewish Day of Atonement (Yom Kippur) holiday kept some investors away.

The FT index ended the day 11 down at 960.6, making a decline of 27.2 during the past four days.

One brighter note was a sharp rise in Allied Lyons by 16p to 233p on news that Imperial Group is considering joining the Elders & Fyall consortium bid for Allied. There were few features among secondary equities, however.

Chief price changes, Page 29; Details, Page 28; Share information service, Page 26-27.

CANADA

CONCERN over the effects on Canada of plans to curb the U.S. dollar affected Toronto, which fell broadly.

Golds, which sparked a rally earlier this week, declined for the second day running. Campbell Red Lake lost 25% to \$304. Pegasus was 25% lower at \$311.5 and Dome Mines was also down 25% at \$312.4.

In Montreal, banks and utilities were generally lower while industrials showed some resilience.

SOUTH AFRICA

NERVOUSNESS over the gold price affected Johannesburg and golds - some of which have risen up to 50 per cent in the past six weeks - closed generally lower in thin trading.

However, Randfontein Estates continued its upward trend rising R2 to R230 and Blyvooruitzicht edged up 25 cents to R15.35. Southvaal lost R1 to R94.

NORWAY

Ceiling move may bring bulls down from the heavens

THIS WEEK'S Norwegian Government decision to abolish the ceiling on bank interest rates could finally turn the tide in the three-year-old bull market enjoyed by the stock exchange, writes Fay Gester in Oslo.

However, in spite of the rates decision, the bourse reached another all-time high yesterday with the Stock Exchange Index closing 0.4 up on the previous day's record at 363.77.

Among yesterday's gains was Borregard which was back at its Monday record of Nkr 446 after adding Nkr 1. Norsk Data was Nkr 3.50 up at Nkr 391, while Storebrand, which earlier this week surged to a new peak, was Nkr 5 down at Nkr 290.

Banks advanced again with Bergen Nkr 3.50 up at Nkr 155 and Christiania up Nkr 5 at Nkr 155.

The increased cost of borrowing which is bound to follow the removal of official interest "guidelines" will hit the numerous companies and individuals who have been borrowing to finance their share purchases. It will also push up corporate finance costs generally - at a time when many key Norwegian companies are facing the prospect of lower earnings because of the fall in the U.S. dollar and weaker world demand for important Norwegian exports such as aluminum and ferro alloys as well as oil and gas.

Despite these developments, share prices may keep moving upwards - or suffer only a temporary setback. This will justify the optimists' views that the boom will continue, provided the coalition retains power. Foreign analysts foresee still further price rises, arguing that even at today's levels many Norwegian shares are undervalued.

But several Norwegian observers are more pessimistic. Among them is Mr Harald Andreassen, of the Norwegian Bankers' Association. He points to an apparent correlation, over the longer term, between share prices (adjusted for inflation) and the value, in fixed prices,

EUROPE

Spectre of dollar fails to intimidate

THE SPECTRE of a sharply lower dollar failed to intimidate the European bourses yesterday as some centres repaired the worst damage incurred on Monday and Tuesday following the attempt by leading finance ministers to curb the U.S. currency's rise.

Frankfurt set the pace with a stunning jump to a record high with the Commerzbank index gaining 36.1 to a peak of 1,558.8. The mood of the session was that the post-Group of Five shakeout had been overdone and support centred on banks and carmakers again with foreign buyers very much in evidence.

BHF surged DM 29 to DM 862 amid the euphoria and Tuesday's hint of a higher dividend while Deutsche Bank scored an equally impressive DM 22.50 to DM 87.50.

Among the leading carmakers, BMW rallied DM 11 to DM 435 although Porsche, which slumped DM 75 on Monday, continued to lose ground with a further DM 5 fall to DM 1,342. Daimler, however, managed to recoup DM 21 of its recent setback to close at DM 973.

The leading department store groups, which resisted the dollar fears earlier in the week, extended their gains, with Horten DM 8 up at DM 219 and Kaufhof DM 4 up at DM 324.

Veba made good progress on bearish interest rate trends as the energy, oil and chemical group sprinted DM 10.70 ahead to DM 252.70 and RWE settled DM 5.20 stronger at DM 208.

Other features of the session included a DM 5.50 gain to DM 262.50 for Preussag and a hefty DM 75 drop for Munich Re at DM 1,855. Fellow insurer Allianz added DM 45 to DM 1,830.

Electrical blue chip Siemens settled unchanged at DM 800 despite early strength.

A tentative view that the dollar's lower level might hold in the medium term re-ignited the bond sector and prices firmed by up to 25 basis points. The Bundesbank continued to feed demand cautiously with sales of DM 33.7m of paper after Tuesday's sales of DM 34m.

Institutional and mutual funds buying buoyed Milan in active trading that reversed the losses sustained in the two previous sessions.

Cigs rose L1.015 to L11.575 on rumours of a public tender for shares of the hotel group.

Leading industrial issue Fiat advanced L80 to L4,585 and Olivetti firmed L40 to L7,390. Oil industry services group Saipem rose L550 to L6,550 on reports of a possible major capital increase for the group.

Brussels lost more ground although isolated gains featured in otherwise moderate trading. UCB suffered one of the sharpest falls of the session with its BFr 330 to BFr 5,100 while Solvay lost BFr 190 to BFr 5,250. Waggon Lits, the travel and tourism group, persisted on its path to record levels with a BFr 30 gain to BFr 3,885 while Gevaert also managed to move against the trend with a BFr 30

advance to BFr 4,230. Specialist construction group Clementeries CER put on a further BFr 20 to BFr 2,540.

Internationals remained out of favour in a cautious Amsterdam that turned lower for the third consecutive session. Unilever suffered a F1.4 setback at F1.234, although Royal Dutch proved less volatile with its F1.180 drop to F1.187.10.

Bonds were sluggish with scattered gains of up to 20 basis points and isolated declines of 25 basis points.

Exchange rate uncertainty overshadowed Zurich equities. Bonds finished little changed.

Stockholm made solid progress on heavy institutional buying in SKF, which put on SKr 7 to SKr 240 and Aga, up SKr 2 at SKr 130. Strong foreign, notably U.S., buying was evident in both issues.

Milan fell in thin trading and Paris retreated under the influence of the dollar and the political uncertainties brought on banks and carmakers again with foreign buyers very much in evidence.

The Nikkei-Dow market average lost 50.79 to finish at 12,704.81.

Volume swelled to 568m shares from the previous day's 476m. Losses outpaced gains by 475 to 350, with J30 issues unchanged.

Many institutional buyers are counting on official discount rate cuts in Japan and the U.S. following the Group of Five agreement to reduce the value of the U.S. dollar and heavy dollar selling by the Bank of Japan in Tokyo on Tuesday.

Individual investors selectively bought domestic demand-oriented issues such as constructions in the hope of stronger government measures to boost demand.

Yesterday's heavy trading in large-capital and domestic issues partly reflected investor hopes of making quick profits. Securities houses are expected to promote these stocks for the new business year beginning in October.

Among large-capital issues, Tokyo Gas and Tokyo Electric Power were buoyed by prospects of lower interest rates. Trading in these shares was temporarily suspended by a rush of buy orders.

Tokyo Gas, third most active with 30m shares traded, rose Y26 to a new record of Y300. Tokyo Electric Power, fifth most active with 11m shares, hit a peak of Y2490, up Y130.

Large construction groups were the most popular domestic stocks. Kajima Corp gained Y39 to Y583 and Teisai Corp. Y24 to Y420. Housing-related issues also performed well, with Sekisui House rising Y37 to Y368 and Shokusan Jukaku Y24 to Y608.

Blue chips lacked buying support and eased almost across the board. Matsushita Electric Industrial fell Y20 to Y1,176. Biotechnology stocks also lost ground.

The bond market surged on aggressive buying by banks and securities houses. The yield on the benchmark 6.8 per cent government bond due in December 1994 plunged to another record low of 5.730 per cent from Tuesday's 5.785 per cent. Yields on bonds with about eight years or more remaining to maturity also fell to about 5.8 per cent.

Trust banks, encouraged by the Ministry of Finance to restrain foreign bond purchases, sharply increased their acquisition of long-term government bonds. Their net purchases in the past three trading days were estimated at between Y300bn and Y400bn by one large securities firm.

TOKYO

Selective demand on rate hopes

BLUE CHIPS and biotechnology-related issues eased in light Tokyo trading yesterday, pulling the broader market back after four sessions of gains, writes Shigeo Nishizaki of Jiji Press.

Amid growing hopes of lower interest rates large capital issues, such as Mitsubishi Heavy Industries, and utilities were traded actively. Large construction groups such as Kajima Corp also attracted buyers.

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No agencies

JOBS COLUMN

What executives' pay buys around the world

BY MICHAEL DIXON

ALONGSIDE appear the latest rough indicators of how much managers doing similar jobs in different countries can buy with the money they take home from work.

The figures come from the annual surveys made by Employment Conditions Abroad. It is a trade association which provides the organisations subscribing to it with details on the levels of pay and perks around the world.

In all ECA covers about 75 countries, but my table is confined to 18. Anyone wishing for extra information should contact Sue Winterbottom at Anchor House, 18 Britten Street, London SW3 3TY, (telephone 01-551 7154, telex 239751 Eureka G).

The table shows the buying power, expressed in sterling at exchange rates prevailing on September 3, of managers at three different levels of seniority.

The lowest is represented by the left-hand pair of columns of figures headed "Level 1". This is typical of the head of a marketing function such as working in a single subsidiary company of a big group. Level 2 refers to the head of marketing or whatever covering a division of several subsidiary companies. The top rank, level 3, signifies the chief of the function throughout an entire group.

That gives the net pay figure.

To arrive at the purchasing power figures, ECA first takes

| Country | Level 1 = head of function in subsidiary | | Level 2 = head of function in division | | Level 3 = head of function in group | | % rise from level 1 to level 3 |
|----------------|--|----------|--|----------|-------------------------------------|----------|--------------------------------|
| | 1985 | 1984 | 1985 | 1984 | 1985 | 1984 | |
| Switzerland | 25,047 | (22,100) | 32,082 | (28,180) | 41,119 | (34,850) | 44.2 (46.2) |
| United States | 24,152 | (22,230) | 31,203 | (28,140) | 40,122 | (35,630) | 46.1 (46.3) |
| West Germany | 23,362 | (20,170) | 30,567 | (26,380) | 40,182 | (36,420) | 47.7 (48.4) |
| France | 21,722 | (19,120) | 29,571 | (25,870) | 37,672 | (32,540) | 73.4 (70.2) |
| Canada | 23,465 | (20,840) | 29,314 | (26,250) | 32,550 | (30,550) | 54.0 (54.8) |
| Italy | 19,005 | (17,020) | 26,372 | (22,970) | 32,942 | (30,890) | 73.3 (81.4) |
| Spain | 18,207 | (17,130) | 24,438 | (22,360) | 30,432 | (29,890) | 64.4 (74.0) |
| South Africa | 19,029 | (17,810) | 23,629 | (22,270) | 26,914 | (30,720) | 62.5 (71.8) |
| Belgium | 17,507 | (15,700) | 21,521 | (19,560) | 26,123 | (23,620) | 62.4 (63.2) |
| Australia | 14,710 | (13,710) | 20,276 | (18,450) | 25,123 | (24,640) | 54.9 (53.2) |
| Netherlands | 16,673 | (14,950) | 20,276 | (18,450) | 25,388 | (23,370) | 54.1 (54.3) |
| Greece | 14,241 | (12,150) | 18,276 | (16,220) | — | — | — |
| United Kingdom | 13,608 | (12,560) | 17,774 | (16,160) | 22,913 | (20,920) | 68.4 (66.6) |
| Norway | 12,482 | — | 15,413 | — | — | — | — |
| Finland | 11,443 | — | 14,388 | — | — | — | — |
| Ireland | 12,388 | (10,410) | 14,353 | (12,210) | 18,368 | (14,750) | 48.3 (41.8) |
| Denmark | 9,821 | (12,540) | 12,408 | (15,420) | 15,740 | (20,470) | 62.3 (65.4) |
| Sweden | 10,426 | (11,440) | 12,025 | (13,400) | 13,699 | (14,180) | 31.4 (41.0) |

the basic salary plus cash bonuses which are fixed—as distinct from varying with profits and so on—typically paid to managers at each of the three levels in the different countries. From the net sum, deducted the standard tax, social security payments and the like prevailing in the place concerned. As an illustration: the Level 2 manager in Switzerland has a gross of £25,230 and a net of £23,826. But since Swiss living costs are higher than those in Britain the purchasing power works out at £32,088. The gross figures for the UK executive at each of the three levels are: 1—£18,690, 2—£25,730, and 3—£35,800; the nets are of course the same as the buying-power

of surveys of international living costs for executives. But no account is taken of the relative costs of housing, gas and electricity. The respective buying powers are then translated into terms of UK pounds.

As an illustration: the Level 2 manager in Switzerland has a gross of £25,230 and a net of £23,826. But since Swiss living costs are higher than those in Britain the purchasing power works out at £32,088. The gross figures for the UK executive at each of the three levels are: 1—£18,690, 2—£25,730, and 3—£35,800; the nets are of course the same as the buying-power

I am sorry that there is no room to give the other grosses and nets. I would also have preferred to rank the countries on the level 3 rather than the level 2 manager, because the level 2 manager, however, has no data for the top level in four of the countries.

The same task affects the final column of figures on the far right. It shows the percentage by which the highest level executive was better off than the lowest. So it may be viewed as a crude measure of the incentive for the third-rank person to strive for promotion to the top.

Overall the table indicates that the managers have improved their standard of living this last year in 14 of the 16 countries for which we have comparative information. These include South Africa. Despite the plummeting of the Rand, there had been no consequent inflation of executive living costs at the time of ECA's survey.

Danish and Swedish managers, alas, seem to have got poorer.

Candidates should be commercially keen qualified accountants successful in comparable high-level work, and with no need of a big supporting staff.

Pay £30,000-£35,000 plus car. The recruit will be expected to earn the financial directorship within two years.

Inquiries to Mr Lewis at 178 Piccadilly, London W1V 9DB; tel 01-499 3705, telex 23146 Reg G.

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The emphasis will be on selling to clients more than on trading. The need is for ability to innovate on the basis of knowledge both wide and deep of the securities markets, and of the best use of current trading procedures and instruments. UK equities are the main focus, but familiarity with fixed-interest and options and futures markets would help.

Salary around £30,000 with usual City banking perks. Inquiries to 65 London Wall, London EC2M 5TU; Tel. 01-588 2580.

Finance chief

A GROUP financial controller is wanted by recruiter Peter Lewis of the Egor International consultancy for the Goldsmiths Group. Formerly called Northern Goldsmiths, it now has divisions concerned with jewellery retailing, insurance and financial services, and hotels. The former betting division was sold to Coral in 1984. Profits in 1984 were £1.6m on a £41.5m turnover.

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The importance attached to these appointments will be reflected in the remuneration package. Further prospects, both within the bank and elsewhere within the group, are outstanding and will be realised in the light of performance.

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The three appointees will have extensive successful experience of international banking - especially in the third world and almost certainly in Nigeria - and an easy familiarity with the international funding institutions. Nigerian requirements demand that they should all be qualified AIB as minimum in addition to any other qualification.

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These are important appointments. Letters of application should be sent to Mr C A Cotton, Executive Recruitment Division, Stoy Hayward, 8th Floor, Peter House, St Peter's Square, Manchester M1 5RH, quoting reference M 726, and clearly indicating the position for which application is being made. Interviews will be held in the UK.



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We currently seek to strengthen the Organization in the financial/commercial areas, in particular of the senior management of some Board members during the next 2-3 years, in other areas. We, therefore, invite applicants alongside internal candidates for the following key positions:

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Reporting to the Chairman of Geest Holdings (the parent company), the Director - Finance will be responsible for the financial and commercial affairs of the Geest Organization and will also serve as a Director of Geest Industries Limited (the principal trading company).

Candidates must possess a high level of financial acumen and must provide evidence of intellectual and personal qualities and a proven track record in match this demanding position. All applicants must be of graduate or MBA level and some City and international experience would be an advantage.

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Successful candidates may be expected to come into the business in a Board support/active executive role in order to obtain and strengthen relevant experience and to confirm mutual compatibility.

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The position is based at the Society's Head Office at 150 St Vincent Street, Glasgow.

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Please apply to Mrs H C Rivers, Asst. Staff Manager (Recruitment & Training), Scottish Amicable Life Assurance Society, Craigforth (P.O. Box No. 25), Stirling, FK9 4UE. Telephone No. 0786-73141.



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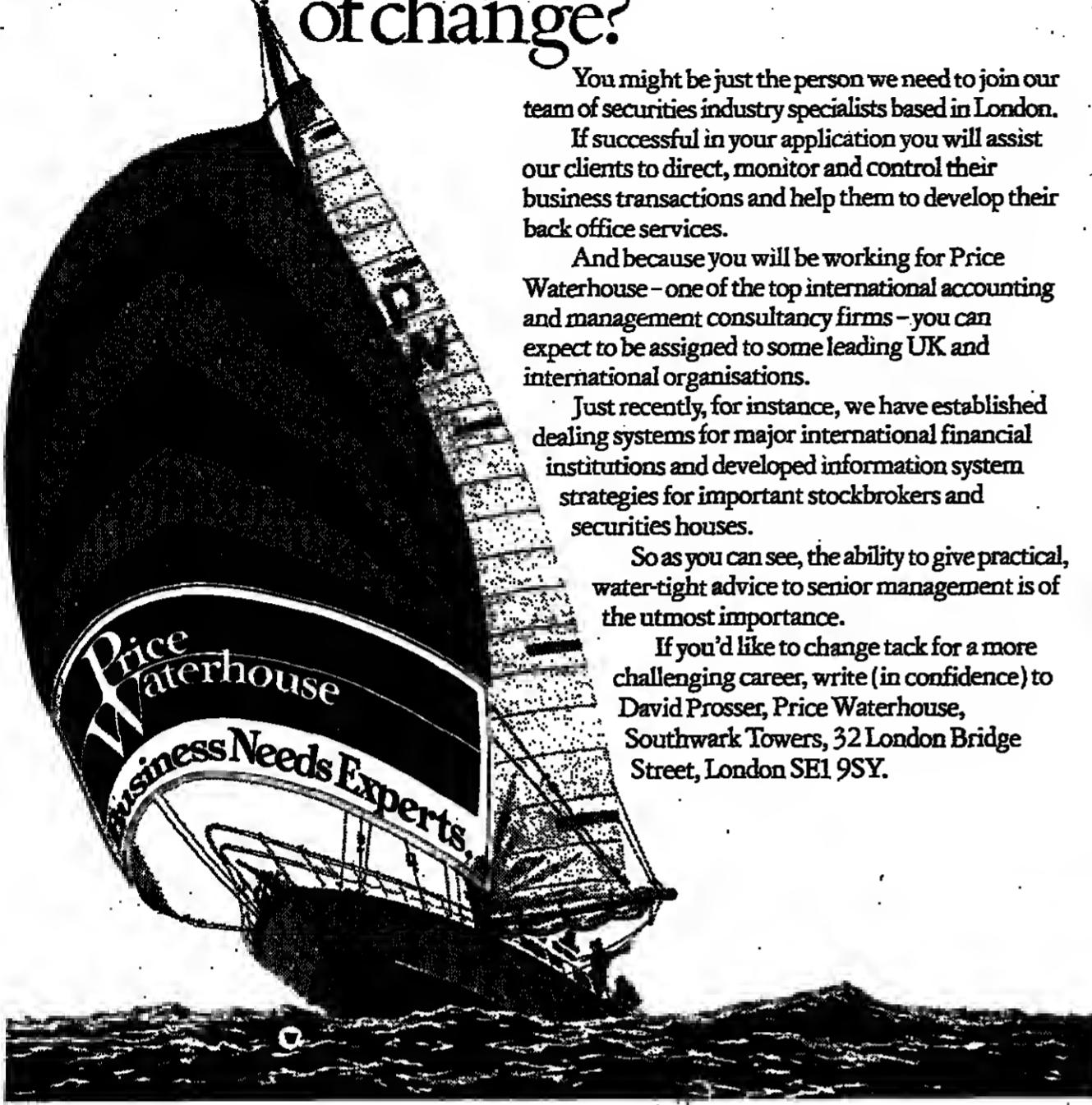
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The Hongkong and Shanghai Banking Corporation



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Please telephone or write enclosing a detailed Curriculum Vitae to, Peter Latham or David Grove.

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budgets and balance sheet management programmes, and calls for several years' experience at Financial Controller/Director level within the consumer goods industry. Aged 30-40 with a degree and an ACA qualification you must be able to demonstrate a knowledge of financial principles,

planning and computerised systems. Familiarity with a multi-cultural business environment plus highly developed inter-personal skills are prerequisites. Approximately 30% of your time will be spent overseas. Experience of the African and Middle East environments, including Arab and French language skills would be an added plus.

In return we offer the highly competitive remuneration package to be expected of a large international company, including a company car, profit-sharing scheme and free pension and life assurance.

Please write with full personal and career details to:

Alan R. Hornish, Regional Personnel Director,
Africa/Near East Region, Johnson Wax Limited,
Milton Park, Stroud Road, Egham, Surrey TW20 9UH.

Accountancy Appointments

CHIEF ACCOUNTANT Up to £18,000 + Car

An experienced qualified Accountant is required to head the Accounts Function of a major subsidiary engaged in Container Shipping. Reporting to the Managing Director the Chief Accountant will head a small team providing a complete financial service to the Board. Candidates must be able to demonstrate the capacity to offer authoritative advice on commercial matters, as well as being a good communicator and sound negotiator. Strong inter-personal skills and excellent man management abilities are considered essential qualities. This dynamic role offers exceptional prospects for personal development and career advancement.

ACCOUNTS MANAGER Up to £16,000

Strong commercial potential is the major requirement in the recruitment of a Qualified Accountant who will be responsible for supporting the management of this important container shipping operation. The work is challenging and varied providing excellent career development prospects. Candidates will be asked to show broad experience and high technical expertise. Some travel necessary. Please write enclosing detailed c.v. to:

The Manager Organisation and Management Development
Ellerman Lines plc
12/20 Camomile Street London EC3A 7EX



GENERAL PRACTICE PARTNER (DESIGNATE)

London

We have been exclusively retained by a highly successful, medium sized, West End practice, who are seeking to further strengthen the partnership by recruiting a high calibre chartered accountant, with the potential to become a salaried partner within six - twelve months and an equity partner within a further one - two years maximum.

The partner designate will initially work on a varied client base ranging from small growth companies to family businesses and major private companies. The selected candidate would need not only a first class track record to date in a major or medium sized accounting firm but also the ability and presentation skills suited to providing a very close personal financial advisory service to clients.

All applications will be dealt with in the strictest of confidence. Please write, in the first instance, to Trevor Atkinson FCA, at our London Office, enclosing a detailed c.v. quoting reference 5633.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
26 West Nile Street, Glasgow G1 2PF. Tel: 041-226 3101
113/115 George Street, Edinburgh EH2 4RN. Tel: 031-225 7744
Stock House, 77 Fountain Street
Manchester M2 2EE. Tel: 061-236 1553

DOUGLAS
LLANTRIS
Douglas Llantris Associates Limited
Accountancy & Management
Recruitment Consultants



c£35,000

INVESTIGATIVE ACCOUNTANTS

ACAs/FINALISTS

reg. to £18,000 - £20,000 + car

Our client is a dominant force in the U.K. INSURANCE MARKET with prestigious offices in LONDON EC3 and administrative headquarters in CHATHAM, Kent.

There are a number of GOLDEN OPPORTUNITIES for young ACAs and CONFIDENT FINALISTS to pursue differing career paths taking into account the diversity of their individual talents.

Young men or women in the age range 22-35 who have SOMETHING SPECIAL to offer and would like to be based either in LONDON or CHATHAM are invited to apply to the company's advisers.

A first-class RELOCATION PACKAGE is provided in appropriate circumstances.

The ideal candidate would be a GRADUATE QUALIFIED ACA with insurance or other relevant commercial experience and one or two years' post-qualification experience in one of the TOP TEN UK PROFESSIONAL FIRMS either in LONDON or the PROVINCES.

However, the deciding factor in shortlisting is always PERSONAL EXCELLENCE which comes in many guises and should be CLEARLY DEMONSTRATED in your application.

Please telephone and send career details to:
GEORGE D. MAXWELL
Managing Director
ACCOUNTANCY
APPOINTMENTS EUROPE
1-3 Mortimer Street, London W1
Tel: 01-580 7895/7739 (direct)
01-637 5277 ext 281/282

Accountancy
Appointments
Europe

BARCLAYS BANK

Barclays Bank Chief Accountant's Department is located in modern offices in Poole, Dorset. The work of the Department is involved with financial and management accounting for the Barclays Group. The Department plays a vital role in the development and co-ordination of the Group's accounting policies and practices. A vacancy has arisen for a

FINANCIAL ACCOUNTANT

c. £15,500 plus substantial benefits

The post is concerned with the preparation of Group management and financial reports, including those required to meet reporting obligations in the United States and certain others necessary for Bank of England supervisory purposes.

Candidates should be chartered accountants with post qualification experience of substantial consolidations gained at the head office of a large group or in a professional firm.

The position offers opportunities for career progression with the Barclays Group, attractive working conditions and substantial fringe benefits including a non-contributory pension scheme, a special house purchase scheme and the Bank's profit-sharing scheme. Assistance with relocation expenses is available if necessary.

Please send a comprehensive career resumé, including salary history to:
G. A. Mawer, C.A.
Head of Group Accounting, Barclays Bank PLC,
Barclays House, 1 Wimborne Road, Poole, Dorset BH15 2BB.



Finance Director

Newport, South Wales

up to £30,000 plus car

This independent company, formed less than two years ago, has a newly built modern manufacturing facility and a quality hi-tech product range for which there is a substantial market. To meet the demands of its expanding business, the company now wishes to appoint its first Finance Director.

As a key member of a small top management team, the primary responsibilities will be to control all aspects of the company's financial affairs. This will also entail management of the computer operations and, as company secretary, working closely with the company's advisors and shareholders.

The requirement is for a qualified accountant with at least seven years

post qualifying experience, including managing company finances. A lively mind and strong technical management skills are also sought, coupled with the ability to make a substantial contribution at a senior level in a manufacturing company.

Please write in confidence, enclosing career details and quoting reference 6777/L to C. T. Garcia, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria St, Blackfriars, London EC4V 3PD.



ACCOUNTANT CONTROL

FOR PROFESSIONAL PRACTICE

We are looking for a Chartered Accountant to take charge of all the financial and administrative controls of our practice of Chartered Accountants thus releasing the seven Partners for the tasks for which they are primarily qualified.

The applicant, aged 45-55, will ideally have had experience of working in a professional partnership and will also be conversant with computers and word processors. Not only will the applicant be able to produce meaningful management information, financial statements, cash flows, budgets and exercise credit control but being possessed of firm personality will handle partners and staff with diplomacy and tact.

Location is at pleasant offices in a North Surrey town.

Salary around £20,000 plus car

Write with c.v. to Box A9127, Financial Times
10 Cannon Street, London EC4P 4BY

Pension Fund Accountant Investment fund management at its most sophisticated

An advanced technology company geared to meeting customer demands in all its markets, Rank Xerox is equally well equipped to service the long term interests of its employees.

The Rank Xerox Scheme has a high national profile both in terms of its benefits level and an innovative approach to the management of invested funds (currently £300m). Hence our ability to provide personal and career satisfaction for the accountant we now need to join a small, highly professional pensions administration team in a department with £1m internal budget and annual cash flow of £30m.

Reporting to the Fund's Financial Controller, you will take responsibility for all aspects of the fund's financial operations, and for those of the Trustee Company. You will analyse and report on the performance of invested

assets, control and develop investment performance procedures, and liaise with external fund management as well as internal contacts in departmental and scheme accounting.

To respond to the demands of a fast moving, flexible pension fund environment, you should be a qualified accountant with proven ability to communicate effectively, both orally and in writing, with all levels of management.

A starting salary in the region £13,000 is negotiable, with prospects of future rewards that will attract a man or woman of high potential.

You can put your career at the forefront of pension fund development by sending your full c.v. to Tim Hurst, Senior Personnel Officer, Rank Xerox Limited, Middlesex House, 4 Mercer Walk, Uxbridge, UB8 1UD.



Management Opportunity

Corporate Audit

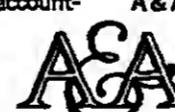
Central Southern England £18,500+Co. car

Our client, a multi-national high technology corporation, is a world leader in telecommunication systems. A large number of main frames and mini computers are used throughout the business and are fully accepted as an important tool of management. The internal audit unit, which is part of the corporate staff, has a wide ranging responsibility to the Executive Management Committee to report on the quality and suitability of business control systems.

Candidates who will probably, but not necessarily, be qualified accountants, should have at least 2 years' senior auditing experience in the profession or the internal unit of a major corporation. In

addition, candidates should be able to demonstrate successful management experience for an accounting department because this position is seen as an assignment prior to taking up a management appointment in one of the subsidiary companies. Salary is negotiable, there is an attractive re-location scheme where appropriate, and a large company benefit package.

In the first instance, contact Bruce Crammond on 01-631 4184 or write to: A & A Consultants (Holdings) Limited, (Management & Recruitment Consultants), County House, 101 Little Portland Street, London W1N 5OF.



Financial Controller

c £25,000

London WC1

Our client is Wolff Ollins, the leading corporate identity and design consultants whose growth plans call for the appointment of a Financial Controller.

This new post reports to the Financial Director and is strongly geared to the provision of Board level information that will optimise the Company's profitability and help it achieve USM status in the near future.

Candidates should be qualified accountants whose personal assurance and resilience is matched by sound experience of computer based project accounting in an informal but well-ordered environment emphasising both creativity and putting the customer first.

There is scope for flexibility in the make-up of the rewards package.

Please write with a full cv stating how you meet these requirements, quoting ref: 1431 to:

BinderHamlyn

MANAGEMENT CONSULTANTS
Trevor Austin
Binder Hamlyn Management Consultants
Executive Selection Division
8 St Bride Street, London EC4A 4DA

JAMES CAPEL & CO.

are looking for an additional

U.K. EQUITY SALES EXECUTIVE FOR JAPANESE INSTITUTIONS

The successful applicant is likely to be aged 25-35, with proficiency in the Japanese Language, and must be experienced in dealing with Japanese clients in financial markets. Opportunities exist to expand coverage to other markets. Emoluments will be very competitive.

If you think you may be interested, please ring or write in confidence to:

Iain McWhirter
James Capel & Co.
Winchester House
100 Old Broad Street
London EC2N 1BQ
Telephone: (01) 588 6010

MERCHANT BANKING

ACA's £17,500-£22,500+more

A leading BRITISH MERCHANT BANK has two vacancies for young graduate ACAs with first-class academic and professional backgrounds to become part of a high-level INTERNATIONAL TEAM advising on major ENERGY PROJECTS.

The successful candidates will probably be in the age range 23-28 and should have positive and at the same time pleasant personalities to assist them to deal with very senior personnel within the BANK and externally with clients.

You are invited to telephone and send your c.v. to: G. D. MAXWELL, Managing Director, ACCOUNTANCY APPOINTMENTS EUROPE, 1-3 Mortimer Street, London W1, 01-580 7895/7739 (direct), 01-637 5277 ext 281/282



Accountancy Appointments

Group Taxation Manager

Yorkshire

Our client, a large international public group, has established itself in a position of prominence in its market sector through an enviable record of profitability and growth.

Continued expansion necessitates the appointment of a Group Taxation Manager who will be responsible, on a day-to-day basis, for advising all levels of management on the tax implications of company policy and investment decisions. This will include responsibility for the Group's Corporation Tax compliance work, and will involve overseas tax including the affairs of the Group's U.S. subsidiaries.

The successful candidate will be of graduate

intellect and have experience of Corporation Tax Management in an industrial environment, a professional office or in the Inland Revenue. Proven technical ability, strong communication skills and the potential to contribute effectively to the overall management of the business are essential pre-requisites. Relocation expenses, where applicable, are available for those moving into the area.

Interested applicants should contact Graham Thompson on 0532 450212 or write to him at Michael Page Partnership, 13/14 Park Place, Leeds LS1 2SJ, quoting reference L8182.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney
A member of the Addison Page PLC group

Accountants

Central London c£18,000-£20,600 + Package

Resulting from the establishment of a new Financial Controller's Department, career opportunities have arisen for two qualified accountants (ACA, ACCA or ACMA) to join the management team within the Management Services Division of the Bank.

Management Accountant

The successful candidate, aged 28-39, will be responsible for managing the financial planning, costing, capital budgeting and appraisals, also performance reporting for the Division. He/she will be responsible for 11 staff.

Experience in all the functions outlined is essential as well as knowledge of sophisticated computer systems within a commercial/industrial environment.

Financial Accountant

The successful candidate, aged 25-36, will be responsible for supervising the financial accounting operations of the Division on a day-to-day basis and the system of charging users for services provided. Experience of computerised accounting systems in a commercial environment is essential, and gained either with one of the top accounting firms or in line management of a large organisation.

To the persons who can satisfy these requirements a very attractive package will be offered including profit sharing, subsidised mortgage, preferential loans, pension, BUPA and other banking-related benefits. The successful candidates will have significant long term career prospects in an expanding financial control environment.

Please send details of your career including academic grades, first time passes and present salary to:

I.P. Goodwin, Esq., Divisional Personnel Manager, Management Services Division, Lloyds Bank Plc, Black Horse House, 78 Cannon Street, London EC4P 4LN. Strict confidentiality will be observed.



A THOROUGH BRED AMONGST BANKS.

Area Accountant

Essex c. £15,500 + fully expensed car

A very visible nationwide trading group with a commitment to planned expansion, seeks a qualified accountant aged 25-30 years.

The primary objective is to assist the Area Manager in the efficient and profitable running of local trading units. Thus, the position calls for an entrepreneurial quality to look beyond the basic accounts function - to the provision of business guidance, particularly in the area of capital appraisals.

Longer term career prospects are excellent and not necessarily limited to the finance area.

Contact Patrick Donnelly on 01-222-5169 quoting ref. FT/81.



The Finance Index

Financial Recruitment Consultants
11 Palmer Street London SW1H 0AB Tel: 01-222 5169/1181

Group Accountant

Salary to £18,000 + Benefits

Our client, Hong Kong International Trade Finance Ltd., is a wholly owned subsidiary of the Hong Kong & Shanghai Banking Corporation and its trade finance arm in Europe.

They are now seeking to strengthen their Head Office reporting system by the appointment of a high calibre Financial Accountant.

Principal responsibilities will be the preparation of worldwide consolidated Management Reports, statutory accounts and annual tax returns, systems review and development. Experience of IBM Micros and Lotus software would be a definite advantage.

Candidates (aged 25-30) must be qualified ACA/ACCA with strong interpersonal and management skills. Your high professional standards, enthusiasm and the initiative to work unsupervised will be rewarded with a highly competitive salary and career opportunities.

For further details please write, enclosing C.V., or telephone Susan Ross.

FIRTH ROSS MARTIN ASSOCIATES, WARDGATE HOUSE, 59A LONDON WALL, LONDON EC2M 5TE. TELEPHONE 01-628 2441

Firth Ross Martin

Financial & Professional Selection Consultants



Marks & Spencer

St Michael Financial Services

Financial Controller

Central London

£25-30,000 + Car

St. Michael Financial Services (SMFS) was established in 1984 as a wholly owned subsidiary of Marks & Spencer. It is responsible for the development of the Marks & Spencer Chargecard, the administration of which is currently the subject of a management contract with North West Securities, a subsidiary of the Bank of Scotland. The agreement provides that SMFS will progressively assume direct management control over the next two and a half years and management appointments now being made are part of that process. Operations are based in Chester with small Head Office nucleus working in the Marks & Spencer headquarters in Central London.

This is a unique opportunity in a new and rapidly growing area within the Marks & Spencer group. It is expected that SMFS will become an important profit centre within the main business and career development will reflect this potential.

Reporting to the Managing Director of SMFS, the Controller will be responsible for the introduction of accounting and management information systems and will play a key role in the future development of the company, particularly with regard to financial reporting, budgeting and planning.

Suitable candidates, aged early 30's, will be qualified accountants with a record of career success and the potential for rapid development. Candidates should be familiar with issues specific to a highly computerised service activity and have experience of computer modelling techniques. Previous financial services experience is desirable. In addition to excellent communication skills, commercial awareness and an innovative approach, candidates should be able effectively to manage change and make a significant contribution to the expansion of this exciting new company.

Please apply directly to Jeff Grout at Robert Half Personnel.

ROMAN HOUSE, WOOD STREET, LONDON EC2Y 5BA. 01-638 5191

ROBERT HALF

FINANCIAL RECRUITMENT SPECIALISTS

LONDON - BIRMINGHAM - NEW YORK & 82 OTHER CITIES WORLDWIDE

Young Qualified Accountants

Your Future—Your Choice
to £18,000

Central London

A leading international company engaged in the exploration and production of oil and gas and in the refining, distribution and marketing of petroleum products offers outstanding opportunities for young, qualified accountants with senior management potential.

Seen as a platform for rapid career advancement within the Company, initial responsibilities will cover a wide area of financial and accounting activities providing management with information, business analysis and financial reporting services.

Candidates must be newly/recently qualified accountants (ACA, ACMA or ACCA) and will ideally be graduates, able to demonstrate energy, drive, enthusiasm and personal commitment in an exciting but stimulating environment.

The Company is an Equal Opportunity Employer and positively welcomes applications from men and women and members of ethnic minority groups.

Please send your career details in strict confidence to David G. Rusby, quoting reference 6794.

Mervyn Hughes
Alexandre Tic
(International) Ltd.
Management Recruitment Consultants



37 Golden Square,
London W1R 4AN.
01-434 4091

Group Finance Director

We are a rapidly expanding, profitable, private group of companies. We manufacture and sell our own engineering products world-wide. We are based at Aylesbury, Buckinghamshire, with subsidiaries in the U.K., North America and Japan.

As a member of a small Head Office team, which includes the Chairman and Chief Executive, the position should lead to broad responsibilities in addition to financial duties. Common sense, flexibility and hard work are the cornerstone of this position.

The person we are seeking would be aged under 45 and have a proven record of management and control of subsidiaries in various locations. You must be a qualified Chartered Accountant with up-to-date experience in Micro-computers, Taxation and Control Systems. The ability to work with and motivate people is paramount. You would be looking at this as a permanent, growth position within the Group. Salary over £20,000 + car + benefits.

Please send a comprehensive c.v. which includes job remuneration and reasons for leaving to:

Box A9069, Financial Times
10 Cannon Street, London EC4P 4BY

YOUNG MBA

CIRCA £17,500 PLUS CAR

Celltech Limited, Europe's leading biotechnology company, is looking to appoint a young MBA for the position of Planning Support Manager. Reporting to the Director of Finance, you will provide planning support to the Chief Executive and other senior managers. Specific responsibilities will include the management of our corporate planning process, evaluation of major strategic proposals (e.g. joint ventures), and financial appraisal of major projects and investment proposals.

You will possess a life science degree, ideally commercial experience, and have recently been awarded your MBA.

In addition to an attractive starting salary you will be provided with a company car and all fuel, share options, and other benefits including Pension and Life Assurance schemes.

Please apply giving full details to: David Thomas, Manager, Human Resources, Celltech Limited, 244-250 Bath Road, Slough, Berks SL1 4DY quoting reference number 272.



Air Services Group Limited

Group International Accountant
UK Courier Chief Accountant

This fast moving international service sector group in the air cargo and air courier business have a requirement for two qualified accountants to fill the above positions.

Group International Accountant
c. £17,000

Responsible to the Group Finance Director for Group accounting and reporting of all overseas companies.

Applicants must be good communicators and have had previous commercial experience whilst being capable of exercising tight control in a competitive business which responds quickly and flexibly to market opportunities. Some overseas travel is anticipated.

U.K. Courier Chief Accountant
c. £19,000

Responsible to the MD of the courier company for the accounting function of this the largest and most complex operating division.

Applicants must have had previous commercial and staff control experience and be capable of working to tight deadlines in the preparation of financial, management and budget information.

Please forward your C.V. and a daytime telephone number to Mr. A. Ramsay, Group Finance Director.

→ **IML air services** ←

Accountancy Appointments

Coopers & Lybrand Open Evening.

Two hours that could open the door to your future.

Sometimes your future might appear to be hidden behind a closed door. Coopers & Lybrand can help you to remove this uncertainty. In fact a career with us opens a great many doors both inside and outside our fast-growing organisation.

Already the largest management consultancy in the U.K., we are continually expanding, as a result we are looking for more financial consultants to work in our London and regional offices.

That's why we would be pleased if you could come along to an open evening to meet our team of financial consultants, learn something of the way in which our organisation works and talk informally about your career. The evenings take place in the week commencing Monday 7 October and with events in London, Birmingham, Bristol and Huddersfield there's bound to be one taking place near you.

Consultancy gives you the opportunity to use your skills and experience with a wide range of clients in many different sectors of industry. Working often as a part of a multi-disciplinary team, you will broaden your horizons and develop both your technical and managerial skills. For some of you consultancy may become a long-term career in itself; for others it may lead to top positions in industry and commerce.

There are a few pre-requisites of course. You'll be a graduate accountant in your late twenties or early thirties, possibly with an MBA, definitely ambitious, self-motivated and able to adapt to constantly changing situations. If you would like to discuss financial consultancy as a career move - now or in the future - phone one of the numbers below and an invitation to the relevant evening will be sent to you.

Who knows? If you think your future is a closed door, Coopers & Lybrand may be able to provide the key.

London - Octavia Jennings - 01 236 5011
Midlands - John Ibbotson - 021 233 1199
South West - Alan Latham - 0272 292791
North - David Pettifer - 0532 431343

Coopers & Lybrand
For business committed to growth.

Chief Accountant

W. London

c.£21,000 + car

Established 30 years ago, a major international media group with diverse activities has reached a significant stage in its history. Future plans coinciding with technological development should enhance substantially the present £ multi-million turnover.

A qualified accountant aged up to 40 years with sound commercial experience, ideally gained within a fast moving service environment, is required to join the management team. Optimising financial control on a day to day basis you should be fully conversant with treasury, foreign exchange transactions and statutory requirements. Knowledge of computerised systems and man-management skills are also called for.

The position offers substantial challenge now and in the longer term. Appropriate relocation expenses will be met.

Contact Patrick Donnelly on 01-222-5169 quoting ref. FT/82.

tfi The Finance Index
Financial Recruitment Consultants
11 Palmer Street London SW1H 0AB Tel: 01-222 5169/1181

INSURANCE ACCOUNTANT

PROJECTS

neg. to £20,000 plus car

Based in the CITY, our client seeks a YOUNG QUALIFIED ACCOUNTANT to tackle a number of INTERESTING PROJECTS related to the provision of essential accounting information between firms of LLOYDS BROKERS and UNDERWRITERS.

Aged probably 25-35, the ideal candidate would have considerable knowledge of the INSURANCE MARKET and LLOYDS in particular gained either during professional training or preferably in a more direct capacity.

Essential talents include a PROBLEM SOLVING mentality allied to the strong INTERPERSONAL SKILLS required for dealing with high-powered individuals in a MULTI-MILLION POUND environment. CAREER PROSPECTS are excellent in an industry where Great Britain still leads the world.

Please telephone and send your C.V. to:
GEORGE D. MAXWELL,
Managing Director,
ACCOUNTANCY APPOINTMENTS
EUROPE,
1-3 Mortimer Street, London W1
Tel: 01-580 7886/7739 (direct)
01-437 5277 ext 261/262

**Accountancy
Appointments
Europe**

Accountant (Systems Development)

Do you need a fresh environment to develop and stretch your talents? £20,000 package

Obviously you will be aware of the need for tact and diplomacy but we also expect you to possess the flair to innovate but not duplicate!

Your initial salary package would be c£20,000 which includes Annual Bonus, BUPA, Life Assurance, Pension and re-location expenses.

For further information contact: Marlene Kay
041 204 9344, 93, Hope Street, Glasgow G2 6LD.

2P accountancy personnel
Placing Accountants First

International Financial Controller Yorkshire

c.£17,000 + Car

Our client, a substantial public company, is the market leader within its sector of the food industry. Its branded products are recognised throughout the world.

The rapid growth of its international operations, to overseas sales in excess of £20 million has resulted in the need to recruit a commercially orientated accountant to join a young team committed to accelerating the development of its overseas activities. Heading up a small department, this role, whilst essentially being of a commercial nature, will include establishing financial reporting systems, and currency exposure management in addition to involvement in strategic planning, demand forecasting and transfer pricing. This appointment represents an exciting opportunity to contribute at a senior level to the development and continued expansion of an already successful segment of the group's business.

The successful applicant will probably be a graduate Chartered Accountant, and is likely to have experience of multinational operations. Whilst technical competence is obviously essential, emphasis will also be placed on good communication skills and an ability to operate efficiently and effectively in an FMCG environment.

The company operates a performance-related bonus scheme, and relocation, costs will be reimbursed if applicable. Please write to Barry Ollier ACA, enclosing a comprehensive c.v., quoting ref. 8184 at 13/14 Park Place, Leeds LS1 2SJ.

TP
Michael Page Partnership
International Recruitment Consultants

London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

A member of the Addison Page PLC group

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

Chief Accountant

Devon, Up to £16,000 plus car

This is a key position emerging from a restructuring within a £25m i/o group. The objective will be to involve and complement the new progressive organisation in developing management information systems to improve productivity and accountability. Involvement with line management will be an essential part of the job. Applicants, preferably but not essentially qualified, should be familiar with computer based systems and experienced in management accounting. The position offers major responsibility and would be an ideal opportunity for someone around 30 years of age who wishes to broaden their experience. The company is situated in a very attractive area which offers an exceptional range of amenities. The remuneration package offered reflects the importance attached to this position and includes a fully expensed company car together with generous relocation assistance where appropriate.

Male or female candidate should submit in confidence a comprehensive c.v. or telephone for a personal history form to J.H.E. Davies, Hoggett Bowers plc, 6th Floor, Sutherland House, 5/6 Argyll Street, LONDON, W1V 1AD, 01-734 8882, quoting Ref: 37410/FT.

FINANCIAL CONTROLLER

STAINES

Circa £20,000 + Car + Benefits

The GORDON SPICE GROUP is the largest independent Motor Trade Cash and Carry Company in the country. Through our four warehouses we supply a very large range of motoring needs to the independent retail trade.

Reporting to the Joint Managing Director, the Financial Controller will be responsible for all aspects of the Finance and Accounting functions of this growing group. A commercial attitude and good communication skills will be essential together with the ability to control and motivate staff.

Candidates should be at least 30 years of age and be ACA qualified.

Future career and remuneration prospects will depend entirely upon the contribution made by the successful applicant.

For further information, please apply initially in writing, together with brief career details to:

Jonathan Bailey,
Personnel Director,
Gordon Spice Limited,
12a Central Trading Estate,
Staines,
Middlesex TW18 4UX

Letters should be marked
'Private and Confidential' and
will be treated as such.

Spice

Group taxation manager

London, £40,000 neg

For a Times Top 100 pic with extensive international interests undertaking substantial investment at home and overseas during a period of major corporate restructuring. Responsibility is to the Group Financial Director for overseeing the international tax function with the emphasis on planning and advising rather than compliance. The post provides scope for creativity in a broad commercial role in a fast moving entrepreneurial environment.

Aged from 30, you must have had substantial experience at a senior level in advising large corporations on international fiscal matters. Terms need not be a limiting factor.

Résumés including a daytime telephone number to John Robbins, Executive Selection Division, Ref. RF303.

**Coopers & Lybrand
associates**

Coopers & Lybrand Associates Limited
management consultants

Fleetway House 25 Farringdon Street
London EC4A 4AQ

ASSISTANT ACCOUNTANT/ COMPANY SECRETARY

London

c.£20,000

A City based public company, specialising in insurance and insurance underwriting, requires an Accountant qualified to ACA/ACCA to join a small management team reporting directly to the main board.

Applicants should be capable of managing all accountancy and secretarial functions associated with a rapidly expanding public company. Career prospects are excellent.

Please reply with full curriculum vitae to
WALTER JUDD LIMITED (Ref. L704),
Incorporated Practitioners in Advertising,
1a, Bow Lane, London EC4M 9EJ

Accountancy Appointments

International Operations Review U.S. Travel

London

Our client is a rapidly expanding international paper packaging and distribution group with an impressive record, making headlines in the national financial press in recent months.

The vigorous expansion programme has resulted in career openings throughout the group. A young highly motivated qualified accountant is now required to join a small operational review team which reports directly to the Group Finance Director. The exciting mix of analysis, project and investigation work will provide the opportunity for

Package to £18,000 including Car

around 12 weeks' travel a year to the U.S.A. You should be a qualified Chartered Accountant in your mid to late 20's and will have preferably trained with a large professional firm. Your personal drive and commercial flair must be combined with the potential for long term progression to Financial Controller status.

Applicants should write to Hugh Everard at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH, or telephone him on 01-405 0442, quoting ref. 2056.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney
A member of the Addison Page PLC group

ACCOUNTANCY

APPOINTMENTS

ALSO

APPEAR TODAY

ON PAGE 20

North East Up To £30,000 + Car Financial Director

Our client is a rapidly growing group of companies which provides specialist people and services worldwide to the international energy, marine, petro-chemical and nuclear industries. It now needs a Financial Director to help control this growth, and specifically to take charge of all financial planning and funding and the conduct of financial investigations for acquisition.

The successful candidate will be aged mid-30's upward and a qualified chartered accountant. Broad experience of international operations, possibly in one of the above industries, would be very helpful, as would City familiarity. Experience will also include the development of rapidly reactive computerised management information and control systems.

Existing top management is thrusting, and we seek a practical strategic thinker with a personality sufficiently robust to match this drive. Growth will accelerate, and other benefits will include a personal pension scheme. Assistance will be given with necessary relocation expenses to one of the pleasant parts of the country.

Letters of application, together with CV, salary progression and any other relevant data, should be sent without delay to the Managing Director, Performance Management Limited, 8th Floor, Peter House, St Peter's Square, Manchester M1 5BH quoting reference P 107



Performance Management Limited
MANAGEMENT CONSULTANTS

Accountants seeking broad commercial roles

Aged 24-28

flex c.£15/20,000 + Car

West London

Our client is a major 'household name' company, comprising of four operating companies, with a specialist corporate function at group level. As a result of an internal reorganisation and the rapid promotion of existing finance staff, positions have arisen both at divisional and group level for the more business minded accountant.

The divisional positions involve regular contact with Divisional Managing and Operating Directors, their Senior Management teams, and with Sales and Marketing personnel. As well as being involved in systems development in such areas as production planning, responsibilities will include the financial analysis and commercial planning of a wide range of product and service lines.

The group positions will include the analysis and planning for overall company profitability and progress. Clear thinking and a great degree of technical skill is required in the management and planning of a substantial balance sheet.

Candidates will be qualified with sufficient commercial flair to develop in these immediate roles, and have the determination and ability to be capable of promotion to senior management within a relatively short period of time.

A generous relocation package is available if appropriate, and the very attractive salary is negotiable according to experience rather than age.

Interested individuals should telephone or write enclosing a CV and a note of their salary to:

Karen Wilson BA, ACMA, Financial Management Selection Limited, 21 Cork Street, London W1X 1HB (Tel: 01-439 6911)

Financial Management Selection

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to £40,000

Our client is a "top forty" long established, medium sized firm of Chartered Accountants in the City of London seeking to recruit a Tax/Trust Partner Designate.

Candidates (male or female) should be able to demonstrate in depth knowledge of trust work and in particular personal financial planning for wealthy individuals, families and tax planning related to landed estates, proprietor owned businesses and close companies.

The appointee currently at manager/salaried partner level should achieve partnership in one to two and a half years.

For more information please contact George Ormrod BA (Oxon) on 01-836 9501 or write with your cv to Douglas Llambias Associates Limited at our London address, quoting reference No. 5596.

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DOUGLAS LLAMBIAS
Douglas Llambias Associates Limited
Accountancy & Management
Recruitment Consultants



Finance Director

Financial Services

to £40,000

Our client is a young, well established, very successful London based company providing a range of specialist merchant banking services to a niche market.

A new Finance Director is required following the promotion of the present incumbent to Chief Executive. He/she will be responsible for the complete financial control of the company, and will also be heavily involved in its banking activities, particularly in relation to treasury questions and the financing of major deals.

A qualified accountant, aged 35-45, is sought, who has a proven track record of success at senior level, ideally in financial services, aviation or shipping industries. Sound commercial judgement, a forward looking creative approach, good negotiating skills, and the ability to work well in a small team are essential qualities.

A remuneration package up to £40,000 plus car will be negotiated. Please write in complete confidence, quoting Ref. 1611, to Ian Odgers who is advising on the appointment.

Odgers

MANAGEMENT CONSULTANTS
Odgers and Co Ltd, One Old Bond St.
London W1X 2TB Tel: 01-439 6911

Accountancy OPTIONS

01-541 5580
(24 hours)

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A well established and very successful private trading company seeks a senior financial manager as one of four who report to the M.D. The company is well funded, profitable and at an interesting stage in its development. Plans for expansion and diversification are being formulated.

This appointment involves control and management of a small accounts team, operating a computerised accounting system. Clearly an important function is the provision of regular and accurate management information.

The post is expected to lead to a directorship and candidates should be mature, fully conversant with computerised accounts, and able to contribute to the management of this medium sized company (t/o £7m).

Please telephone or write to Robin Rotherham, as above, quoting ref. F.T. 0101.

Overseas Accounting Manager

London based

c.£19,000 plus car

The head of overseas finance in this substantial international financial services group requires a qualified accountant to assist in the financial management of its overseas operations.

Working as part of a small team this person will be responsible for the management accounting and financial reporting for the whole overseas group. There will also be specific responsibility for the financial control of certain overseas group companies including financial analysis of results and providing financial advice to senior management.

Applicants for this position must be qualified and ideally aged between 27 and 32. Prior experience must include work on consolidations and financial analysis and some prior overseas commitment would be useful.

Please address brief personal and career details to Douglas G Mizon quoting reference F/1785/M at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

E&W Ernst & Whinney

Group Financial Analysis

S.W. Essex

to £22,000 + car

This is a rare opportunity to join a "blue-chip" British group at a senior level with assured prospects of continuing career progression. As a member of a small high-calibre team the person appointed will take responsibility for the strategic review of a substantial sector of the Group. The role is wide-ranging and embraces new product programmes, major capital projects and acquisition studies as well as the on-going analysis of plans and performance within the sector. The team has a high profile with reporting lines directly to the Board and senior executives. There is some travel to operating locations including occasional trips overseas. Applicants (male or female) should be aged around 30, and be qualified accountants with experience of a large company environment. The Group does not recruit "career analysts" so that applicants must show the experience or potential to move into a senior financial position with one of the operating subsidiaries, within about 2 years.

Ref: 1013/T. Send c.v. (with telephone numbers) or write or phone for an application form to R.A. Phillips, ACIS, FCII, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-433 0156 (24 hours).

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To \$31,000 Tax Free

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G. Hamill F.C.A. A.C.M.A. M.B.A. (Harvard)

Financial Control Personnel
Saint Giles Lodge, Amersham Road, Chalfont St. Giles, Bucks. HP8 4RZ Tel: (02407) 4291

Chartered Accountant

Mid twenties

West End

c.£20,000 + car

For a major and successful international group with diversified interests and worldwide sales in excess of £2,500 million.

You will join a small team at corporate headquarters reporting to the Financial Director on all aspects of the group's finance, tax and treasury. The position will involve developing new internal reporting requirements, the critical analysis of operating results and business plans as well as financial and statutory reporting to the Group Board. You will work closely with the group's professional advisors and top financial management in the UK, Europe and North America. In addition you can expect to be involved in investment studies and on a variety of 'ad hoc' projects for members of the Board.

You must be a qualified accountant with high technical ability and a first class record in one of the international accounting firms. There are excellent prospects for career and salary progression in this highly professional and commercial environment.

Please write in confidence to John Cameron, quoting ref. C440, at 11 Gough Square, London EC4A 3DE (telephone 01-583 3911).

Chetwynd Streets

Management Selection Limited

The Institute of Chartered Accountants in England and Wales

Results of Professional Examination II held in July 1985
LIST OF SUCCESSFUL CANDIDATES

CONTINUED ON

Warmest Congratulations

to R.A.L. Abbiss*

...and of course to all of the other candidates who were successful in this summer's P.E.2 examinations

For most of you, P.Q.E. notwithstanding, these results close the door on the academic phase of your career.

Not unreasonably you will be hoping that your success to date will help open a few doors for you in the future.

The difficulty of course is in opening the right ones. Those where your particular skills will be fully recognised, enabling you to prosper in an environment you feel part of.

Michael Page Partnership have been opening doors for accountants at all levels up to Finance Director since our inception almost a decade ago. Our key opens the door to organisations ranging from small family-run private companies to the world's best known names in Industry, Commerce, Public Practice and the City, in the UK and overseas. If you would like to know what lies behind some of the most interesting doors in the business world we would be delighted to hear from you.

Our specialist divisions cover all of the options open to accountants at all levels throughout the UK. Conversely we can also handle the requirements of any client for accountants at all levels across the financial spectrum.



Michael Page Partnership
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A member of the Addison Page PLC group

CONTACTS:

London: 39/41 Parker Street, London WC2B 5LH

Industry/Commerce

| | | |
|--------------------|----------------|-------------|
| Executive: | Andrew Sales | 01-405 0442 |
| Newly Qualified: | Peter Morris | 01-405 0442 |
| Part Qualified: | Gillian Eyre | 01-405 0442 |
| Public Practice | | |
| Audit/Accountancy: | Adrian Barrett | 01-405 0442 |
| Taxation: | Mark Brewer | 01-405 0442 |
| Michael Page City | | |
| Corporate Finance: | Neal Wyman | 01-404 5751 |



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(each office covers all the specialist options).

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Tony Martin: 07535 56151

Bristol: St. Augustine's Court,

1 St. Augustine's Place, BS1 4XP:

Adrian Wheale: 0272 276509

Birmingham: Bennetts Court, 6 Bennetts

Hill, B2 5ST: Dean Collings: 021-643 6255

Manchester: Clarendon House,

81 Mosley Street, M2 3LQ:

Alan Dickinson: 061-228 0396

Leeds: 13/14 Park Place, LS1 2SJ:

Steven Broadhurst: 0532 450212

Glasgow: 150 West George Street, G2 2HG:

Colin Mackay: 041-331 2597

*Mr. R. A. L. Abbiss has no connection with Michael Page Partnership. His name is used solely because it is the first on the Institute's pass list.

accountancy appointments

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PARTNER POTENTIAL?
INTERESTED IN BANKING?

c. £15,000 + banking benefits

An outstanding opportunity for exceptional young accountants within Midland Bank International Division. As part of a high profile team you will make a significant contribution to our business systems and financial control. Considerable foreign travel opportunities - the generous remuneration package reflects the calibre required.



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(Energy Advisory Group)
c. £16,000 + Benefits

This department, within a first class merchant bank, undertakes high level advisory work for a range of large and small oil and energy companies. This stimulating sector provides exposure to mergers and acquisitions, complex project finance, and all types of balance sheet management. It is a unique technical demand, almost in marketing banking, and the demands of a candidate are not only 'marketing' potential but the ability to climb a very steep learning curve. The promotion curve is equally steep and in a heavily overworked department depends largely on the candidate's own ability.

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ANALYSIS
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Our client is a leading international bank with an established presence in Europe. Recent expansion of the European operations has created two openings for newly qualified Chartered Accountants to develop in International banking.

ENTRY INTO CORPORATE FINANCE

We also provide for candidates with 5-10 years experience a structured programme of meetings with the specialist corporate finance divisions of merchant and international banks.

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For further information, please contact Felicity Hether or Kevin Byrne.
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We plan to appoint more qualified people with first class communication skills to strengthen our tuition and writing team.

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Suitable candidates will be recently qualified accountants from the profession, commerce or industry with a firm personality and above average communication skills.

We'll offer you a competitive salary plus company car, relocation assistance where applicable, and all the usual benefits of a large, progressive organisation.

If you are interested, please write or telephone for an application form (stating preferred area), to:

Mr. C. M. Lane,
Personnel & Training Officer,
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First class communicative skills are essential. Excellent benefits include a subsidised mortgage, bonus and personal loans. Age 23-27.

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Comprehensive relocation facilities are available where appropriate. Interested applicants should contact Alan Dickinson or Timothy Jury, quoting ref. 7022, on 061-228 0396 at Michael Page Partnership, Clarendon House, 81 Mosley Street, Manchester M2 3LQ.



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To be eligible, candidates should be Chartered Accountants in their mid-twenties, with a good academic record, a medium to large size firm background and the confidence and ability to succeed in a demanding environment.

To apply, please telephone or write quoting Ref: BB 007

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Interested applicants should contact Stephen Broadhurst on 0532 450212 or write to him at Michael Page Partnership, 13/14 Park Place, Leeds LS1 2SJ, quoting reference 8185.



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Internal Auditor

Major financial services group c.£16,000 plus car

Our client, a major public company in the financial services sector, is strengthening its audit team creating an opportunity for a recently qualified chartered accountant to join the business.

The audit function covers all aspects of the business both in the UK and overseas and the successful candidate will gain substantial exposure to senior management. Future opportunities will lie within the mainstream financial function of the group. Applicants should be qualified accountants, ideally aged 25 to 30 with experience of supervising substantial audits, probably with one of the major London accountancy practices. Experience of auditing within the financial services sector will be particularly advantageous.

This is an excellent opportunity to gain sound financial experience in a complex yet highly successful worldwide organisation.

Please address a full career history to Douglas G Mizon quoting reference F/795/M at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.



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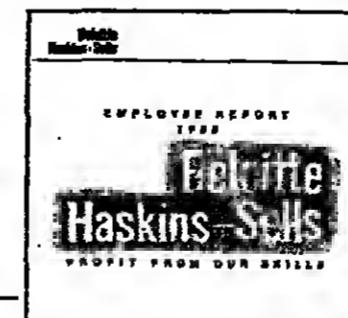
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